

EUROPEAN NEWS

Prague squeezes spending on defence and subsidies

By Leslie Collie in Prague

THE CZECHOSLOVAK Government will today propose to slash spending on defence and security and cut subsidies to industry and agriculture in the first budget since the overthrow of the Communist regime last November.

Mr Vaclav Klaus, the Finance Minister, will submit a sharply deflationary budget to the federal assembly which is designed to force factories, farms and offices to reduce costs and cut jobs.

He also aims to raise highly subsidised food prices before the first free elections on June 8. But any such step is expected to arouse strong objections from his chief rival, Mr Vaclav Kollar, the First Deputy Prime Minister in charge of the economic reforms.

Spending on the armed forces and internal security is to be cut by 12.5 per cent while subsidies to industry, agriculture and food processing will be lowered by 10.7 per cent. However, in a gesture to growing public fears of impending price rises and mass unemployment, health care, social wel-

fare, housing and education have been exempted from cuts.

Expenditure is to be reduced by a relatively modest 3.6 per cent for the sprawling state administration and by only 2.4 per cent for culture. One official joked that no-one wished to tangle with President Vaclav Havel.

"All this could lead to an enormous crisis. We could get a situation like the 1930s," when trade dried up, Mr Tauber said. No-one in the Government was prepared for a situation in which East Germans, flush with D-Marks and confronted with higher prices in their shops, and Poles with a nearly "hard" zloty, would cross into Czechoslovakia in droves to buy up subsidised food and consumer products.

In a portent of more to come, Czechoslovakia last week banned food, alcohol and other consumer goods from being taken out of the country. Tourist shoppers from Hungary and Austria had bought up huge quantities of cheap food, beer and liquor in border areas, leaving behind bare shelves and anguished citizens.

Sweden to ease conditions for foreign banks

By Robert Taylor in Stockholm

THE Swedish Government yesterday proposed measures to allow foreign banks and other credit institutions to operate more freely in the country.

Under the new law, put to parliament yesterday and due to come into force on July 1, Swedish banks and financial bodies will be able to decide for themselves what limits there should be on foreign ownership.

The long-awaited changes are designed to bring Sweden more into line with the European Community's new internal market.

Yesterday's proposals will also enable foreign banks to open up branches in Sweden, which the Ministry of Finance says ought eventually to stimulate competition in the Swedish credit market.

Bonn says it will block Allianz venture in East

MR Helmut Haussmann, the West German Economics Minister, said yesterday he opposed the plan for Allianz, the leading insurance group, to take a stake in Deutsche Versicherung, a joint venture with the state-owned East German insurance company, Reuter reports from Bonn.

He said he had asked Mr Kurt Wünsche, East German Justice Minister, not to permit the purchase of the stake and that he had talked about the issue with the management of Allianz last week and would consult other representatives of the insurance industry this week.

Underlining Deutsche Bank's ambitions to play a leading role in East Germany, the bank is also training 100 Stabsbank staff to teach the East German modern banking practice.

Deutsche's co-operation with the central bank has been agreed with Mr Horst Kaminsky, the Stabsbank president.

Joint working committee on competition rules will meet for the first time on Thursday.

• Deutsche Bank, West Germany's largest commercial bank, is moving into several offices occupied by the Stabsbank, the East German central bank, to reforge pre-war banking ties broken with the demise of the Third Reich.

David Marsh, written from Bonn.

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The gala event, attended by Chancellor Helmut Kohl, was organised by Bild, the conservative tabloid daily which has taken up the unification theme with a zest that verges on the shrill.

The joint German team would have been unthinkable before East Germany opened its border last November.

Brittan proposal on US mergers

By Lucy Kellaway in Brussels

THE European Community and the US should set up a formal process for resolving disputes on competition policy arising between them, Sir Leon Brittan, EC Competition Commissioner, said yesterday.

Such a process could involve either a treaty or a more flexible system involving an exchange of information between the two sides, he said.

The danger of clashes between the two blocs has grown following the adoption by the EC of stronger competition rules of its own.

In particular, the new regulation on mergers, which comes into force in September, raises the possibility of the EC coming up with a different verdict on a merger of two multinational companies than that reached by the US anti-trust regulators.

Sir Leon warned that such conflicts of jurisdiction could result in "an unseemly and damaging dispute", and noted that no means exist for solving such disagreements.

One way of resolving the problem would be through a formal arbitration procedure, he said, but added that the political difficulties of creating such a system would be great.

Sir Leon, who was addressing the EC Chamber of Commerce in New York, said that both sides had much to gain from working together in the anti-trust field.



Jozsef Antall (left) acknowledges Democratic Forum's lead. But Free Democrats' János Kis is still optimistic.

Conservatives open lead in Hungarian poll

By Judy Dempsey and Nicholas Denton in Budapest

THE CONSERVATIVE Hungarian Democratic Forum last night moved closer towards government when, with almost 60 per cent of the votes counted, the party opened a crucial lead over the Liberal Alliance of Free Democrats.

Official results for the first round, in which about a third of the 380 parliamentary seats were decided, gave the Forum 24.7 per cent of the votes, 4 per cent more than the Free Democrats. The remaining seats will be decided on April 8.

Mr József Antall, Democratic Forum's leader, said yesterday with customary reticence that his party "could qualify as the winner of the election... It will be virtually impossible to make the governing coalition without us."

But Mr Peter Tolgyessy, the Free Democrats' candidate for Prime Minister, stressed that the Forum's lead in seats was minimal and could be easily eroded in the second round.

None the less, the Forum's small advance gives it a legitimacy which enhances its chances of securing an electoral deal for the second round from the independent Smallholders' Party, which polled a lower than expected 12.9 per cent of the counted votes, and

from the conservative Christian Democratic Peoples' Party which gained a surprising 6.5 per cent.

The vote of the Hungarian Socialist (former Communist) Party, which yesterday was edging into fourth place, is likely to be shared between the two largest opposition parties in the next round. Much of the support from Fidesz, the radical youth movement, now in fifth place, will go to the Free Democrats.

The biggest upset for the Free Democrats was in its traditional home, Budapest, where the Forum made spectacular inroads. By yesterday evening, contrary to predictions that the Forum would be wiped out in the capital, it was fighting back. They lagged one point behind the Forum's 23.7 per cent early in the count.

The Free Democrats consolidated their grip west of the capital, while the Forum tightened its hold in eastern Hungary, trends which clearly reflect an historical, economic and political east-west divide.

Both parties welcomed the new bipolarity of Hungarian politics but they may be forced, together if a coalition with the smaller parties proves impossible or too unstable.

Two Germanys join forces to take on the world

By Andrew Fisher in Dresden

SOCCER'S stars of yesterday made sporting history last night with a joint team from the two Germanys took to the field in Dresden against the world selection from Brazil, England, Argentina and other footballing nations.

The gala event, attended by Chancellor Helmut Kohl, was organised by Bild, the conservative tabloid daily which has taken up the unification theme with a zest that verges on the shrill.

The joint German team would have been unthinkable before East Germany opened its border last November.

The match, which the world team won 3-1, was to raise money for the rebuilding of Dresden's castle, badly damaged by allied bombing in the Second World War.

More than DM1m (2362,000),

a fraction of the estimated reconstruction costs, was expected to be raised from ticket sales and sponsorship.

It is also new to East German sport to return Dresden, one known as the Florence of the River Elbe, to its former beauty.

Leading the all-German effort was Frank Beckenbauer, captain of the West German team which won the World

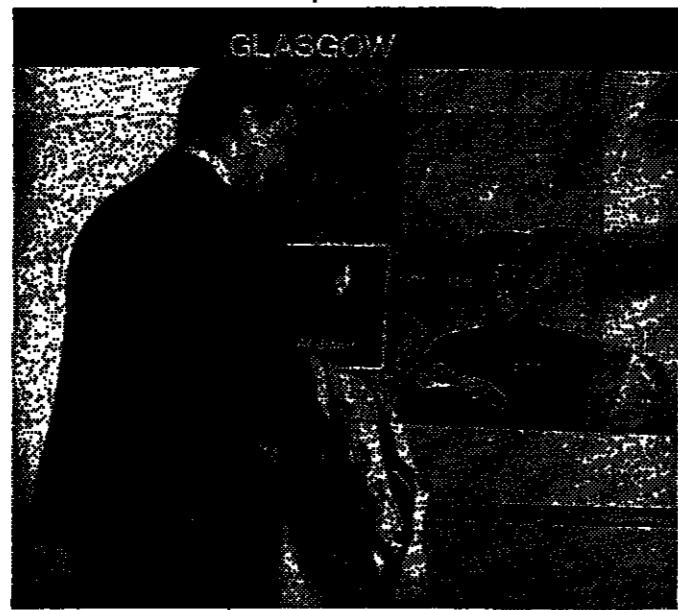
match showed that capitalism and sport can mix in an East Germany once seen as a country of dour athletic over-achievers.

Each squad had around 20 players, with frequent changes to give all the veterans, some in their fifties, a chance on the field. The world team was graced by little South Americans, such as Vitorino Jairzinho, a Brazilian World Cup medal winner in 1974, and Mario Kempes, a member of Argentina's championship team of four years later.

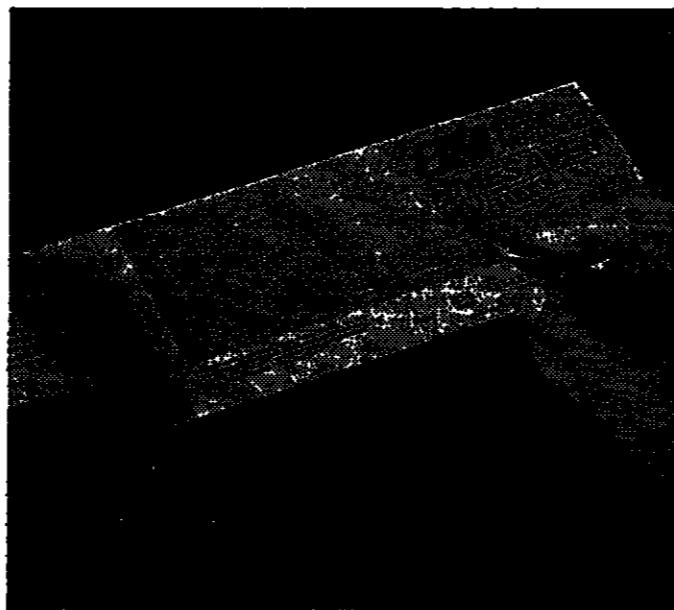
The German line-up also had its share of ageing talent. It included Uwe Seeler, captain of the West German side, which lost to England in 1966, and such glittering compatriots of "Kaiser Franz" Beckenbauer as Paul Breitner.

Showing how the Germans used to strike fear into each other was Jürgen Sparwasser, scorer of the East German goal which defeated West Germany before the latter went through to win the World Cup in 1974. In those days, the players strove to win; yesterday, they were happy just to play. The final score was the least thing on their minds, or even on those of the 36,000 spectators.

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WORLD TRADE NEWS

Dominicans will benefit from Cuban cigar row

By Canute James in Kingston

THE Dominican Republic is to benefit from a row between Davidoff International of Switzerland, a distributor of quality cigars, and Cubatabaco, the Cuban state-owned tobacco monopoly. Davidoff has terminated an agreement under which its labels are used on Cuban cigars.

Government officials in the Dominican Republic say an agreement has been reached with Davidoff International which will allow the company's label to be affixed to hand-made Dominican cigars.

Shipments of the cigars will begin in about a month, and this will increase the Dominican Republic's dominant share of the US market. Dominican cigars with the Davidoff label will also be shipped to Amsterdam for distribution in Europe.

Davidoff's decision to terminate its arrangement with Cubatabaco follows four years of uneasy relations, with the Swiss company unhappy with Cuban attempts to sell directly on the European market rather than going through importers.

In informing Cubatabaco of its decision, Davidoff complained that the quality of the island's cigars had deteriorated below the standards which consumers wanted. The Cubans have denied that there has been a decline in quality, contending that its other clients continued to be happy with the product.

Cubatabaco had already halted supplies of their premium "Chateau" line to Davidoff, saying the Swiss company

was charging too much. The company retaliated by reducing its sales of other Cuban cigars while the Cubans attempted direct sales of other labels at prices higher than those being asked by Davidoff.

The Swiss company complained that over 100,000 cigars supplied by Cubatabaco were unfit for sale and had to be destroyed, and just over 200,000 more were being stored because they were below the required quality.

In an apparent effort to resolve the disputes in its favour, Cubatabaco attempted a take-over of Davidoff. It failed, but its continuing effort to sell directly in Europe and bypass importing houses led last year to control of Knight Brothers, a British importer.

The termination of the arrangement with Davidoff is likely to increase the pace of last year, under which Japan, India and Brazil were cited for potentially "unfair" trade practices, suggests that a decision may not be made until the last minute.

Critics charge the hard line taken by the US chip makers is unwarranted because it comes at a time when Japanese purchases of foreign-made chips are expanding more rapidly than ever. The foreign share of the Japanese market has jumped from 10.6 per cent to 12.9 per cent over the past year, up from 8.6 per cent when the trade agreement was

US chipmakers seek '301' threat to Japan

Petition to Hills re-opens dispute over semiconductor trade, writes Louise Kehoe

VEN as the US and Japan are poised to resolve their long festering trade dispute over supercomputers, another old wound is being reopened by a trade complaint filed on behalf of US semiconductor producers.

The American chipmakers have asked the US Trade Representative, Mrs Carla Hills, to designate Japan's semiconductor trade practices as a priority trade problem to be addressed under the so-called "Super 301" provision of US trade law, which carries the threat of punitive sanctions.

Semiconductor producers thus join US rice growers and makers of vehicle parts in seeking to have their products put on the second Super 301 target list for Japan, which, under terms of the 1988 Trade Act, is due to be unveiled by the Administration at the end of April.

Mrs Hills has not yet indicated whether she will accept the petition. The precedent of last year, under which Japan, India and Brazil were cited for potentially "unfair" trade practices, suggests that a decision may not be made until the last minute.

Trade problems remain a priority of President George Bush's Administration in the midst of broadening trade disputes with Japan.

The Japanese semiconductor industry has responded by calling upon the US Trade Representative to reject the Super 301 petition. As well as docu-

menting the extensive efforts of Japanese chip buyers to increase their purchases of foreign chips, the Japanese Industry Association argued that the poor performance of the US semiconductor industry in the Japanese market is largely its own fault.

The Electronics Industry Association of Japan (EIAJ) submitted: "The US is not effectively competing in roughly half of the Japanese semiconductor market. It has products and packaging to serve only about 6 per cent of the consumer (electronics) sector (which represents more than half of the Japanese semiconductor market)."

Both sides acknowledge, none the less, that significant progress has been made in increasing Japanese semiconductor imports over the past four years. There is some concern, even among the US hardliners, that their trade complaint could damage delicate relationships that they have begun to develop with Japanese customers over the past few years.

The US industry charges, however, that the progress achieved to date is not ade-

quate. With the five-year trade pact due to expire in mid-1991, it appears unlikely that foreign chip makers will achieve a 20 per cent market share goal that the US and Japanese governments recognised in a "side letter" attached to the formal agreement, they claim.

"Japan's failure to comply with the agreement cost US and other foreign firms nearly \$300m in sales in the Japanese market in 1989, representing lost investment in the US of \$30m and 9,000 US jobs lost," Wilfred Corrigan, EIAJ chairman said in a letter to President Bush last month. "By 1991, sales lost are projected to total \$1.5bn a year."

Even if the US Trade Representative rejects the US industry's petition, as she did with a similar request a year ago, there is little doubt that semiconductor trade will remain a matter of serious dispute between the US and Japan.

The US semiconductor industry is already lobbying for support of legislation that would automatically impose sanctions upon countries that fail to live up to the terms of trade agreements with the US.

Petrochemicals downturn seen

By Peter Marsh

THE downturn in western Europe's petrochemical sector could last for another three years, partly as a result of much tougher worldwide competition in chemicals trading, according to Chem Systems, an Anglo-American chemicals consultancy.

"Extra capacity in the Far East and other non-industrialised countries will mean the industry faces heavy, cost-based competition in the 1990s," says Mr John Philpot, a Chem Systems director. "We are going to see a downward pressure on margins."

Existing excess capacity in Europe's chemicals industry will be worsened by a build-up in petrochemicals capacity in many developing nations, particularly in the Far East.

These countries have over the past decade been big customers for many bulk chemicals made in the West.

These substances include plastics and other materials used as starting substances for

fibres.

Mr Philpot says the new chemicals plants being built in countries such as Thailand, South Korea and Singapore will lead to fewer outlets for chemicals exports from western Europe.

The world is due to construct by 1992 new ethylene plants adding an extra 15m tonnes a year of ethylene capacity to add to the 60m tonnes a year already in place.

Of this extra capacity, roughly half is due to be built in countries outside the US, western Europe and Japan.

This build-up is likely to result in tougher trading conditions for many Western companies.

While western Europe has a net surplus with the rest of the world in chemicals trade, that is likely to be turned into a deficit by the mid-1990s, Chem Systems forecasts.

The chemicals business, one of western Europe's biggest manufacturing sectors with annual sales of about \$300bn

(£176bn), went through a purple patch in the late 1980s, with high demand and profits.

But in the past year, extra capacity in many bulk petrochemicals such as high-volume, low-value plastics has led to weaker prices.

At the same time, the growth rate in chemicals demand in many developed countries has slackened, due to a slowdown in many manufacturing businesses in areas such as cars, consumer goods and packaging - the main purveyors of chemicals.

• Reuter reports from Kuwaiti Kuwait's top planners have approved a \$2bn (£1.2bn) petrochemical complex aimed at increasing the Gulf state's revenue by boosting exports of refined products.

Officials said the Supreme Planning Council, headed by Crown Prince Sheikh Saad al-Abdullah al-Sabah, approved the eight-plant complex after meeting to review final plans.

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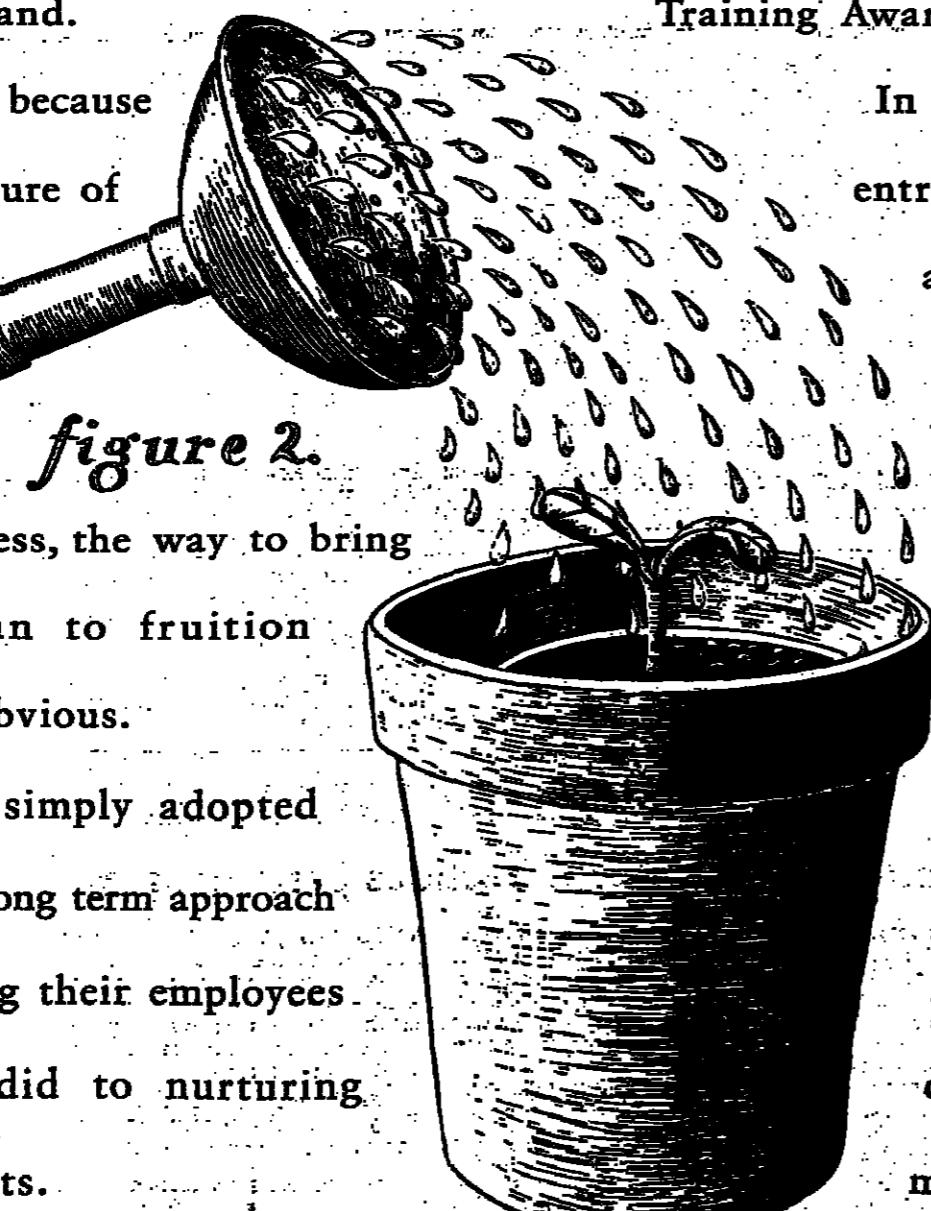
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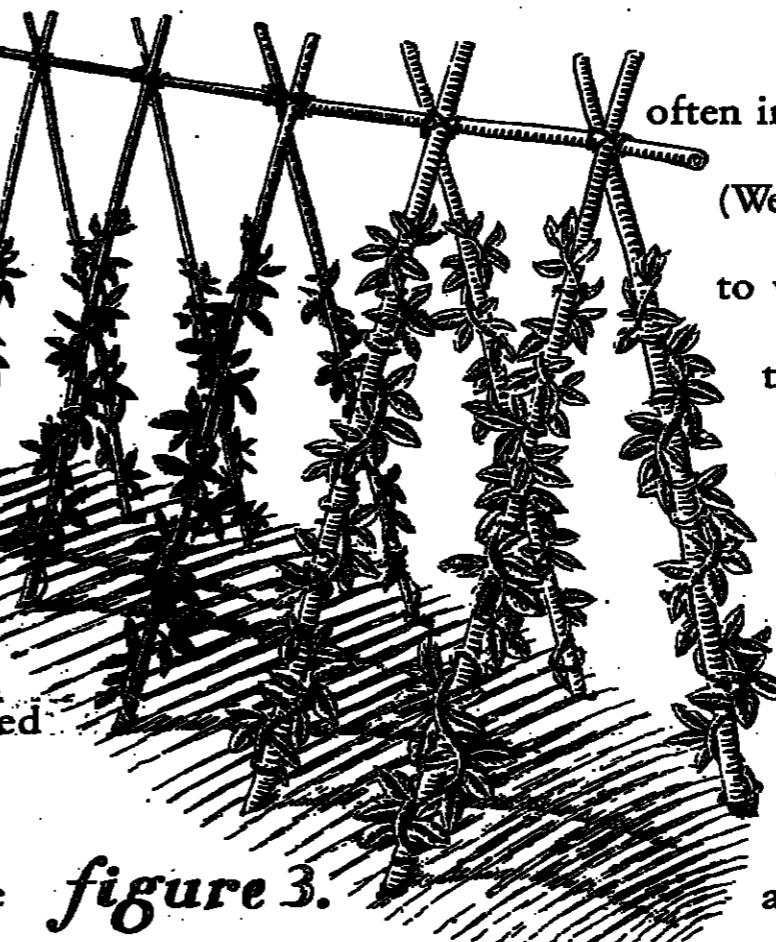


the business, the way to bring their plan to fruition seemed obvious.

They simply adopted the same long term approach to training their employees as they did to nurturing their plants.

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OVERSEAS NEWS

Top civil servant found guilty in Recruit trial

By Robert Thomson in Tokyo

A SENIOR Japanese civil servant was yesterday found guilty of bribery and given a one-year suspended jail sentence for being wined, dined and treated to rounds of golf in return for favours done for Recruit, the information services company at the centre of a political scandal.

The verdict establishes an important precedent for a series of similar cases involving senior bureaucrats and politicians, who are also alleged to have accepted bribes as part of Recruit's successful cultivation of a network of influence in the ruling Liberal Democratic Party and the civil service.

Mr Seigero Kano, 56, a former Labour Ministry official, was fined Y1.3m (35,400) and had the one-year sentence suspended for three years by the Tokyo District Court, which found that he had been wined and dined 23 times in the Ginza nightclub district, treated to 11 games of golf, and given a set of expensive golf clubs by Recruit executives.

In return for gifts of Y1.5m received over two years from 1984, Mr Kano, a director of the ministry's employment service division, was found to have worked to prevent the introduction of restrictions on employment magazines, such as that published by Recruit.

The presiding judge said that

the actions of Mr Kano, who admitted assisting the company, had prompted widespread public distrust in the civil service and led many Japanese to believe that a private company had great influence on public policy.

A total of 12 defendants will stand trial over the influence-peddling scandal, which led to the resignation of Mr Noboru Takeshita as prime minister last year and to the suicide of one of his aides. The other defendants include a former chief cabinet secretary, a former head of Nippon Telegraph and Telephone, and Mr Takeshi Kato, a former vice-minister of Labour.

Like most other defendants, Mr Kato is alleged to have received stock in a Recruit affiliate, Recruit Cosmo, in return for doing favours for the company, while the personal staff of numerous senior politicians not indicted in the case also received large numbers of the lucrative, pre-flotation shares.

The judge yesterday lamented that senior government officials had routinely allowed themselves to be corrupted by a private company. After the decision, the Labour Ministry said that since Mr Kano's arrest "we have sincerely worked to enforce strict discipline".

Gandhi's party suffers more setbacks in states

By K.K. Sharma in New Delhi

MR Rajiv Gandhi's Congress party suffered further setbacks yesterday when it lost control of two more Indian states in which it formed governments.

In the north-eastern state of Meghalaya, a 25-month-old coalition government in which the Congress was the main partner resigned after eight ministers quit the cabinet led by Mr P.A. Sangma, a supporter of Mr Gandhi.

In the small western state of Goa, the Congress chief minister, Mr Pratap Singh Rane, resigned after seven members of his party broke away from it to form their own group. One minister of both states have been asked to continue functioning until other arrangements are made. It is expected that opposition groups in both states will be asked to form governments if they can show that they command majorities in the legislatures.

The loss of the two states by

the Congress comes after serious defeats in elections to eight state legislatures last month. The only important state it won was Maharashtra in western India.

Internal strife has been an important reason for the setbacks it has suffered recently. The Congress now controls only six out of India's 25 states, but three of these are small and those in the north-east and do not count for terms of proportional politics. The party's influence has thus contracted considerably since Mr Gandhi lost parliamentary elections last November.

Mr Gandhi is, however, trying hard to maintain Congress's separate identity, yesterday it withdrew from an all-party committee set up to seek a national consensus on the northern state of Kashmir where secessionists have launched a campaign of violence.

Abidjan teacher protest leaves 120 arrested

By Mark Huband in Abidjan

POLICE and soldiers in the Ivory Coast last night arrested 120 teachers in the streets of Abidjan who defied a nationwide ban on demonstrations.

Teachers and university lecturers drove in convoy through the city in protest at government plans to cut public sector salaries as part of an economic austerity plan intended to see the country through a financial crisis caused by the slump in world commodity prices.

Among those arrested was Mr Francis Wode, a representative of Amnesty International, and Mr Marcel Ette, secretary general of the university teachers' union, Synares. All those arrested were taken to the Akouedo military camp outside Abidjan.

Yesterday morning doctors launched a 48-hour strike and brought hospitals to a standstill in protest at the pay cuts.

Arab League backs Iraq on Bazoft hanging

THE ARAB League issued a communiqué yesterday condemning the "unfair campaign" launched by the British Government against Iraq after the execution of the London-based journalist Farzad Bazoft earlier this month. Jihān el-Tahār reports from Tunis.

"Such campaigns do not help Euro-Arab relations," the communiqué said, expressing regret that other European countries had joined Britain against Iraq. The UK reaction to the execution of Mr Bazoft was described as an intervention in the internal affairs of Arab countries. The Arab League expressed support for Iraq's right, according to international law, to execute a man it termed a convicted spy for a foreign intelligence agency.

Iraq executed the Iranian-born journalist working for The Observer on March 15 after he had made inquiries into the cause of an explosion at an Iraqi military site.

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Tensions grow across the world's oldest religious divide

Victor Mallet reports on the conflict in Upper Egypt between Moslems and their Coptic Christian neighbours

A BURNT-OUT motorcycle lies in the nave of St George's church in Abu Gurgas among some broken pews. The Coptic Orthodox Christian congregation has left it there untouched near the burnt-out altar place, a reminder of the recent Friday when Moslem fundamentalists went on an anti-Christian rampage, ransacking churches, shops and cars in the El-Minya district and setting them alight with kerosene.

Troops armed with semi-automatic weapons have moved in to keep the peace and Christian and Moslem leaders have met to discuss the issue. Last Sunday Mr Mohammed Abdellatif Moussa, the Interior Minister, announced details of the troubles to Parliament in Cairo and said 337 people had been arrested.

The substantial Arabic-speaking Christian minority of Upper Egypt, however, is once again afraid that Islamic fanatics may bring an end to centuries of largely peaceful co-existence between Moslems and Christians.

"This is not the first time but on this occasion it was on a large scale," says Bishop Arsanios, the local Coptic religious leader, at his well-guarded office in El-Minya. "Some Copts who don't have

strong faith and fear a repeat

of largely peaceful co-existence between Moslems and Christians.

That seems to have been enough to bring young Moslems onto the streets in Abu Gurgas after Friday prayers on March 2, and sporadic incidents have been reported since then in surrounding towns and villages. The Christians say that five churches – including a Catholic one – were attacked, along with dozens of shops and a few cars. Several people were injured. "It's the same people who live next door, to whom we gave sweets

on holidays, that threw kerosene into the church," says Father Rowais Aziz, the priest at St George's.

Restoring trust between Christians and Moslems in Upper Egypt will not be easy, but moderates on both sides with an interest in controlling extremism are anxious to draw on the traditions of tolerance preached by their respective religions. Clutching a bottle of Pepsi, Father Rowais rules out revenge as unchristian.

In Asyut further south, Sheikh Ibrahim Ali, the chain-smoking head of the Islamic library at the el-Nasser mosque, blames Islamic extremism on individuals without religious training. A nearby Moslem cafe-owner insists that he and other natives of Upper Egypt (the so-called "Sudis") are not heads. "I would kill a Moslem too if he disrespected my sister," he declares.

The Coptic language – now

used only for a few religious rites – is rooted in the Pharaonic era, and popular Christianity in Egypt pre-dates popular Islam by a millennium, but each violent incident makes the Christians feel more vulnerable than ever. One result of the violence has been to unite orthodox Copts with the smaller Christian denominations in a common cause.

In times of crisis Christians judge Egyptian governments on the basis of official policy towards Islamic fundamentalism. By this yardstick, Nasser's secular rule and harsh treatment of Islamic extremists is regarded with nostalgia, while Sadat is said to have bowed too much to Islamic demands. In 1981 he confined the Coptic pope to a monastery to curb Coptic militancy.

Christian hardliners believe that President Hosni Mubarak is too soft, particularly since the sacking of Mr Zaki Badr, the former interior minister, who did his best to suppress

Islamic activists. Christians have several grievances, including what they call the government's unbalanced policy of job discrimination.

More than anything, they fear the distant possibility of the extremist gaining power and the tacit acceptance of anti-Christian violence which they saw among typical Moslems during the recent violence.

The view from the fortress-like Convent of the Virgin Mary in the hills above Asyut encompasses the city itself, the Nile valley and a small Christian village. The Holy Family is said to have stayed in the Convent's caves on their travels through Egypt, and Christians flock here every August for a religious festival.

But the Moslem call to prayer can be heard on the evening breeze, and an admiral sign on the road up to the Convent is adamant that there is no God but God, and Mohammed is his prophet.

S Korea puts off financial reform

By John Riddings in Seoul

SOUTH KOREA is set to postpone controversial financial reforms as part of new economic policy measures, a government official said yesterday.

A package of economic reforms, details of which will be announced later this week, will also include measures to stimulate investment and exports, although a reduction in bank lending rates is now considered unlikely.

More expansionary economic policies have been expected since a cabinet reshuffle earlier this month in which most of the incumbent economic team was removed. The replaced ministers, headed by Mr Cho Soon, the former deputy prime minister, were criticised for a slowdown in the economic growth rate and the poor performance of exports, which increased by only 3 per cent last year.

The official said that the new cabinet had agreed to shelve plans to force the use of real names in financial transactions. Government analysts estimate that almost 10 per cent of such deals are conducted under pseudonyms.

The reform, which was intended to provide the basis of a capital gains taxation system and to reduce malpractice, has been strongly opposed by the large business groups which dominate the economy. It has also prompted a flood of funds from the Seoul stock market, which has fallen by almost 8 per cent since the year's start.

"Even though it was part of President Roh Tae Woo's election programme, the current economic situation makes the real-name system difficult to implement," said the official. At the same time, the government will take measures to curb real estate speculation, which has been partly fuelled by the outflow of funds from the stock exchange. Such speculation has prompted a 32 per cent increase in land prices over the last year, according to the Construction Ministry, and similar rises in rental payments.

Additional measures under consideration include the resumption of preferential financing for export industries and increasing investment loan facilities from Won1,000bn (2900m) to Won2,000bn.

China urged to provide for minorities

By Peter Ellingsen in Peking

COMMUNIST Party officials in Tibet have urged the central government to pour money into China's poverty-stricken border and minority regions in an attempt to halt growing ethnic unrest.

The call came at yesterday's session of the National People's Congress, China's parliament, as party leaders in two other sensitive minority provinces, Xinjiang on the Soviet border, and Inner Mongolia, warned of threats to stability by "separatists" bent on "sabotage".

According to Ngapoi Ngiam, the pro-Chinese leader of Tibet's regional assembly, the province needs help to feed 250,000 people living below the poverty line.

"Tibet needs more assistance to accelerate its economy (the poorest in China), and maintain stability," he said, without pointing out that hunger in Tibet in the years since China's occupation has often been the snapshot of disastrous Peking policies.

The Tibetan capital, Lhasa, still under martial law, saw a renewed bout of arrests following an attack on police on the eve of a prayer festival last month.

The disturbances were repeated in remote western Xinjiang where members of the local Moslem Uygur population also agitated for autonomy. Inner Mongolia, where 3m ethnic Mongolians have watched while adjoining Mongolia sheds single party rule, is also in danger, according to the region's government leaders.

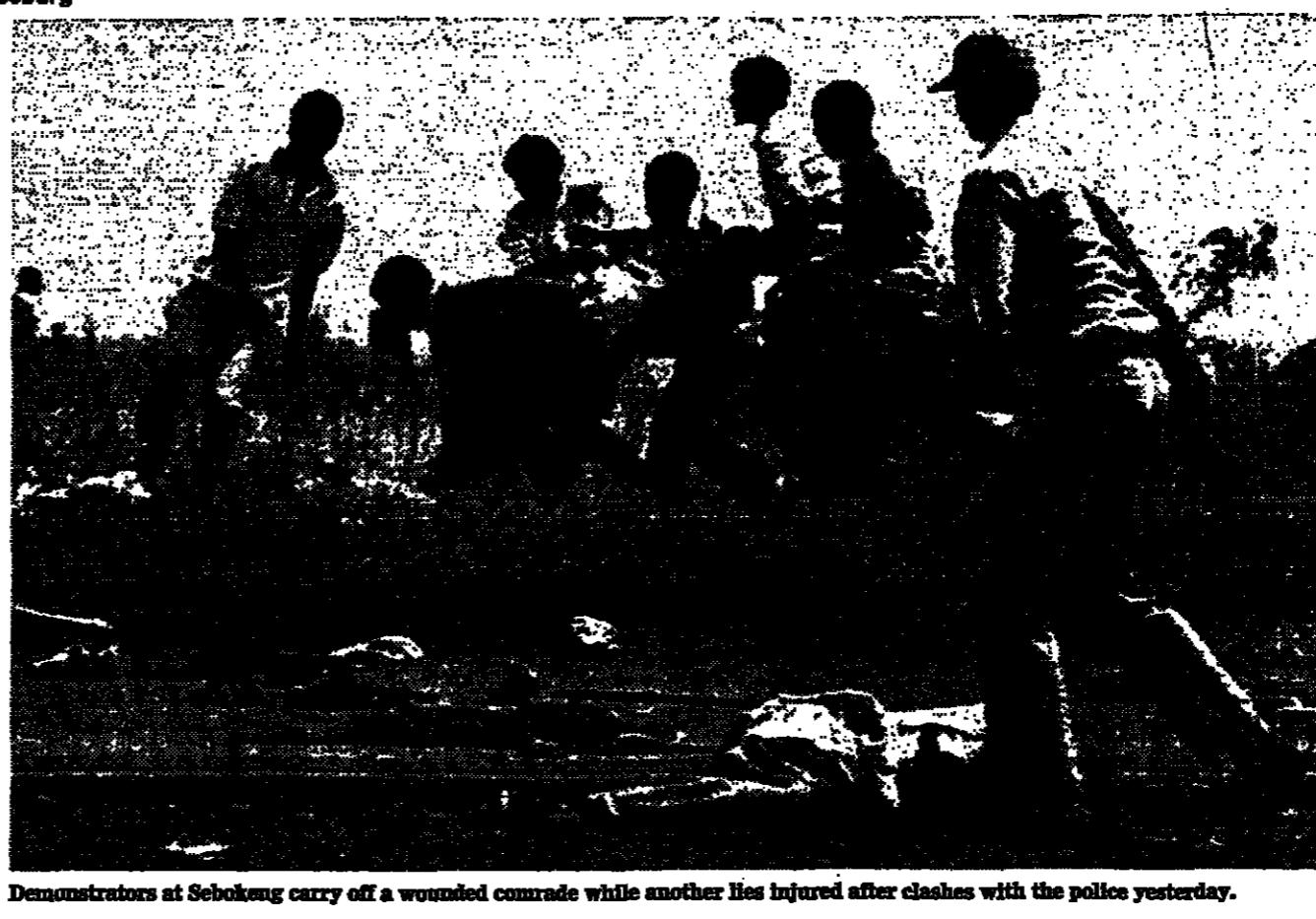
China's ethnic minorities account for less than 8 per cent of the population, but inhabit the most sensitive 60 per cent of the land.

Nationalities Minister Ismail Amti warned the Government at the weekend it must pay more attention to minority areas where, he said, "riots and sabotage by a handful of separatists" had fomented unrest.

Referring to recent uprisings in Tibet and Xinjiang, he said "hostile forces at home and abroad" were trying to "undermine unity".

The line was supported by deputies from other minority regions who urged Prime Minister Li Peng to boost economic development in their provinces.

Li and other senior leaders told the deputies the Government would provide assistance but said the major load had to be carried by them.



Demonstrators at Sebokeng carry off a wounded comrade while another lies injured after clashes with the police yesterday.

South African police kill township protesters

By Patti Waldmeir in Johannesburg

SOUTH African police opened fire on black anti-apartheid demonstrators near Johannesburg yesterday, killing at least eight and leaving hospitals to deal with more than 300 injuries as violence intensified in black townships.

The death in Sebokeng, a black township outside the Transvaal town of Vereeniging – the home constituency of Mr F.W. de Klerk, the President – occurred when police tried to stop several thousand black demonstrators from marching on the local offices of the ruling National Party.

Witnesses spoke of seeing scores of wounded, including young children, being treated at the local hospital. They said many had been shot in the back.

The marchers said their aim was to protest at high rents and to call for the resignation of local councillors. They attacked local council offices, after police prevented their march on Vereeniging.

Despite repeated appeals for calm from leaders of the African National Congress (ANC), including Mr Nelson Mandela, its deputy president, incidents of unrest in black townships and homelands have increased sharply in recent weeks and could increase tensions before next month's scheduled negotiations between the ANC and the South African Government.

Elsewhere in South Africa yesterday, about 12 people were killed in other incidents of violence.

The current upsurge in unrest appears to have been prompted by the release from prison of Mr Mandela on February 11. Since then, nearly 250 people have died, the vast majority in faction fighting

between rival groups of blacks in Natal province. Many have also died in several of the country's 10 black homelands.

Much of the recent violence has occurred when protests over local grievances – which have gathered pace since Mr de Klerk eased restrictions on black political activity on February 2 – have got out of hand.

Mr de Klerk's address to parliament on February 2, in which he announced the legalisation of the ANC and the return of exiles, has raised expectations in black townships and homelands which anti-apartheid leaders may find difficult to satisfy.

Residents of homelands – which are nominally separate from South Africa – fear that they may be left out of any eventual political

solution, and have also been emboldened by political liberalisation to protest at blatant corruption in homeland administration.

There is no suggestion that the violence is being orchestrated by the ANC leadership, but local activists are either unable to control it, or are unwilling to abandon the weapon of mass mobilisation against Pretoria.

Insurgents attacked a government building and a power station with grenades and live mines, police said yesterday, causing damage but no injuries. Police said suspected ANC guerrillas fired two rocket-propelled grenades Sunday night at town council offices in Soweto. An hour later, three live mines were detonated at the Langlaagte power station in Johannesburg.

Weather and war conspire against Ethiopians

The haunting horror of the 1984-85 famine has been evoked, writes Julian Ozanne

NESTLED between thorny acacia trees and wind-blown palms Soviet-made T55 tanks are dug in on the parched and barren beach at Port Asseb, on Ethiopia's Red Sea coast.

Since the lightning fall of

Massawa last month to the rebel Eritrean People's Liberation Front, Asseb is now the only port under government control and the lifeline to the country's survival and its advance to the Red Sea coast.

The Reverend Francis Stephanous, president of the Ethiopian Evangelical Church, said a five-member advance team arrived in Massawa last week to assess conditions in the region.

Mr Stephanous said four convoys totalling 41 trucks have already carried 240 tons of food to northern Wello. Another convoy was scheduled to leave yesterday.

Each convoy, Mr Stephanous said, was inspected once by government officials before leaving Dese and then up into the highlands to Dese, the latest staging post for the government-sponsored relief effort.

About 20 miles north of Dese, between Heyk and Wello, is the frontline. Behind this line, in Northern Wello, Tigray and Eritrea, more than 2.5m peasants are trapped without food around towns such as Korem, Maychew and Makale – names which evoke the haunting horror of the 1984/85 famine when thousands of exhausted and emaciated people trekked to disease and death.

"As usual it is the young and the very old who will bear the brunt of the famine. They will be too weak to walk in search of food as malnutrition quickly escalates into disease and death," said one aid worker.

"It is hard to estimate at present how many will die, but it will definitely be hundreds, probably thousands of tens of thousands."

Much will depend on the success of the relief effort and the willingness of both sides of the civil war to put humanitarian considerations above political or military advantage.

Relief officials say 45,000 tons of food a month will be distributed in the famine-affected provinces if a disaster is to be averted.</p

OVERSEAS NEWS

Indonesia banks ring the changes

John Murray Brown looks at a shakeout in a sector that had been slow to meet the needs of a manufacturing sector close to capacity

When the head of one of Indonesia's state banks was asked if borrowing rates would fall in line with declining deposit rates, he was clearly taken aback by the question. "No, why should it?" he replied.

Old habits die hard. But today even the archaic ways of Indonesia's state banks are under threat as the industry strives to finance the economy of the world's fifth most populous country.

Deregulation and increased competition is reshaping the banking environment. A new generation of banks both domestic and foreign has arrived to transform the Jakarta skyline.

The shakeout has thrown up a class of bankers not only youthful but totally without experience of the hurlyburly of a modern marketplace.

Indonesia is a vast underbanked country and its banking system remains a bewildering array of more than 100 separate institutions ranging from the five state banks to the 5,800 rural paddy banks and credit co-operatives.

Bank Indonesia, the Central Bank, oversees the landscape wielding short term monetary instruments and acting as lender of last resort.

The reforms the most recent in January affecting credit policy and lending to small business have prompted a complete rethink of strategy.

The increased competition for funds has seen an exponential growth in savings. As a result, all banks are having trouble deciding whether to go for market share, the traditional path, or look to increase their profits.

For the state banks the problem is more acute as by law only part of their earnings can be retained, which leaves managers with little profit incentive.

Foreign banks, like the state banks, are suffering as their best staff are tempted away by the inflated salaries offered by new banks. For the small retail banks there is a mounting worry of overheating and a possible bank failure which could have knock-on effects for the entire industry.

The need for a more robust environment is overwhelming. Despite historically high interest



The Central Bank: overseeing increased competition and deregulation in a range of new banks amid rapid savings growth

est rates, Indonesians' propensity to save has been pitifully low.

Savings levels in fact fell from 28 per cent of GDP in 1981 to less than 20 per cent in 1988, in part reflecting the fall in the price of oil, the country's largest export.

Indonesian manufacturing meanwhile is close to capacity, and desperate for long-term investment funds as

Indonesia is a vast underbanked country whose banking system remains a bewildering array of more than 100 separate institutions ranging from five state banks to 5,800 rural paddy banks and co-operatives.

It switched to export lines in response to the government's recent incentives.

As the World Bank points out, "over the medium term the sustainability of the investment and export drive will depend upon an increase in domestic savings." In turn, the Government's current depen-

dence on foreign savings is a direct addition to the country's debt, now \$50bn.

Structurally the need for reform is more urgent. At many state and private banks the quality of loan portfolios remain weak and credit analysis rudimentary.

One economist estimated if state banks made provision for their bad loans it would wipe out the entire capital structure.

This highly lucrative market was hitherto dominated by Bank of Tokyo, the only Japanese bank with a full licence. A start has also been made to break the stranglehold of state banks, which still account for 70 per cent of banking assets.

The rest of the banking sector will now be able to compete for up to 50 per cent of the savings of state enterprises. New rules on inter-group lending have been introduced to discourage the cosy practice whereby the owners of private banks use depositors' funds to support their own business activities, often with few internal controls.

As ever, the challenge for policy makers is how to match domestic bank reform with the management of the country's external account, badly hit by the fall in oil earnings and the sharp increase in debt repayments resulting from appreciation of the Japanese yen.

Officials are also hamstrung by the spectre of capital flight in what is one of the developing world's most open foreign exchange regimes. On interest rate policy, Mr Adrianto Mooy, the Governor of Bank Indonesia, jibed at the five state banks in February to lower prime lending rates.

Rates are now around 16 per cent, though still among the highest in Asia. Inter bank rates also eased to around 11 per cent.

Mr Mooy in his annual speech to Indonesian bankers urged them to bring interest rates to "more reasonable levels." There appears renewed confidence in the rupiah.

Despite the continuing depreciation against most major currencies, Indonesia's monthly import bill remains fairly constant. The only concern is that rising inflation could undo all the good work.

More than anything, the meteoric growth in savings has underlined the acute scarcity of sound corporate borrowers. Much of the credit activity is now targeted at Jakarta's booming construction sector.

An overriding fear is that a slight downturn in the economy could drive down land prices, currently rising under pressure from developers, and could precipitate more than just a real estate hiccup but a full scale bank crisis.

Seoul defers 'real name' capital gains tax reforms

By John Riddings
in Seoul

SOUTH KOREA is set to postpone controversial financial reforms as part of new economic policy measures, a government official said yesterday.

A package of economic reforms, details of which will be announced later this week, will also include measures to stimulate investment and exports, although a reduction in bank lending rates is now considered unlikely.

More expansionary economic policies have been expected since a cabinet reshuffle this month in which most of the incoming economics team was removed.

The replaced minister, headed by Mr Cho Soon, the former Deputy Prime Minister, were criticised for a slowdown in the economic growth rate and the poor performance of exports, which increased by only 3 per cent last year.

The official said that the new cabinet had agreed to shelve plans to force the use of real names in financial transactions.

Government analysts estimate that almost 10 per cent of such deals are conducted under pseudonyms.

The reform, which was intended to provide the basis of a capital gains taxation system and to reduce malpractice, has been strongly opposed by the large business groups which dominate the economy.

It has also prompted a flood of funds from the Seoul stock market, which has fallen by almost 3 per cent since the start of the year.

"Even though it was part of President Roh Tae Woo's election programme the current economic situation makes the real name system difficult to implement," said the official.

At the same time, the government will take measures to curb real estate speculation, which has been partly fuelled by the outflow of funds from the stock exchange. Such speculation has prompted a 33 per cent increase in land prices over the last year, according to the Construction Ministry.

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UK NEWS

In Brief

Air France offers Paris to Cardiff service

Air France launched its inaugural direct service between Cardiff and Paris when AF 942 touched down in the Welsh capital. The French national carrier is to run a Monday to Friday service aimed principally at the business traveller, especially those seeking onward flights from Charles de Gaulle airport in Paris to other European destinations and those in Africa and Latin America.

Left's union victory

Left-wingers retained control of the national executive of the Transport and General Workers' Union in a second postal ballot of the union's 1.3m members following an alleged attempt to rig the first vote.

They gained an extra seat to hold a majority of 22 votes to 17, instead of the previous 21-18 majority. The balance of the TGWU executive is important to Labour Party policy because of the union's 1.2m block vote. The left managed to hold its majority in a turnout of below 20 per cent.

Money for science

More money is being spent on science and less on overheads, as a result of a major restructuring of the Agricultural and Food Research Council, now virtually complete. This was acknowledged yesterday when the council produced its corporate plan for the next five years. It has re-organised 24 major research centres into seven world-class institutes which are now seeking closer ties with comparable European and US research centres.

Trust opposes depot

The National Trust is to oppose a proposal by British Aerospace to build an aircraft repair depot at Liverpool Airport as part of the company's £1.2m plan to develop the airport into a significant European hub.

The trust opposes the plans because the depot, which might be worth up to £60m and large enough to hold three Boeing 747s, would be about 35m from Speke Hall, one of Britain's most important half-timbered buildings.

Return to public ownership to be 'high priority'

Opposition plan for water industry upsets markets

By Richard Evans and Andrew Hill



Ann Taylor

AN OUTLINE of the Labour Party's plans for Britain's privatised water industry, should it gain office at the next election, yesterday unsettled both water shares and the industry's leaders.

Mrs Ann Taylor, Opposition spokesman on water, told a Financial Times conference in London on the European water industry that the present regional structure of the industry would be retained but a return to public ownership would be a high priority.

However, because of the weight of legislation that an incoming administration would want to introduce, full-scale re-nationalisation would probably not be an early option.

As an interim measure, she said, a Labour government would make maximum use of enabling provisions already in the Water Act, which give the director-general of water services, the industry regulator, wide powers to intervene in pricing strategy.

Mrs Taylor said a Labour Environment Secretary would instruct the director-general to take a much tougher attitude on "cost pass through," the mechanism under which companies can increase their charges to take account of new costs that cannot be estimated

at present.

The director-general would also be instructed to institute the "cost takeaway" provisions built into the charging agreements with the companies, which claw-back excess profits.

The director-general would be under no duty to assume a rate of return to shareholders and all excess revenue would be ploughed back for investment," Mrs Taylor said in a speech which gave greater detail of Labour's plans that had previously been known.

The Labour statement was blamed for later weakness across the whole stock market. The FT-SE 100 share index rose more than 23 points in the morning, breaching the 2,300 level for the first time in five weeks. But following heavy afternoon trading in the shares of all 10 water companies, it closed at 2,283.2 up 14.3 points.

The water package - a weighted selection of shares in all 10 water companies - dropped from £1,503 to £1,560.

Lawson adds to pressure on Thatcher over EMS backing

By Michael Cassell, Political Correspondent

MR NIGEL LAWSON last night added to the mounting pressure on Mrs Margaret Thatcher to seek early, full membership of the European Monetary System by warning that continuing delay was putting the Government's entire anti-inflation strategy at risk.

The former Chancellor, speaking during the last day of the parliamentary debate on the budget, said sterling had been reduced in value by about 5 per cent since interest rates reached 15 per cent last autumn. Any further drift would jeopardise the Government's fight against inflation.

Mr Lawson said he believed Britain should have joined the EMS exchange rate mechanism some time ago and added: "The whole of the Government's commitment against inflation is potentially at risk. There is

an exposed flank here."

He said he welcomed the commitment of Mr John Major, the Chancellor of the Exchequer, to a strong exchange rate but added: "It may be that words alone may not be enough."

Mr Lawson's remarks came as Mr Michael Heseltine, the former Defence Secretary and a possible future leader of the Conservative Party, issued a deftly-worded statement expressing his support for Mrs Thatcher.

It came in response to a suggestion earlier in the day from Sir Geoffrey Howe, the Deputy Prime Minister, that Mr Heseltine should make public his backing for the Prime Minister.

Mr Lawson's comments, made in the presence of Mr Major, represented his firmest

public statement on the merits of early entry to the exchange rate mechanism since he resigned as Chancellor in October.

His views about the advantages of full membership are well known but the timing of his public intervention will provide further ammunition for senior ministers such as Sir Geoffrey, and Mr Douglas Hurd, Foreign Secretary, who share his position.

Mr Major has said he is an enthusiastic supporter of ERM membership and that he will not delay once conditions set out at last year's Madrid summit have been met.

In his statement, Mr Heseltine repeated his assertion that Mrs Thatcher would fight and win the next general election.

GUINNESS TRIAL

Directors were 'well aware' of legal rules

By Raymond Hughes, Law Courts Correspondent

GUINNESS directors were well aware during the company's takeover battle for Distillers that it was a criminal offence to permit a company to give financial assistance for the acquisition of its own shares, the company's former legal adviser said yesterday.

Mr Anthony Salz, a partner in City solicitors Freshfields, said that although he had never referred to criminality - he had spoken only of unlawfulness and illegality - he was quite sure that directors had known about criminal sanctions in relation to breaches of section 151 of the 1986 Companies Act.

The Labour statement was blamed for later weakness across the whole stock market.

The FT-SE 100 share index rose more than 23 points in the morning, breaching the 2,300 level for the first time in five weeks. But following heavy afternoon trading in the shares of all 10 water companies, it closed at 2,283.2 up 14.3 points.

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Cost of retaining 130 private companies attacked Labour says advisers on power sell-off paid £100m

By David Thomas, Resources Editor

MORE THAN £100m is being paid to 130 companies to advise the Government and the electricity industry on electricity privatisation, according to figures released yesterday by the opposition Labour Party.

Mr Frank Dobson, Labour's energy spokesman, also stressed that a Labour Government would strengthen controls over the privatised electricity industry, but would not return it to public ownership.

Price Waterhouse leads the league table of electricity advisers with 15 contracts, according to Mr Dobson. Coopers Lybrand Deloitte has 11 contracts. Pricewaterhouse, Hayes & Bartlett 7, and Rothschild and Touche Ross 6 each.

The Department of Energy has disclosed that it is spending £36m on privatisation advice, although it said yesterday it did not know the total cost of privatisation fees. Mr Dobson derived his £100m estimate of the total cost from the department's figure.

"This is a system of outdoor relief for the consulting classes," said Mr Dobson, who argued that the cost would be born by electricity consumers.

He also questioned whether

it would be easy for the Government to sell National Power and PowerGen, the two generators in England and Wales.

Mr Dobson suggested that speculation about the timing of a General Election would be intense by early 1991, when the two generators are due to privatise.

"It is extremely dubious whether private investors would want to become involved in the generating side a year from now," he said.

The Government is to be challenged today by the Labour Party to disclose more information about the liabilities facing Nuclear Electric, the new public sector company which will be responsible for running nuclear power stations in England and Wales.

He said a Labour administration would have regulatory controls over the industry to ensure that it modernised rates increases, improved its impact on the environment, helped Britain's balance of payments and ensured security of supply.

Mr Dobson was relaxed about the possibility that these policies would depress the value of shareholdings in the privatised electricity companies. He argued that the Government was planning to underprice the electricity industry substantially in order to guarantee a successful flotation.

However, Mr Dobson intends to write to Mr Wakeham today to challenge the Government to publish further information on Nuclear Electric's liabilities.

Glaxo chief calls for revision of European drug patent rules

By Peter Marsh

WESTERN Europe's pharmaceutical industry badly needs a revision of patent laws in the region to enable companies to gain greater revenues from costly development programmes, Sir Paul Giroldi, chairman of Glaxo, Britain's biggest drugs company, said yesterday.

Speaking at a Financial Times conference in London on world pharmaceuticals, Sir Paul said changes in the European patent system were required to give a longer period of legal protection to new drugs and to compensate the industry for lengthy development times.

The European Commission has recently published proposals as to the patent period for drugs and, assuming these proposals are ratified, drug companies would have an extra time of perhaps two years of legal protection for new products.

That would add to the existing effective patent life – taking into account only the time left for marketing and not including the development period – for new medicines of roughly nine years at present.

Sir Paul said schemes of patent extension for medicines had already been introduced in the US and Japan. "It cannot be right or sensible for the European Community to lag behind," he said.

The Glaxo chairman, whose company has grown rapidly in the past decade to become the world's fourth biggest medicines group, said Glaxo was preparing for the 1990s by increasing its research and development budget and basing more of this work outside the UK.

The theme of getting more value from R&D outlays – which for the pharmaceutical industry as a whole adds up to roughly 15 per cent of total turnover – was touched on by several other speakers at the conference.

Professor Jürgen Drews, head of research at Hoffmann-La Roche, the Swiss drugs company, said the medicines industry had to create an open structure for researchers to provide for maximum innovation and spontaneity.

At the same time, it had to mesh this philosophy into a commercial framework in which scientists aimed their work at specific business goals.

Managing such a structure was not easy, said Professor Drews. There was a need for inter-disciplinary working and for plenty of communication between the different parts of companies to smooth the flow of ideas.

Mr Bertil Thuisanen, chief financial officer at Pharmacia, the Swedish drugs and biotechnology group, said pharmaceutical companies had to become more efficient at R&D.

The drugs industry worldwide was probably the most profitable of all major businesses, but during the 1990s margins would come under pressure due to increased research and marketing costs and a demand from consumer groups and governments for reduced drug prices.

Mr Thuisanen said one solution was to organise R&D on a project basis with economists, not just scientists, having a lead to pharmaceutical development becoming more of an industrial process rather than a black art, he said.

Doctor Andrew Bodner,

chief operating officer at the US-based Squibb Institute for Medical Research, said research alliances between drug companies and academic groups would become increasingly important. Dr Bodner's institute is owned by Bristol-Myers Squibb, the US company which is the world's second biggest pharmaceuticals business, and funds work in several academic establishments.

Dr Bodner said that by such relationships drug companies could stay abreast of new basic discoveries in medicine and forge ties with the scientific community.

Turning to the recent spate of mergers and collaborative-corporate deals in the drugs industry, Mr John Chappell, chairman of the pharmaceutical division of SmithKline Beecham, said that larger drugs groups could not be relied on to come up with better research results than small companies. Mr Chappell's company was formed last year by a merger of SmithKline Beecham, of the US, and Britain's Beecham.

Professor Trevor Jones, head of research at Wellcome, the UK medicines company, pointed to the inefficiencies that can result in drug development from delays in the pharmaceutical registration process.

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UK NEWS

'Losers only' in new business rate system

Ian Hamilton Fazey reports on the growing concern amongst businesses in the north

CONCERN IS growing in the North of England that the benefits businesses in the region were supposed to reap from the introduction of the national uniform business rate (UBR) will not be felt until the next century. The UBR, together with the new controversial community charge, or poll tax, are to replace the old rating system.

Business leaders believe that protests will increase as companies receive their UBR demands, which will show how much they would have paid, had the system been implemented in full rather than phased in.

Mr Simon Sperry, chief executive of the Manchester Chamber of Commerce, said: "The Government talks about winners or losers, but there should be no winners or losers under UBR: everyone should be equal. At the moment there are only losers."

Broadly, businesses in the north and Midlands have been paying too much in locally-set rates, while those in the south and south-east have been underpaying – a distortion estimated by the Government at £250m for 1990-91, and which the Chamber of Commerce said has risen to £1bn in the present financial year.

The UBR system, combined with this year's revaluation of with a level decided year by

all business premises, is designed to correct these imbalances and has been welcomed in principle by chambers of commerce and the Confederation of British Industry. But putting the principle into practice is causing dissent.

UBR is designed to ensure that all businesses pay the same rate in the same place, wherever they are. Individual bills are supposed to vary only with rateable value – so businesses with bigger premises will pay more, as will those operating from more valuable buildings.

Generally, retailers will pay more, manufacturers will pay less. Businesses in the north and Midlands should pay less, those in the south and south-east should pay more.

But the phasing-in of the system has meant that those who stand to gain from it just as the potentially large increases have upset the losers – mainly businesses in the south and south-east and retailers in all areas. No loser is to be faced with an increase of more than 20 per cent in real terms on the previous year, but the phasing in is to be self-financing, so gains will not be immediate.

With inflation at 7.6 per cent, the maximum increase any business can face in the first year of the new system is, therefore, 29.12 per cent. Reductions for the gainers will be at a level decided year by

year – 10.5 per cent in real terms this year, a cash reduction of 8.7 per cent.

There is no timetable for when the gainers should be paying what they ought to. Next year's phased reduction will be 13.5 per cent – a reduction of less than 10 per cent even if inflation is brought down to 5 per cent in 1991.

Some northern businesses have expressed delight at a rates reduction of any sort after decades of rises but Mr Sperry believes the picture will change when managers realise how much they are missing out.

Business rate demands will carry details of what the rates

people are so much upset about the numbers as about the justice of the thing.

"We all want a system that taxes everybody fairly and we want it now. The business community would have accepted even higher rates if it had been fair, because we want fair competition. But what we are getting is not fair."

New businesses in areas which stand to lose under the new system will pay the full UBR due. Any manufacturer contemplating a new factory would do well to relocate in the north where, because it would get the full effect of the UBR gains, it ought to be able to gain over both southern and northern competitors at the same time.

The issue is also connected with the poll tax in a way no one seems to have envisaged, because councils have to pay business rates too.

Public buildings have been well maintained and their rateable values have rocketed. So rates bills for local authority assets – which poll tax payers will have to pay – have risen dramatically.

Mr Sperry says: "At the Manchester Chamber we have already told one Minister that if the Government is interested in the next election, it is going to have to hang on to its friends. At the moment it is missing them."

Business rate demands will carry details of what the rates



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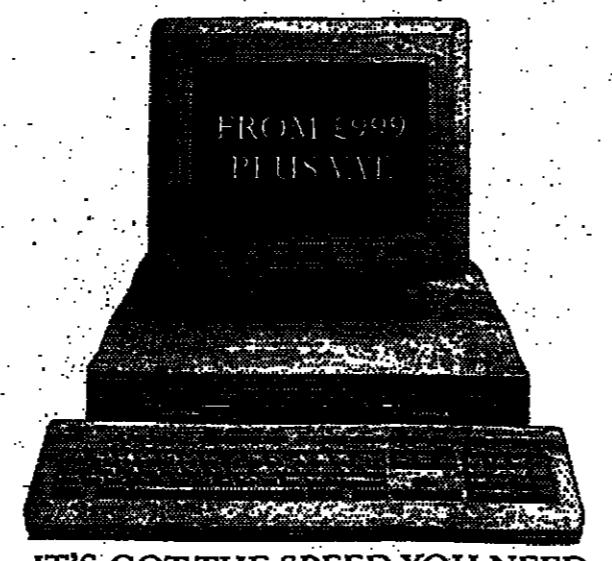
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TECHNOLOGY

In a recent television advertisement running in the Bay area of California, William Randolph Hearst III is sitting alone in his office. As publisher of the San Francisco Examiner, he can boast of a weekend entertainment section, neighbourhood reports and (as an afternoon paper) closing stock prices. What more can he do?

He puts his hands down on an open copy of the paper, lifts them to his face in an intellectual pose, and then removes them. His fingers leave behind an all too familiar smudge of black ink across his cheeks. What he needs (and has offered since February of this year) is a paper with non-rub ink.

Traditionally, most newspapers in North America have been printed by letterpress. When the machinery needs replacement, many publishers have turned to offset, which now comprises 61 per cent of the market for papers with a circulation of greater than 25,000.

But the San Francisco Examiner is one of more than 30 newspapers across North America that has adopted a printing technology called flexo. By 1995, some industry experts predict that "flexo" will absorb 20 per cent of the market.

The traditional letterpress process works by transferring ink through a series of rollers - called the ink train - on to the raised areas of a hard printing plate. The plate is attached to a plate cylinder, which rotates against an impression cylinder. The paper passes between the two cylinders and ink is pressed on to it from the raised surfaces on the plates.

Offset also uses a series of rollers to pass ink on to a flat

Andrew Jack reports on a printing process that prevents readers from getting covered with ink

Black and white and clean all over

plate cylinder. The image to be printed is in the form of a greasy coating on the plate. Water is sprayed on, but only remains in the non-greasy areas. As the cylinder rotates, it picks up ink, which is repelled from the damp areas and sticks to the greasy ones. This image is then transferred to a rubber blanket cylinder, which imprints it on to the paper as it rolls past the impression cylinder.

Flexo is a type of letterpress, because it uses a relatively soft

Having a paper with ink that doesn't come off was something the public could understand and appreciate'

photo-polymer plate to provide a raised image, with a height of 12 to 22 thousandths of an inch. These flexible plates, and the variety of materials that flexo can print on, give the technique its name.

While traditional letterpress and offset printing require oil-based ink, flexo uses water-based varieties. As a result, the

ink train mechanism - which mills the viscous, paste-like ink during transport - is not required. Instead, a single "anilox" roller transmits the even film of ink sprayed on to it directly to the plate cylinder.

While normal letterpress makes a firm imprint, the flexo plate barely touches the paper, "kissing" it at an ideal distance of three-thousandths of an inch. The ink dries in milliseconds, without being absorbed by the paper underneath. The result is an impression which does not rub off. In contrast, oil-based ink never really dries, but remains suspended and smudgeable.

It was this advantage that Christopher Storn, Marketing Director for the San Francisco Examiner, capitalised on in the paper's recent advertising campaign. "We felt that having a paper with ink that doesn't come off was something the public could understand and appreciate," he says.

But the transition to flexo was also influenced by a growing trend towards the use of colour in newspapers. According to Deputy Managing Editor Pamela Scott, "the non-rub ink was coincidental. We chose flexo because it has much better colour reproduction. When

the process works well, it offers the crispest impression and the best, most intense colour.

"Because the black appears so much more solid and dark with flexo, we were worried that readers would otherwise be even more concerned about the risk of ink rubbing off on their hands." Another advantage, which appeals to advertisers, is that the light impression causes little "show-through" of ink on to the opposite side of the paper.

The transition to flexo was influenced by a growing trend towards the use of colour in newspapers

One of the earliest newspapers to experiment with flexography, seven years ago, was the Providence Journal in Rhode Island. "We had letterpress and needed to change," says Robert Shadrick, Director of Operations. "We felt that with offset it was difficult to get a consistent colour." The oil from the offset process

dirty the paper and reduces the vibrancy of colours.

Over the past decade, "the environmental laws have been getting tougher," adds Shadrick. "It's costly to dispose of oil-based inks." The solvents used to wash off excess ink create a severe pollution problem, which does not occur with water-based inks.

Flexo has other economic advantages, too. The gentle imprint means that lighter weight paper can be used; paper waste tends to be less than with other printing techniques; the elimination of an ink train reduces the cost of rollers; and the presses require fewer operating staff than offset or letterpress.

An analysis conducted for the Buffalo News, a daily paper in upstate New York with a circulation of 310,000, showed a complete flexo as costing \$1.6m annually, against \$3.9m for offset.

Water-based ink is not without drawbacks, however. The organic in some ink formulations cause the flexo plates to swell, and manufacturers have had to remove them.

"There is a very tight window for the ink to dry in as it is transferred on to the paper," explains Mike McPherson, Customer Engineering Manager with Union Carbide Coatings Service Corporation, which manufactures flexo anilox rollers.

If the ink dries too slowly, it may be smudged on to the next roller as the paper passes, causing "second-impression set off," which results in blurring and distortion. The drying speed has to be manipulated by changing the ink resins.

Another problem, though not unique to flexo, is "plugging". The gaps between the raised areas on the printing

plates become clogged if the ink dries too fast, causing extra ink to be added to the image being printed. This impairs the quality of halftones in pictures and diagrams.

"Second-impression set off and plugging are problems for us," says the Providence Journal's Robert Shadrick. "We're on a learning curve, altering our ink formulations."

"We are having the normal mechanical and electrical start-up problems that any new press has," says Larry Ingram, the Examiner's Production Manager. "Flexo is a new process which is not widespread, so there are things which can be further optimised.

"The printers are having to do a lot of staff training," he adds, "and we are still trying

to find anilox rollers with a longer life." As an industry, flexo printing does not yet have standardised colour books, so there is considerable variation in the strengths and values used.

Given that primitive forms of flexography have existed since the late 19th century, why has the technique spread so slowly to newspapers? "It doesn't directly transfer," says Shadrick. "Newspapers require very quick printing, on both sides of the paper."

Andy Schipke, Director of flexo operations worldwide for the New Jersey-based press manufacturer MAN Roland, argues that no big technological breakthroughs were required, however. "The price of offset presses became astronomical during the last 10 years," he says. As a result, newspapers began to examine other techniques, and "flexo was the theoretically perfect alternative," which is now being tried within the industry.

"At the moment, we're in a two-year cycle," says Don Phillips, from Flint Ink Company of Detroit. "A lot of people are now sitting back to see how flexo works."

Flexo is less common in Europe. In the US, the quality requirements are higher, the environmental pressure is greater, and the higher run lengths and different configurations of newspapers make the cost advantages greater than in Europe," adds Schipke.

In the meantime, the only protection against smudging ink may be to duplicate a marketing tactic tried by the New York Times a few years ago, which offered white cotton "gloves of the Times" to its readers, to be washed daily. They did not catch on.

New non-rub ink covers the news, not you.



The San Francisco Examiner's advertisement for non-rub ink

Rapid fire for harder surfaces

AN AUTOMATED gun which discharges particles at supersonic speeds can improve the wear resistance of industrial components.

Union Carbide of the US has developed the gun to produce harder surfaces. The Super D-Gun detonates oxygen and acetylene gas at up to 4,000 deg C to produce a high-speed gas stream. This heats powdered particles to become plastic prior to high-speed discharge for controlled detonations.

A controlled progression of rapid fire detonations, as the gun barrel passes automatically across the work surface to be coated, builds up a coating to a specified thickness.

The gun is an improved version of the original Union Carbide D-Gun. It has higher gas pressure than its predecessor, allowing coatings to be fired at a greater velocity. The company claims the coating is tougher and smoother with better resistance to erosion and impact than the original.

Supplementary cooling ensures that the temperature of the surface remains below 150 deg C, thus avoiding distortion and metallurgical changes.

Lessons from the natural world

SIXTEEN sealed chambers known collectively as an ecotron are to be built to study man's effect on the natural world and how he threatens the environment.

The chambers, designed by architect C.J. Cornish, will be constructed at a new Research Centre for Population Biology at the Imperial College, Silwood Park Campus, Ascot, under a 10-year grant from the Natural Environment Research Council.

The two-metre square chambers will enable scientists to simulate effects which can be controlled and to monitor plant and animal communities and record their response to disturbance.

It is believed that the research will lead to a better understanding of the dynamics of plant and animal interactions.

The results can then be applied to natural systems influenced by man, including where pollutants affect plant and animal populations and where pests and infectious diseases are to be controlled.

The hologram's optical illusion

HOLOGRAPHY is being used in optical computers under a research programme by British Aerospace, at its Bristol research laboratory.

One result is a holographic array that enables parallel optical interconnections to be made between logic processors.

The design of an optical computer requires the digital light signal outputs from its optical logic units to be supplied as inputs to other optical logic units.

The holographic array enables these interconnections to be made across space, with no intervening physical link. A hologram diffracts light passing through it. A light beam will appear as a pattern of spots on a screen on the far side of a hologram.

WORTH WATCHING

by Lynton McLain

The design of the hologram determines the pattern which directs light along different paths. This property is used to divide and direct a light signal along one or more desired paths.

Power of the spoken word

A NEW development in speech technology which uses human voices with local dialects will help people who are unable to speak, or whose speech is impaired.

The HeadStart Voice Box is described by BIT 32 - which runs the HeadStart Development Project for applying computers to the problems of the disabled - as the nearest thing to having the ability to speak.

The box uses a computer programme and a digital recorder to enter spoken words and phrases into a HeadStart workstation or Macintosh computer.

The box can play back these samples, separately or sequentially, to build up a phrase or sentence. It can also use the Macintosh voice synthesiser to deal with words or phrases which do not have a sampled equivalent.

Twinkle, twinkle little star

ASTRONOMERS may have found the faintest object in the sky, a brown dwarf star that is 900,000 times fainter than the sun.

The star is so faint that people gazing upwards for the faintest star in the heavens are unlikely to have any twinkle in their eyes. The star is 30 per cent fainter than the one thought previously to be the faintest object in the heavens.

The star was discovered by Mike Hawkins of the Science and Engineering Research Council's Royal Observatory in Edinburgh by examining photographic plates taken with the Schmidt Telescope at Stirling Spring Observatory in Australia. Each plate contained 100,000 stars.

Brown dwarf stars are very red and cool and contain so little mass that hydrogen burning nuclear reactions, which power all stars, cannot occur within their interior.

The Research council says that studying brown dwarfs is of particular interest, because they might be the most common objects in the universe.

Source: Union Carbide Coatings Service (Europe) Ltd, 0783 612522, C.A. Cornish and Associates Ltd, UK, 01 268 6822; British Aerospace, UK, 01 388 5832; BIT 32, UK, 081 227 2222; Science and Engineering Research Council, UK, 0783 471257.

Focus: Italy

Italy enters the 90's as one of Europe's most dynamic industrial environments, and its third largest economy. Growing investment, shifts in ownership structures, recapitalisations, and the emergence of Milan as a vigorous and creative financial center have vaulted Italy to the forefront of investment opportunities.

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Joe in LTO

FINANCIAL TIMES SURVEY



The creation of a single European market is encouraging Rhône-Alpes to

become the main centre of economic and political power outside Paris. William Dawkins tells how the region is trying to build links with foreign neighbours

A spirit of independence

TO THINK of Rhône-Alpes merely as France's biggest region outside Paris is to do it a disservice.

The picture no longer fits. Today, Rhône-Alpes is becoming a vigorous example of an area that believes the European single market will only work on the back of co-operation between regions, irrespective of what passes between national capitals. Ironically, the creation of a single market is encouraging the region, like many of its European neighbours, to try to pull more decision-making power from a central government which it has always felt has interfered too much in local affairs.

The efforts of the region's internationally-minded leaders are today directed harder than ever at building political, infrastructure and business links with foreign partners. West Germany's Baden-Württemberg, Lombardy in Northern Italy and Catalonia in Northern Spain signed a co-operation accord two years ago, of more political than practical importance, but already beginning to bear fruit in the form of joint discussions on future express rail routes and co-ordination of trade fairs.

The region is helped by a confident new generation of

right-wing opposition political leaders, plus a well-balanced, export-oriented economy, which continues to turn in a trade surplus while the nation as a whole is in deficit. Its top industrial players, such as Renault Véhicules Industriels, France's main truck-maker, Rhône-Poulenc, the chemicals group, and Institut Mérieux, the world's largest vaccines producer, have all been forming international alliances and enter the 1990s with their profits and ambitions increasing.

"The single European market offers us a great opportunity to break the centralisation of Paris," says Mr Jean Chamauf, president of Aderly, Economic and Industrial Development Agency for the Lyon Area. He cites as an example the recent relaxation of national controls on foreign investment, which now means the region can for the first time negotiate directly with foreign companies. "This is a region with direct links with the exterior, connections which no longer have to pass by Paris. A decentralised centre of doing things - that is what Rhône-Alpes is in the process of giving birth to," adds Mr Alain Carignon, mayor of Grenoble, which has made fast progress towards becoming an



Lyon hub of European road and rail networks

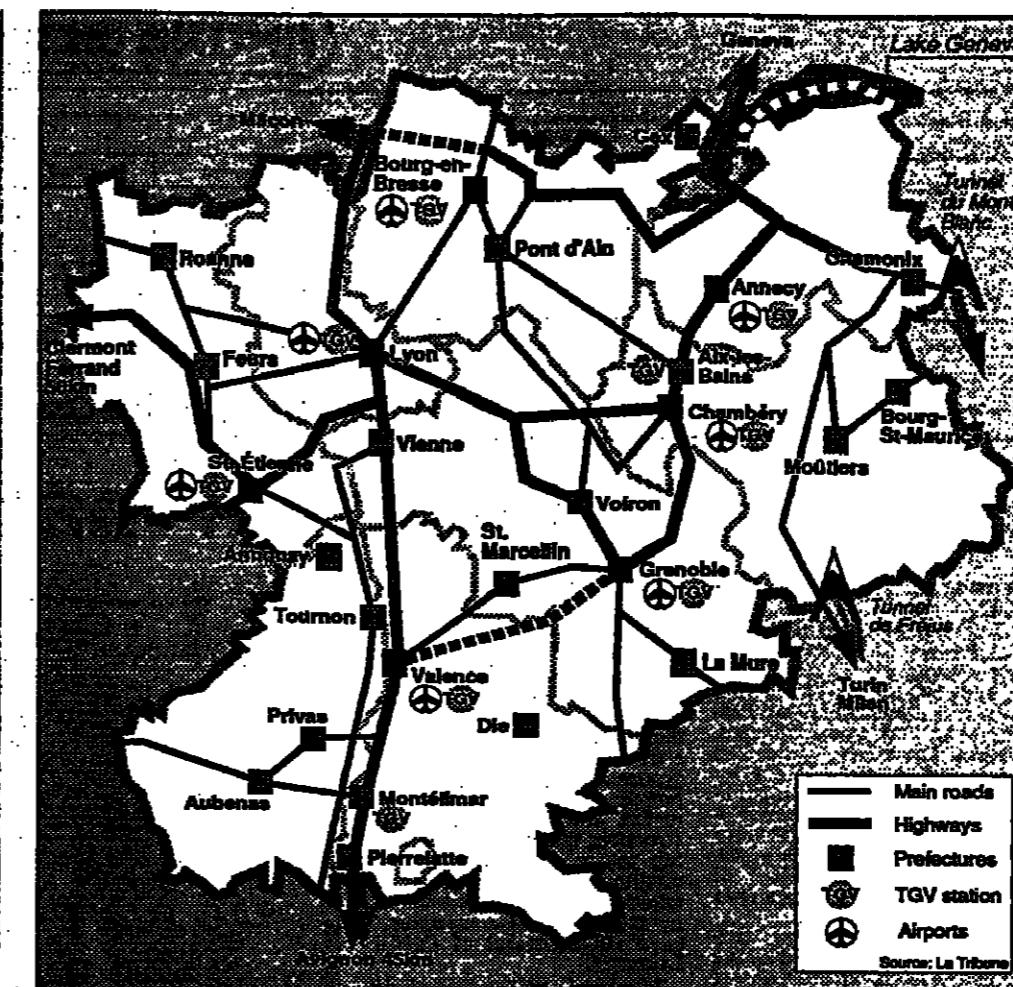
RHÔNE-ALPES

Important European research centre

The previous Socialist government did attempt to make a breach in France's several-hundred-year-old centralising tradition, in the form of a 1982 law devolving more power to local authorities. But this has been widely criticised for having little real impact, so leaving it to strong local politicians to enlarge their powers, piece-meal where they can.

In the past, Rhône-Alpes' very size and diversity was a handicap in attempts to agree on coherent ways to pursue its interests. It stretches from the snowfields of the Alps across the hills of Beaufjolais, down to the arid Drôme. Larger in area than Belgium, its 5.2m people represent one tenth of the French population and produce just under a tenth of the country's gross national product (GNP), making it the most powerful economic centre outside the national capital.

But like Belgium, it has no real collective identity, reflected in the fact that until recently Rhône-Alpes had, until



Main roads
Highways
Prefectures
TGV station
Airports
Source: La Tribune

most international region. "We have always been seen as difficult people," says Grenoble's Mr Carignon, with some pride.

Historically, the region has always had uneasy links with whatever establishment, on either side of the political spectrum, has been in power in Paris. This goes right back to the origins of the French Revolu-

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tion, which began there in 1789 a year ahead of the rest of the country. In the 1970s Rhône-Alpes provided an important power base for the Socialist opposition to the then Gaullist government, including men like Mr Charles Hernu, former Defence Minister, who died in January, while still Mayor of Villeurbanne.

Now the wheel has turned again so that the region goes into the 1990s as a bastion of right-wing opposition to the Socialist Government, embodied by the arrival of a new gen-

eration of young leaders who have swept into many of the top political jobs in the past two years. There is a dynamism around today which is very strong. It is primarily due to the very rapid renewal of the top personalities in Rhône-Alpes," maintains Mr Georges Bouverot, social affairs director for Lyon-based Renault Véhicules Industriels, whose 10,700 staff - representing most of its French truck-making business - make it the biggest corporate employer.

This is reflected by a similar change of generation in recent years at the heads of the hundreds of small family owned businesses, many founded after the war, which form the backbone of the region's economy. "There has been a revolution in management culture," says Mr Dominique Nouvellet, director general of Siparex, the region's biggest provider of risk capital. Siparex's own growth is a symptom of this change, from the traditional owner-managers who were unwilling to use equity funding for fear of dilut-

ing their control, to a new generation, content to open the ownership of their businesses. Siparex invested Ffr140m last year, the equivalent of a quarter of all its investments over the first 12 years of its life, and expects strong growth in 1990.

At the political level, the leader of Rhône-Alpes' new generation is Mr Michel Noir, mayor of Lyon, possibly France's most televised mayor. They also include his deputy mayor, Mr Christian Boiron, and Mr Alain Mérieux, vice-president of the regional council, both examples of politicians with strong business backgrounds - a rare breed in France - as the heads of the pharmaceuticals companies bearing their names. Other names to conjure with among the new generation are Mr Michel Barnier, head of the Savoie departmental council, and Mr Bernard Bosson, the centrist mayor of Annecy.

The decentralisation that

they are all trying to hasten

along is visible on two fronts, a gradual influx of big busi-

nesses and institutions from

Paris and elsewhere, and the

increasing exercise of local

decisions in otherwise national

domains such as education.

It is not hard to find exam-

les of the region's ability to

attract and hold on to prestigious institutions that only recently would have rather stayed in the capital.

Three years ago one of France's four Ecole Normale Supérieures, the country's top science colleges, moved from Paris into a Lyon suburb, followed last autumn by Interpol, the international police organisation. "We chose Lyon out of four or five proposals from French cities," says Mr Claude Trassard, Interpol's head of administration.

Over at Grenoble, there is the arrival last December of the Open Software Foundation, the software standards research body backed by nine leading electronics companies. Under construction a few kilometres away is the European Synchrotron Radiation Facility for the use of high-power x-rays to study the surface quality of materials. Mr Ruprecht Hensel, its German director-general, says: "Grenoble has a unique tradition of industrially-related research, due to the very strong links between university and industry, for which there is no parallel in Germany."

On the political decision-making level, the focus for decentralisation has been on higher education, a traditional preserve of the Education Ministry in Paris. It is not surprising, considering, that this should be a big issue for the region, since 50 per cent of Rhône-Alpes' population is under 20 and many of its crowded 1960 university buildings badly need renewing. Lyon last year became France's first city to strike an agreement with the Education Ministry for joint funding of secondary school improvements, while Grenoble recently funded two university research chairs, another unusual move.

While Rhône-Alpes has arguably achieved more decentralisation than other French regions, it still has a long way to go. Even though its population is half that of the Paris region, its economic production is only one third of that of the capital, 9 per cent of GNP as against Paris' 27 per cent.

If local authorities are to continue attracting more economic activity, they will have to invest even more on education and infrastructure - but France's centralised tax system gives them little scope to fund their dreams. Grenoble's Mr Carignon reckons that 10 per cent of the country's total tax revenues are gathered by local authorities, with the rest going to central government, as against 50 per cent in West Germany. Nobody expects France to become a German-style federation, but Rhône-Alpes is certainly doing more than most to nudge it that way.

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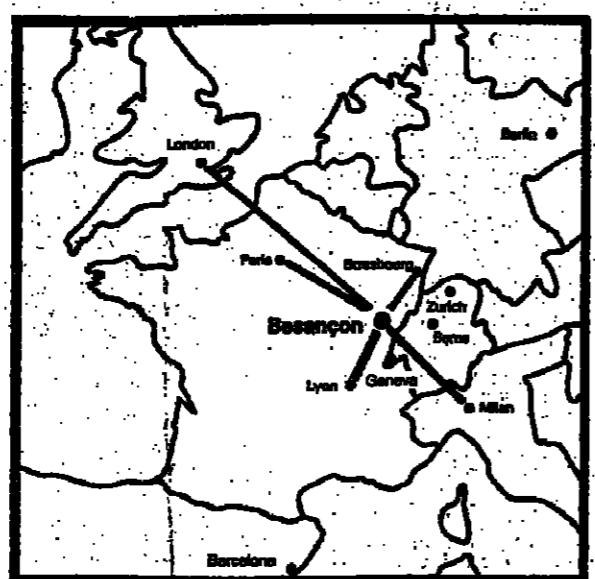
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RHÔNE-ALPES 2

	Ain	Ardèche	Drôme	Isère	Loire	Rhône	Savoie	Haute Savoie	Total
Population	455	273	405	895	735	1,473	936	590	5,202
Inhabitants per bank branch	2,146	2,386	2,104	2,427	2,200	2,025	1,911	1,598	2,095
Bank deposits (Frfrn)	3,273	6,067	4,522	4,216	4,153	3,949	3,350	2,994	5,944
Outstanding bank loans (Frfrn)	17.4	7.7	16.2	40.3	23.8	63.7	13.7	27.2	216.8

Source: Banque de France

Lyon has been a banking city since the 15th Century, says George Graham

More power for divisional managers

DECENTRALISATION is a popular theme for the politicians of the Rhône-Alpes region. For its bankers, it is a motto that has already been put into practice.

Lyon has been a prominent banking centre since the 15th Century, when the Italian financiers driven out by the Guelph-Ghibelline wars set up shop there, but the bankers have seemed to fail for a while. Now, however, the main French national banks have delegated much more power to their divisional managers.

"We have powers enabling us to decide on virtually all personal loans and on 95 per cent of corporate loans – almost everything except for national or multinational groups, and country risk," says Mr Patrick Bertrand, chairman of the Rhône-Alpes executive committee of Crédit Lyonnais, the country's third largest bank, which was founded in Lyon 126 years ago, but whose headquarters is now in Paris.

Lyonnaise de Banque, part of the CIC banking group which now belongs to the state-owned insurance company Groupe des Assurances Nationales (GAN), has remained headquartered in Lyon.

Crédit du Nord, the commercial banking arm of the Paribas Group, went further and turned its branches in the region into a subsidiary, Banque du Rhône-Alpes, moving in the process from loss into profit.

The process of decentralisation began with lending and internal management decisions, but bankers in Lyon say that there is now a move to decentralise also investment

banking and risk capital activities.

Lyonnaise de Banque has put its own investment banking activities into a separate subsidiary, Banque de Vizille, in which Italy's Monte dei Paschi bank has taken a stake.

"This is a very promising market. There has always been a steady stream of big national groups seeking to expand their presence by acquisitions in the region, in sectors such as construction, but now we are seeing many more mergers of medium-sized companies, or takeovers of small companies by medium-sized companies," says Mr Bertrand of Crédit Lyonnais.

Mr Angé, of Lyonnaise de Banque, agrees.

"The market for mergers and acquisitions is enormous. We are not in competition with Lazard's or Paribas or Suez, who are not interested in this market," he says.

Competition has always been fierce in the region, however, with some departments, such as Savoie and Haute Savoie, having a particularly heavy concentration of banks. Local bankers are even sensitive about competition from the modest retail banking operations of the Bank of France.

But competition could get even fiercer as foreign banks build up their presence in Lyon. The most prominent foreign bank is at the moment West Germany's Dresdner Bank, which bought the local Banque Verte Morn Pons, but other nationalities have been setting up shop, and Lyon bankers say some Japanese banks are now considering setting up in the city.



The Crédit Lyonnais bank towers above the heart of Lyon. Tony Andrews

IN EVIAN,
at the foot of the
SAVOYARD
MOUNTAINS
overlooking
LAKE GENEVA,
it is clear that
conspicuous
consumption
is back in fashion

The hotel called the ROYAL CLUB EVIAN provides proof that in France, at least, "le luxe" – luxury – is not something of which to be ashamed. Built in 1907 for King Edward VII in the baroque style, the interior design of the hotel, with its huge drawing rooms, rotunda, domes and colonnades, has hardly been altered since, giving the building a timeless quality.

The ROYAL CLUB retains the traditions of the "belle époque". The cuisine at its five restaurants is renowned, the rooms luxurious and the service impeccable. Below the hotel, the casino represents one of the great gambling houses in Europe.

However, Mr. Michel Novatini, the director general of the company, insists that while the hotel maintains its finest traditions, it is also completely modern in its approach,

The range of sporting activities available is impressive. From the 18 hole golf course adjacent to the hotel, the golfer can admire some of the finest views to be found on a European course. Afterwards, one can play tennis on one of the six courts, go windsurfing, sailing, horse riding, swimming in the indoor swimming pool or simply pass the time of day strolling in the hills above the hotel.

For those feeling more energetic, the resorts of the Porte du Soleil, one of the largest skiing areas in Europe, are less than an hour away.

However, for those who are less fit, the secrets of health can be revealed by the Institut Mini-Vivre (the Better Living Institute). Here, doctors, dieticians, physical therapists, beauticians and hydrotherapy specialists are at the disposition of guests.

They promise that those who submit themselves to the necessary regime and to the diet of less than 1,500 calories a day will feel better not only in soul but also in body, at the end of their stay.

A steady consumption of water from Source Cachet the spring nearby which provides the world-famous Evian mineral water, also helps provide a healthy tonic.

Although a stay at the ROYAL CLUB is always pleasurable, it is also possible to work there. Mr. Novatini points out that the ROYAL CLUB is investing in a new conference centre. With its unique deer park setting, and its location – the hotel is only a mile from the Geneva airport – Mr. Novatini believes the ROYAL CLUB is ideally situated to attract conferences hosted by the international business community.

Admittedly, the ROYAL CLUB is not inexpensive. A double room can cost more than £100 per person for half-board. But then who said that the little luxuries in life came cheap?

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Go-ahead for road, rail and airport projects

European transport link

THERE is a visionary glint in the eyes of Rhône-Alpes planners these days.

They have succeeded in getting a number of ambitious road, rail and airport projects off the ground, all of which are central to helping the region realise its ambition of becoming an important transport and distribution link between north and south in Europe's single market.

These include the doubling of the 1m passenger a year capacity of Satolas, the region's international airport near Lyon, to cater for the winter Olympics in 1992, a recently opened motorway link across the foothills of the Alps, which has cut the Lyon-Geneva driving time to a hour, plans for expressways under and around central Lyon to take long-distance drivers past the city's sometimes horrendous traffic jams, and extensions to the nine-year-old Train à Grand Vitesse (TGV) link from Paris.

"I see ourselves as being part of a network of Europe's so-called second cities, a network through which commerce will flow directly between regions rather than going via capitals," explains Mr Michel Noir, mayor of Lyon. Here the region is extremely well placed.

In accordance with its position as the main stop on Europe's busiest long-distance railway, Lyon takes a central part in the French Government's thinking on the national TGV network of the future.

The Paris-Lyon TGV link, opened in 1981, has provided the first proof that under the right conditions, the TGV can be a commercial success, worth repeating across Europe.

It now sells between 20m and 30m seats a year, compared with the 3m to 4m minimum traffic needed to break even, estimates Prof. Alain Bonnafons, whose department is central to helping the region realise its ambition of becoming an important transport and distribution link between north and south in Europe's single market.

This will, incidentally, make Satolas France's only airport with a TGV station.

Further ahead, the French Transport Ministry is studying an ambitious new programme for the following 10 to 15 years, which includes proposals among others for TGV links through Lyon to Strasbourg, Marseilles, Geneva, Tunis and along the Mediterranean coast to Barcelona.

The Ministry is expected to adopt the outline scheme as of a network of Europe's so-called second cities, a network through which commerce will flow directly between regions rather than going via capitals," explains Mr Michel Noir, mayor of Lyon. Here the region is extremely well placed.

One is the route to be taken by the Geneva link, where the Swiss authorities are offering to help finance a line to the north via Macon, rather than going through Lyon – to the city authorities' enormous chagrin – but give a shorter journey time between the Swiss capital and Paris.

The second is which of the various routes will be built first? In a reminder of the extent to which the region's fate is still in the hands of the central Government, Paris is keen to start work fast on a TGV line between the French

capital and Strasbourg, which would delay other, more profitable work in south-eastern France, but reinforce Strasbourg's increasingly challenged hold on the prestigious European Parliament.

If the Government chooses to build what looks like the most profitable routes first, Prof. Bonnafons' whose department advises the Ministry on relations with the Marseille region could open by the end of this decade, with Lyon to Barcelone and Strasbourg around 15 years later.

What all this will mean for businesses in the region can only be guessed at from the impact of the existing TGV. It was seen as something of a double-edged weapon when it was first opened.

The region was struggling out of the last recession at the time and some feared the fact that the Paris-Lyon journey time was slashed to two hours would make it easier for companies based in the national capital to compete against western regional competitors.

In the event, the reverse was true. While Parisian businessmen have increased their journeys to the Rhône-Alpes region by 52 per cent since the line opened, regional business visits to Paris have multiplied 2.4 times, says Prof. Bonnafons. Roughly half of the increase came from people who stopped travelling by air or road, but the rest is genuinely new traffic, suggesting that businesses from the region have used the line to raid their Parisian competitors, rather than the reverse.

If Satolas airport, the largest of the region's seven airports, initially lost business to the TGV, it is now in full expansion again.

This is thanks to a growth in international traffic which reflects the fact that Rhône-Alpes stubbornly maintains a foreign trade surplus while France as a whole continues to be in deficit.

"It is mostly a growth in European business traffic.

More and more people are using the region as an international base," says Mr. Bernard Chaffaine, the airport's managing director.

Passenger traffic rose faster than anywhere in Europe last year, by just over 15 per cent, while freight rose by 27 per cent, pushing the limits of the airport's capacity for the first time in its life.

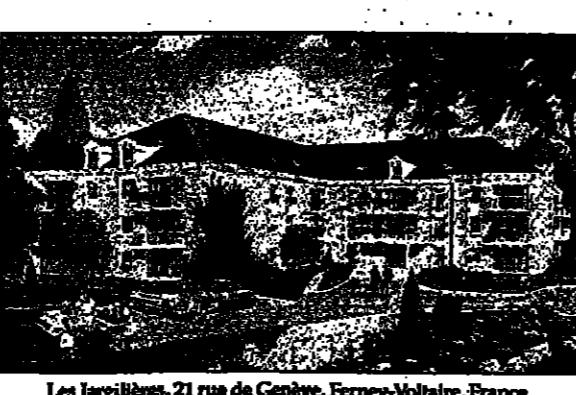
The airport expansion will cost roughly Frfrn 1.5bn, covering the new runway, the TGV station, extra parking, a business centre, more freight-handling capacity and extra parking.

Jointly funded by the Lyon Chamber of Commerce, local authorities and the SNCF, it is held up by many in the region as the first concrete evidence of the newly expansionist mood among local leaders.

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France's main industrial region outside Paris

Business centres of interest to companies

RHÔNE-ALPES has traditionally prided itself on being France's main economic and industrial region outside Paris.

As Europe's single market approaches the competition between it and other regions in and outside France, some of Rhône-Alpes' main economic centres are making ambitious investments in business and technology centres to attract companies.

The question why anyone should want to set up a base in this region, when political and business decision-making in France is still highly centralised in Paris, attracts a litany of answers from local officials.

It is not for nothing that Rhône-Poulenc, the chemicals giant, recently moved its agro-chemicals division to the region, that Renault Vehicles Industries, which has always kept its national headquarters there and is the biggest employer in the region, last year moved its research centre from Paris to a suburb of Lyon.

Separately, Zirst (Zone réalisations Scientifiques et Techniques), a business park for 200 small companies that has just opened its first 60,000 square metres of office space out of an eventual total of 135,000 square metres, which will include a World Trade Centre, shops, an hotel, and business services, all of which will offer fibre optic cable links. Companies operating from the park, a joint venture between the Haute-Savoie department and a Franco-Swiss investment consortium, are allowed to import European Community products for their own needs duty free, under an agreement between the French Finance Ministry and local authorities.

"Too many companies who came looking here were saying that the area was very nice but had nothing specific to sell. This is our response," says Mr Michel Gleyer, marketing manager for the business park.

for fertile brains. Annecy will talk of its splendid environment among the high-tech business of "French Geneva county", while St Etienne pitches itself on the thriving community of subcontractors that have grown out of the wreckage of its traditional industries.

The latest business centres of interest for foreign companies looking for a home in the region are in:

■ Grenoble. Construction has just finished for the first phase of Europole, a futuristic Frfrn 1.5bn centre for offices, public buildings, hotels and apartments to be completed towards the end of this decade. The project will include 68,900 square metres of office space next to the railway station, three-and-a-half hours from Paris by TGV. It is jointly funded by the City authorities and the private sector, though the construction cost is being born by the developers.

■ Separately, Zirst (Zone réalisations Scientifiques et Techniques), a business park for 200 small companies that has just opened its first 60,000 square metres of office space out of an eventual total of 135,000 square metres, which will include a World Trade Centre, shops, an hotel, and business services, all of which will offer fibre optic cable links. Companies operating from the park, a joint venture between the Haute-Savoie department and a Franco-Swiss investment consortium, are allowed to import European Community products for their own needs duty free, under an agreement between the French Finance Ministry and local authorities.

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William Dawkins

PLASTICS

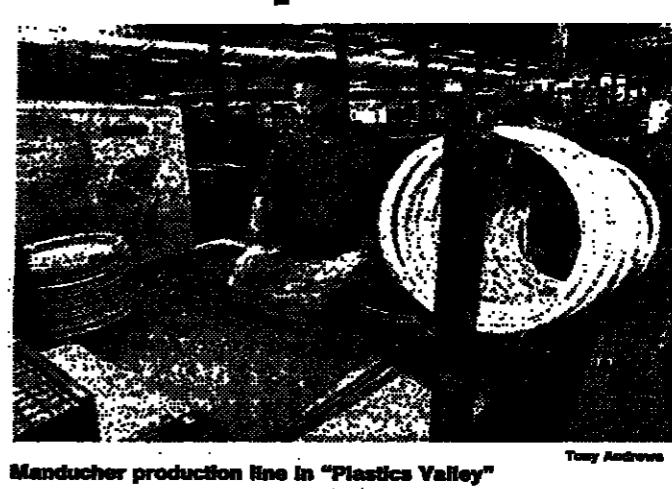
Focus of expertise

THE hundreds of mainly small family-owned businesses that make up the heart of the French plastic processing industry, in the Ain department in northern Rhône-Alpes, are working together to build a centre of European expertise.

This community of 650 companies, crammed within a 25km radius in and around the small town of Oyonnax, together represent 10 per cent of France's output of moulded and processed plastics. The Rhône-Alpes region as a whole processes a quarter of France's plastic products.

In an attempt to keep that expertise in the region, against growing foreign competition, the 200 corporate members of the Oyonnax plastics federation have clubbed together to create a small university which will produce the country's first diplomas in plastics engineering. Building has just started on the Frfrn 1.5bn project, which has backing from local authorities and the French state. It will collaborate with Lyon University and expects to produce its first graduates in five years.

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Mandueche production line in "Plastics Valley"

Town's prospects are unlimited," he adds.

The 25,000 people of Oyonnax depend these family companies, the products of a tradition that started in the last century among craftsmen making combs and buttons. Even

despite Mr Mandueche's warning, the founders' great-grand-

children are doing well, occupying specialist niches from spectacle frames to perfume bottle production. They are producing average annual sales increases of about 20 per cent, according to a Bank of France study.

William Dawkins

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RHONE-ALPES 3

WINE

The taste of success

WINE-grower Jean-Paul Rampon grasped the glass in his square hand, scented from pruning vines that morning, and thoughtfully sipped at the purple-red liquid.

Next to him, in a cool cellar under the Beaujolais wine-producing village of Régny, Gérard Canard, director-general of the powerful growers' organisation, the Union Interprofessionnelle des Vins du Beaujolais, frowned with concentration as he let the wine get to work on what must be one of the region's most expert set of taste-buds. As director of the union for 30 years, he is one of the grand old men of Beaujolais.

A murmur of conversation and they both agreed 1989 was a good year for Régny, a rich wine, with a smell that reminds one of tropical fruit, delightfully described as "purple juice on a French wine vine". "Gone with goat's milk cheese," opines Mr Rampon.

The quality of the latest crop of Régny continues more today than it ever has in the last two generations. Mr Rampon's family has been growing wine around this little village, perched on an exposed sandy hill near the river Siagne. For last year, Régny made the important and rare jump from being a humble Beaujolais village, a table wine sold under the region's generic name, to a Beaujolais Cru, a quality wine in its own right and a distinction held by only 10 properties in a region which groups 4,800 small wine-growers.

The distinction, granted after rigorous soil and tasting tests by the Paris-based INAO, the body which regulates approved vintages, is the successful climax of a 10-year campaign for recognition by the Rampon family. There is a satisfying historical neatness about the fact that Régny should be the most recent of the Beaujolais Crus, for it was the first property to be planted when the Romans - then Lugdunum - was capital of Gaul.

It is also an illustration of the seriousness behind the clever marketing by growers and merchants which has made Beaujolais one of the best known export successes of the Rhône-Alpes region. The Beaujolais Crus are different wines from the cheaper Beaujolais Nouveau that gladden

restaurant tables round the world at their traditional mass release in November.

The 10 Crus represent a quarter of the 180m bottles produced by the Beaujolais region annually, with another quarter coming from Beaujolais-Villages. The remaining half from Beaujolais Nouveau, which arrive on the table barely after they have finished fermenting, do not keep their quality beyond the winter after production. Yet they are all part of the same phenomenon.

Before the Second World War, Beaujolais Nouveau was almost unheard of outside France. It was a specialty of Lyon bistro owners in the 1930s who used to order it by the barrel while it was still fermenting, to give their clients something cheap and different to drink during the winter. During and after the war, the imposition of wine rationing by the occupying forces helped the "pioneers" achieve a wider reputation. The official debut of Beaujolais Nouveau came in 1951, when the INAO agreed that a proportion of production could be marketed a month earlier than the third week in November, thus allowing for the higher quality Beaujolais Villages and Cru.

Beaujolais has, however, always been a volatile business, a victim of fashion and fluctuations in production. Around half of output is directly exported, which is why merchants - rather than the growers themselves - handle 90 per cent of Beaujolais sales, a much higher proportion than is usual in other wine regions. In addition, the need to bottle the entire year's output of Beaujolais Nouveau within 10 days of completing fermentation, in order to meet the deadline for delivery simultaneously in North America, Japan and across Europe, is beyond the typical family wine-growing business.

Volumes were down 7 per cent in the first five months of this year's marketing campaign. This was partly because it was a genuinely smaller - and higher quality - harvest, though Mr Canard also warns that traditional markets in Britain, Germany and North America are under pressure from cheaper US, South African and Australian wines.

William Dawkins

THE region's political heavyweight is Mr Charles Milon, president of the Rhône-Alpes Regional Council, the body primarily responsible for the area's economic development.

Mr Milon, 44, shot to new prominence last summer when he became president of the UDF cent-right party after a long and bruising battle with the former incumbent, Mr François Léotard. Many had thought Mr Milon, a former election campaign manager for Mr Raymond Barre, the sometime right-wing prime minister, would never regain the national political stage after a

near-fatal illness five years ago.

This ardent Catholic's roots are strongly regional and he works hard at consolidating his local power base. Mr Milon has been mayor of Belley, an industrial town in the Ain department, since 1977 and took over the council two years ago after the death of his friend and mentor, Mr Charles Bérard, former regional president.

Mr Milon modestly argues that there is nothing new about the latest regional leadership: "In order to decentralise, which he sees as an attempt to build more decision-making

power to help them realise their European hopes. "Let's not be pretentious about this," he says. "Mr Bérard knew what to do just as well as we do." After all, it was Mr Bérard who signed a co-operation accord, just before his death two years ago, with Baden-Württemberg of West Germany, Catalonia of northern Spain and Lombardy of northern Italy, one aim of which is to exert weight on their national governments to include direct regional links in plans. "Indeed, in outline between national railway authorities for a pan-European TGV system.

Charles Milon

Michel Noir

THE ambitious Michel Noir is the head of the new generation of right-wing leaders who are strengthening the Rhône-Alpes influence in the Paris bureaucracy.

Since winning municipal elections to become mayor of Lyon, the regional capital, last year this former Foreign Trade Minister has swayed to national prominence as a possible alternative to Mr Jacques Chirac as head of a divided and bickering RPR Gaullist party. He dreams, like his friend Mr Alain Carignon in the Grenoble town hall, of uniting France's fragmented right-wing parties one day into a single opposition group.

He is a forceful advocate of decentralisation, especially in education, where the universities in Lyon and throughout this region are in dire need of cash. Mr Noir certainly wasted little time recently in presenting President François Mitterrand with a paper calling for more decision-making power to be moved from Paris to the local authorities.

The occasion was significant: Mr Mitterrand's arrival in Lyon for the inauguration of Interpol's headquarters last year, the first official visit to the city by a French president since Mr Georges Pompidou more than 15 years ago.

Alain Carignon

LIKE his colleagues in other towns in the region, Mr Carignon, a former Environment Minister, is working hard on his local power base, on the belief that there is no long-term future for a strongly hierarchical Paris-based political system. Mr Carignon even resigned his seat as a national member of parliament two years ago, in favour of a job as president of the departmental council of Isère, of which Grenoble is the capital. "We are in a phase of transition towards a system in which political alliances will be at the local level. It will take 10 years to come, but it will be like that."

"Already there is great openness in the Government towards our ideas for more power for local authorities over universities and education," maintains Mr Noir.

The main asset of this tall, imposing 45-year-old, is an attractive public image, helped by his frequent and competent TV appearances. Critics fear Mr Noir, who lists rowing among his interests, lacks the intellectual power-to-weight ratio to make a long-term future in national politics.

With typical charm, Mr Noir admitted recently: "I am no formula one - rather a diesel, but an indefatigable one."

Michel Noir

François Dubanchet

BURLY Mr François Dubanchet, the mayor of St Etienne, the region's third largest city, which is fast recovering from the collapse of its traditional industries, is a local leader of the old style.

"I am no politician. What interests me in life is the administration of this city," says the 65-year-old member of the centre-right UDF, who was re-elected last March with a 54 per cent majority. While the paternal Mr Dubanchet is in a different mould from the nationally ambitious young leaders of Lyon and Grenoble, he probably has the hardest job of any mayor in the region.

St Etienne is emerging from deep depression, caused by the decline of its old steel, coal and engineering industries. It has been a remarkable industrial reconversion, from a jobless rate of 15 per cent in 1983, among the worst in France, to 10.1 per cent now, only slightly more than the national average. This comes thanks to a bevy of investment incentives, plus a budget of FFr300m a year since 1985 on light workshops and job creation schemes. Mr Dubanchet reckons most of the new jobs are in precision engineering, sub-contracting for the car component and aerospace industries.

"It's a beginning. We are making a return to our dynamic industrial past," he says.

As a new symbol of this new prosperity, the local authorities are sponsoring the creation of a golf course on a former rubbish dump in the heart of St Etienne.

Bernard Bosson

BERNARD BOSSON, the 42-year-old mayor of Annecy, the capital of the Haute-Savoie department, is typical of the region's new political generation, international in outlook and a strong believer in stronger and better organised local Government.

"It is not that mayors need supplementary powers. The problem is the small size of the Communes. There are still 36,000 of them in France and we need to do much more to find ways of co-operating," says Mr Bosson, who took over at the town hall in 1983 and was Minister for European Affairs in the last right-wing Government.

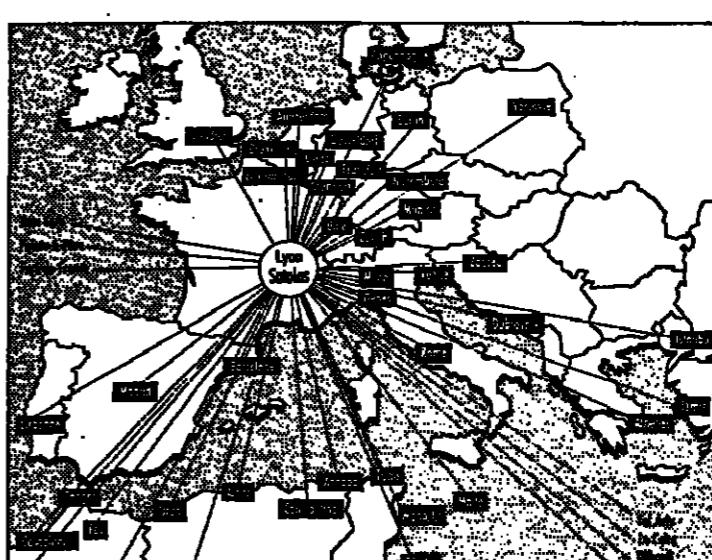
Mr Bosson, a member of parliament for the centrist CDS party, reckons his town's strongest cultural and business links are over the border with nearby Geneva, where 26,000 Haute-Savoie residents work every day - and Lyon.

Like his father, who was mayor before him, Mr Bosson also places enormous importance on protecting the environment around Annecy, which sits amid mountains on the shore of what is claimed to

be Europe's purest lake. For Haute-Savoie is France's busiest winter tourist region - and second busiest in the summer - with hotel and campsite space for 641,000 visitors. Thanks to the growing number of small high-technology companies in the region, the provision of housing is Mr Bosson's biggest local headache.

"It is a heavy burden on the town's finances, but I would rather have this problem than empty buildings and high unemployment," Mr Bosson says.

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SKI INDUSTRY

The white gold melts away



For the third season running the snows have arrived late

THE sparkling age of the white gold, as snow has been known in France, has ended. It has been replaced by mud, slush and financial ruin. For the third season running the snows have arrived late. This is likely to be lower.

Pomagalski has reacted by diversifying geographically. It has exported to markets as diverse as the US and the Great Wall of China. Montazé Malvaline, Chamonix, hopes to achieve half of its turnover outside the skiing sector. However, for companies linked to the mountains, such as lift operators, the action of diversifying is more difficult.

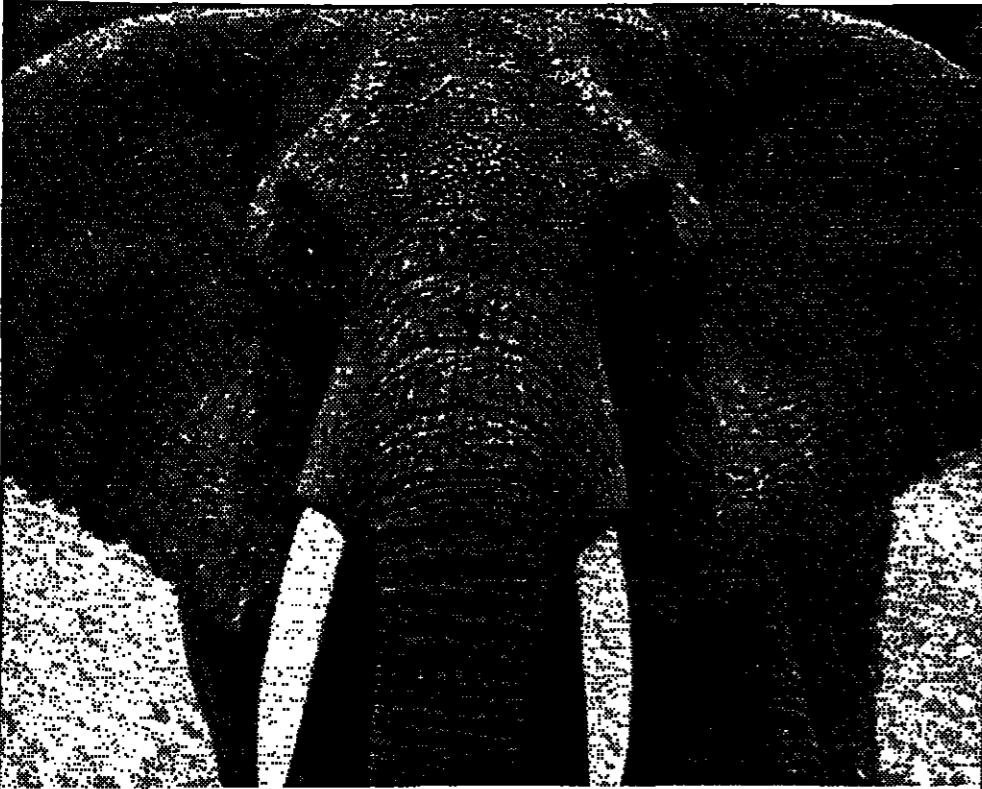
"Everybody is talking about selling mountains, rather than snow," explains Gérard Coint, director of Salons Internationaux de l'Aménagement en Montagne, the international mountain equipment salon which takes place in Grenoble next month. "They are trying to encourage people to come to encourage all the year round, rather than just in February by investing in non-skiing facilities." However, Mr Coint argues much of this investment is often wasted and to be effective the sums required are beyond the means of all but the largest ski stations.

Attempts by the small and low resorts to invest in snow-making machines and landscaping have not proved a success. A number of resorts in the Vercors near Grenoble which invested heavily in snow-cannons have not been able to use them because of the high temperatures.

Such investment may become increasingly difficult for such resorts to fund. The economic effects of the lack of snow have been most severe for the smaller, lower stations. By February 21 this year, there were 14 resorts in Haute-Savoie, all of them below 1,500m, which had experienced falls in their turnover of more than 50 per cent in the previous year. The effect on the local economy has been dramatic. On January 22, only 62 of the 429 stations in France were working. They were employing only 2,000 of the usual 11,000 seasonal workers and sales of lift tickets were down at least FFr50m.

In the meantime, the managers will be praying for snow this winter and hoping that the benefits of the investment in the infrastructure for the Albertville Olympics in 1992 will help their local economies.

Paul Abrahams



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FT LAW REPORTS

Dry dock tenant fights forfeiture

ASSOCIATED BRITISH PORTS
v C H BAILEY PLC
House of Lords (Lord Bridge
Harwich, Lord Templeman,
Lord Griffiths, Lord Oliver
Aylmerston and Lord Lowry):
March 22 1990

tenant's covenants.
By a notice dated August 23
1987 the landlord alleged the
tenant had broken the repairing
covenant, and required
remedy of dilapidations. Cost
of compliance with the notice
would exceed £600,000.

The tenant submitted evi-
dence that the buildings, fix-
tures and machinery were in
any event have been useless by
2049, and that diminution in
value of the landlord's rever-
sion attributable to the present
state of disrepair was £2,500.

It was clear that if the lease
was enforced according to its
express terms, it would be for-
feited and the tenant would be
liable to pay heavy damages.
But statute had intervened.

Section 16(1) of the Law of
Property Act 1925 debarred a
landlord from exercising his
right of re-entry or forfeiture
for breach, until after he had
served notice requiring it to be
repaired.

Section 14(2) provided that
where a lessor proceeded to
enforce a right of re-entry or
forfeiture, the tenant might
apply for relief, and "the court
may grant or refuse relief, as
the court . . . thinks fit . . . on
such terms . . . as the court in the circumstances
of each case, thinks fit."

It would therefore be open to
a judge in the exercise of his
discretion, to grant relief
against forfeiture of a lease with
nearly 60 years to run, and not
to require the tenant to
spend £600,000 without sub-
stantial benefit to anyone.

By section 18(1) of the Land-
lord and Tenant Act 1927 dam-
ages for breach of covenant to
repair could not exceed the
amount by which the reversion
was diminished by the breach.

In particular, no damage was
recoverable if it was shown
that the premises, at termina-
tion of the tenancy, would be
pulled down, or such altera-
tions made "as would render
valueless the repair covered
by the covenant".

So there was no question of
the landlords being awarded
damages remotely comparable
to £600,000.

By section 51(3) of the Land-
lord and Tenant Act 1954, leases
of all properties, except
agricultural property, were
subject to the Leasehold Prop-
erty (Repairs) Act 1938.

Section 1 of the 1938 Act pre-
vented a landlord from bring-
ing proceedings for forfeiture
and damages "otherwise than
with the leave of the court."

The immunity from suit thus

conferred on tenants was abso-
lute, unless the landlords
proved that at least one of five
requirements in section 16(4)(a)
was satisfied.

Subsection (5)(a) provided that
leave should not be given unless
the lessor proved "that the imme-
diate remedying of the breach . . .
is requisite for preventing substan-
tial diminution in the value of his rever-
sion, or that the value thereof
will be substantially dimin-
ished by the breach."

Thus, save in special circum-
stances, landlords must prove
that immediate remedy was
required to save them from
substantial loss or damage.

The landlord in the present
case had only established a
prima facie or arguable case. It
had not proved in accordance
with the balance of probabilities
that immediate remedy of the
tenant's breach was required
to prevent substantial dimin-
ution in the value of the rever-
sion, and was wholly out of
proportion to the extent of
the damage.

The evidence was that the
buildings, fixtures and machinery
were bound to be obsolete by
2049, useless for the pur-
poses of a modern dry dock
and ship repairing business,
and for any other purpose.

The landlord appeared to be
asking that £600,000 be spent to
no good purpose. The tenant
appeared to be determined to
pay £4,000 per annum until
2049 for premises for which
there was no business use per-
mitted by the lease.

The evidence disclosed that
development plans were con-
templated for Barry docks.

If the landlord could forfeit
the lease now, the value of the
reversion would be much
enhanced. If the tenant could
resist forfeiture its lease would
be of substantial value because
its consent or co-operation
would be required, and compen-
sation would be payable if
the premises were included in
future development.

The landlord was getting and
would continue to get its rent
of £4,000 a year.

In the circumstances it was
difficult to accept that the
landlord was entitled to be
frightened about what the position
would be in 2049.

Section 1 of the 1938 Act was
there to protect a tenant from a
landlord whose only object
was to turn out the tenant 33
years in advance. When Parlia-
ment directed that landlords
should prove their case, it did
not intend that they should
only produce a plausible case
which remains not permitted
contravention.

The appeal was allowed.

For the tenant: Kim Lewison
(Le Brasseur & Monier-Wil-
liams)

For the landlord: Peter Birks
(solicitor, Associated British
Ports)

determined under section 146
of the 1925 Act.

If the landlord failed to prove
he was entitled to pursue his
remedies, the tenant was enti-
tled to dismissal of the applica-
tion under the 1938 Act.

In the present case the ten-
ant adduced expert evidence
that damage to the reversion
was not substantial and that,
in any event, immediate reme-
dying of the breach at a cost
of £600,000 was not requisite
for preventing substantial
damage to the value of the
reversion, and was wholly out
of proportion to the extent of
the damage.

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MANAGEMENT: The Growing Business

The search for premises

Releasing a brake on business growth

Charles Batchelor reports on managed workspace

A video like many other new businesses was unwilling to invest in small business premises because small firms tended to fall more often and to move more frequently than larger companies, while local authorities faced tough controls on capital spending.

Efforts are being made by a number of concerned organisations to improve the availability of small workspace. "But the problem is that the growth in the number of small businesses has not kept pace with the growth in the number of small businesses," says David Grayson, a director of Business in the Community, the umbrella organisation for Britain's 300 local enterprise agencies.

"Finding premises was the most difficult part of getting started," says Johnson. "I was dealing with 'professional' people whose behaviour throughout was characterised by a lack of professionalism."

When the second deal fell through Johnson turned in desperation to the Blackfriars Foundry, a former Victorian factory building in Southwark, South London, which had been converted by the London Enterprise Agency (Lenta) into 56 small workshops, offices and studios. Five days later and four months after he had begun his search for premises, Johnson moved in.

Artec now rents two units providing a total of 1,840 square feet of space for £2,000 a month including rates. The company has three employees, and turnover from video copying, plus video and audio equipment hire, is expected to reach £500,000 in its first full year. Johnson would like to take over a third unit in the foundry but expects he will probably have to move out to larger premises nearby.

The problems which Artec encountered in its search for premises are not unique. A shortage of small workshops and offices has long been a brake on the growth of many young businesses. A survey of local authority assistance to small business published last April reported that 99 per cent of councils were short of industrial land and premises.

The survey reported that the private sector was unwilling to invest in small business premises because small firms tended to fall more often and to move more frequently than larger companies, while local authorities faced tough controls on capital spending.

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One suggestion being looked at by BIC is for the management of small business space to be taken on by the local enterprise agency, relieving the developer of the expense and time of dealing with large numbers of small tenants.

Meanwhile, the Rural Development Commission, a government-funded body, spends nearly half of its total budget (£23m in 1988/89) on building small workshops in country towns and villages. In addition, some 400 managed workspace buildings, similar in purpose to the Blackfriars Foundry, have been created in recent years.

Few of these workspace developments would have been possible without government or local authority support or the donation of redundant premises by the original commercial owners.

The Blackfriars Foundry was created from a derelict factory building provided by the City of London Corporation and converted at a cost of £2.2m with the help of funds from the Government and from Lenta's commercial backers.

Space costs between £21 a square foot, excluding VAT but including rates and a cleaning service for offices, and £19.50 a sq ft for workshops. These rates are only at market level, says Robin Lane, a Sainsbury secondary who managed the foundry. The generous subsidies which some workspace managers used to provide for



Mike Johnson: moved into Blackfriars Foundry after two legal starts involving £1,000 in wasted legal fees

their tenants in the past are now seen as encouraging dependence and making it more difficult for recipients to adjust to market realities.

Managed workspace is intended to provide a supportive environment for small firms at the vulnerable stage of their development. Most rent agreements are monthly tenancies which allow tenants to move out or move on with the minimum of red tape. Commercial property, by contrast, is more likely to be on long-term leases which require the tenant to find someone to take it over if he leaves.

Many managed workspaces provide the services of a receptionist, a secretary and access to shared fax machines, photocopiers and word processors. They may provide conference rooms and a canteen and the manager looks after the chores of installing telephones and arranging for building maintenance and security.

Jacqui Sheard, a graphic designer, says one of the features which persuaded her to move to the foundry was the conference room which allows her to meet clients in pleasant surroundings. When Sheard struck out on her own just over a year ago her former employer let her use a basement office. "The problem is that the design world is very competitive and I did not want them to know who my clients were," says Sheard.

The only space on offer was either a single desk in another designer's office (a common way for young designers starting out) or an entire office floor, though she was shown one "which looks and expensive" studio property which she turned down.

Her business, Fox & Sheard, now rents 450 sq ft at the foundry and employs three full-timers and two freelance designers. She expects to achieve turnover of £100,000-210,000 in the current year and is considering moving to a larger studio in a former school which Lenta is now converting nearby.

One advantage of renting space in a managed workshop

is the contact with other small companies on the site. Running a business can be lonely but problems can be discussed either with the manager or other businesspeople in the building. Tenants also place business with other companies. Sheard has worked with an interior design company, both based in the building.

One effect of all this assistance is to reduce the failure rate. Robin Lane estimates that one in five of the businesses in the foundry fail within the first two years compared with one in three in the small business sector generally.

Managed workspace has made an important contribution to the success of the small firms sector in recent years though a study being carried out at Leeds Polytechnic challenges some of the assumptions which have been made.

The Leeds research, which is due to be published shortly, questions whether managed workspace is an efficient way of providing small firms with premises. Many of the small firms in managed workshops do not make use of the services which are provided and would do just as well in cheaper, unmanaged, space, says Howard Green, professor of urban planning.

Better value could be got from managed workspace if the property's managers were more active in helping their tenants improve their performance, possibly by providing training courses, suggests Green.

This may not prove easy,

The VATman gives and takes

The rules governing the way Value Added Tax should be calculated are horrendously complicated; the requirement to pay VAT on all sales, irrespective of whether the customer ever settles the bill, can leave the supplier out of pocket for years. Moreover, registering for the tax or simply accounting for it can be a mindbogglingly difficult exercise.

John Major, the Chancellor of the Exchequer, acknowledged some of these problems in his Budget speech last week. Cash flow, he declared, was particularly important for small and growing businesses in order to improve it, he introduced the first relaxed rules on

the part of a company trying to obtain VAT relief on and declared it is now available for all debts over two years old and written off instead of only the amount which has been declared insolvent. The second simplified the rules for traders registering for VAT.

Small businesses will no doubt welcome these changes,

but they should not in any way feel complacent about their VAT affairs as a result. For several years now, Customs & Excise has been toughening up the rules on prompt and accurate payment of VAT liabilities. Next week, that process culminates in the introduction of draconian provisions designed to increase compliance with VAT still further.

A Serious Misdeclaration Penalty will be introduced as from April 1. Companies will face this if they "under-declare" the amount of VAT due on their VAT return or if they claim a refund or if they are not entitled. A misdeclaration will be deemed serious if the amount of VAT misdeclared equals or exceeds 30 per cent of the amount actually owed or owing, or if it amounts to £10,000 or 5 per cent of the VAT account due.

The penalty will be 30 per cent of the amount misdeclared. It will be possible to appeal against the penalty, but guidelines from Customs & Excise say that it will not be a

reasonable excuse to argue (a) that you cannot afford to pay, or (b) that employees or advisers failed to perform a task correctly on your behalf.

On top of that, default interest will be introduced: where businesses under-declare or overclaim their VAT, they will have to pay interest charges on top of any penalty for serious misdeclaration.

According to Ian Somerville, a partner in Coopers & Lybrand Deloitte, a company must be familiar with the rules that apply to its particular industry if it is to stay on top of its VAT affairs. He says it is also just as important for a company to have an efficient accounting system which will show precisely how much it has charged its customers or paid for its supplies, and how much of the total is VAT. Sloppy accounting can easily lead to serious misdeclarations, and under the new regime, that will lead to serious penalties as well.

David Waller

Responding to the shock of the new business rate

By Charles Batchelor

Up to 900,000 small businesses face rate increases under the Uniform Business Rate to be introduced on April 1.

The new rating system is being brought in despite a determined lobbying campaign by a number of small business organisations over the past two years.

A three-point action plan to allow small businesses to respond to the new rate has been proposed by David Powell, head of Small Business Services at National Westminster Bank.

• Review your profit and cash flow forecasts and assess the impact on your business.

• Even a small increase in the rate charge could be significant, particularly given the current high level of interest rates. Consult your bank manager early if you need to increase your borrowing.

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Contact: The Co-ordinator, Gallaher Business Challenge, Freepost BE1727, Belfast BT15 1BR. Tel 0232 328000.

The Thirteenth National Small Firms Policy & Research Conference, Britain's main conference for academics, policy makers and others involved with small firms, will take place on November 14-16 in Harrogate, North Yorkshire. The theme of this conference will be Towards the 21st Century - Key Policy Decisions.

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ARTS



'Jennie as Infanta' by William Nicholson, 1910; and 'The Cattewater, Plymouth Sound,' by Edward Wadsworth

Another look at two under-rated talents

William Packer reviews exhibitions at Browse & Derby and the Camden Art Centre

Sir William Nicholson died in 1949 at the age of 77, apparently full of the honours and distinctions the British art world affords. Yet already he had become something of a minor and peripheral figure. Today, if he is remembered at all for his art, it is only as one of the Beggarstaff Brothers, with James Pryde, his brother-in-law, author of some of the most collectable prints and posters of the 1890s — the *Posters Almanac*, the *Alphabets*, *London Types*, *Queen Victoria*.

Even that is a marginal and particular fame. Since the War his only real claim has been passing reference in the biographical dictionary as father of Ben, in the received wisdom of our age, as one of the pillars of British modernism. But at least Roland, Browse & Derby and now Browse & Derby, have always kept a few prime examples of him, to keep some interest alight.

The current show does rather more than that, too small perhaps to be a true retrospective, but filling the gallery with characteristic works across the full range of his practice: the portraits, still-lifes and landscapes besides a print or two, and including several significant loans (19, Cork Street W1; until April 21). It is not only one of the most ravishing treats currently to be had in London, but enough to test our critical prejudice to the full.

Nicholson *père* was manifestly a fine draughtsman, possessed of that assured fluency upon which the soundest academic base that was so much the character of British artists in his time — Levens, Orpen, Kennington, Munnings, John. But his particular gift was to carry that technical assurance through into a handling of the paint that was at once graphic and painterly, rich on the surface yet swift and fluent in its application. And to this quality he married a sense of design, simple, subtle and crisp as a lattice, that was quite his own.

It is here that we begin to consider Nicholson *plus*, and not entirely to his advantage. For we can see directly that the incisive graphic simplicity upon which he built his entire career was not quite the radical originality we had supposed. Original it all is, but it is subsumed within his father's broader, more scope and interest, but them nonetheless. And the suspicion begins to nag away that charming and delicate as Ben's mannered faux naïvety may be, which indeed he never shook off, in

his long career, it served also as 'useful disguise for the lack of that graphic ease that William so obviously enjoyed.'

Suddenly we confront Ben Nicholson's essentially graphic limitations as an artist. For all his critical importance, he was never the true painter that his father, almost effortlessly, always was. Sir William Nicholson has been too much under-rated and dismissed. As a landscape painter he is wonderfully sweeping, simple and direct; as a portraitist punctilious in observation, technically brilliant. But it is as a painter of still-life, most especially the intimate arrangement of but a few objects, a jar, a pot, a flower or two, that he is remarkable. There is no better painter of still-life in British art.

Edward Wadsworth, who too died in 1949 but at only 60, has also suffered in reputation, though more by critical contamination than actual neglect. Wadsworth the young Vorticist is known and celebrated. And Wadsworth the industrial landscape draughtsman after the First World War, and the paintings of Marseilles streets, and French harbours, and the marine still-lifes of the

1920s and 1930s, and finally the abstracted still-lifes of the 1940s. All are known, yet stand distinct and unrelated.

The Edward Wadsworth exhibition, *A Genius of Industrial England*, that now comes from Bradford to London to the Camden Art Centre (Arkwright Road NW3; until April 23), does much to set the matter straight, though in one sense, if unintentionally, it does rather confirm that view of an artist of distinct and separate phases. The epithet 'industrial' is something of a puzzle, pointing more the contrast between the younger vorticist and immediately post-vorticist, and the older francophile and beachcomber bacchus. It is true that Wadsworth's immediate interests were always all-absorbing and hermetic.

But connection there is, albeit subconscious and intuitive. It is not to be found in the subject-matter, nor in any close theoretical reading of the work, but rather in its formal character. No matter how much an artist, any artist, may seem to change in his work over an extended career, from a small vorticist to a large industrial landscape draughtsman, from the First World War, and the paintings of Marseilles streets, and French harbours, and the marine still-lifes of the

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Nash Ensemble

WIGMORE HALL

The Nash twenty-fifth birthday celebrations go on and on, and for Saturday's concert their director Amelia Freedman must have set out to devise the Nash programme. At any rate, that was just what it was: a Fauré piano quartet, the Poulenc sextet, some Debussy, Ravel's *Introduction* and *Allegro* and a smallish new piece — all performed with unwavering commitment and style, and the Poulenc and Ravel quite brilliantly.

The new piece, a birthday commission (with help from IBM), was Simon Holt's *Sparrow Night* for ten players, inspired by a scene of moonlit foreboding in a Chekhov story. At a quarter-hour long it should be more than a miniature, but it seemed less communicative than Holt's best pieces: it made the expected evocative sounds — tremulous, glassy, chill — without a strong dramatic sequence. Designed for the fine

Nash oboist Gareth Hulse, it keeps his instrument cruelly high, and constantly challenged by a flamboyant horn-part. Hulse coped bravely, of course, but the colour-resources of the instrument are slender up there, and if his role is meant to be a guiding thread, it wasn't.

Frank Lloyd's horn whooped through Poulenc's piano-and-wind Sextet with astounding confidence, and the bassoon's lyrical moments could not be more beautifully realised than by Brian Wrightman here. This whole performance was a model of style, wit, high spirits and superb technique: delectable. In the greenroom, Ravel, the formidable Scala Kanga again made one suspect that most other harpists play only a prudent selection from what the composer wrote. There was a single tumble, quickly recovered — if memory serves,

in the same bar as in a South Bank performance a year or two back; I conclude that the bar is unplayable, for Miss Kanga is to the harp what Cecile Ouisset is to the piano.

Ravel's accompaniment, exquisitely realised, offered an extra opportunity to admire the fresh subtlety of Duncan Prescott, the new Nash clarinet, but really all the playing was marvellous. Miss Kanga's energetic authority is perhaps a bit high-voltage for Debussy's *Feux Danse*, though the proud flair of her *Danse sacre* was striking. Fauré's *Piano Quartet no. 2* wanted only a stronger lead from the strings to match Ian Brown's assured piano (dazzling in Poulenc, by the way); otherwise the familiar Nash reading was as judicious and warmly sympathetic as always. These people are indispensable.

David Murray

Ixion

PURCELL ROOM

Modern music ensembles come and go: where now is Lysis or Suorans or even The Fires of London? But Andrew Toovey's group Ixion (founded in 1987), which made its South Bank debut on Sunday evening, is as purposefully-minded as any and more burningly committed than most. What they are committed to appears to be a notion of music as rawly emotional, expressively unconstrained, and intellectually underpinned. A critic of their earlier concerts suggested that in a typical Ixion piece one may detect "something behind the notes, a sense of passion and philosophy."

That seems true enough, although the ensemble is open to the transfigured simplicity of Morton Feldman's music — one of whose early pieces gave them their name, and whose brief, beautiful *Duration 2* (1960) for cello and piano was included in this programme — as well as to the rigours of the "new complexity" as epitomised by Michael

(receiving their first performance) for various combinations of piano, oboe and cello by the group's phenomenally dexterous young pianist, James Clapperton.

Chris Newman's new piece, *Big Alise*, for what appears to be the standard Ixion line-up of piano, oboe, clarinet, two trombones, cello, double bass and conductor (Michael Finnissy), could not have been much simpler, nor much odder: in it a squad of brashly singular sounds marches between passion and obscure parody.

Andrew Toovey's new *Adam*, for the same ensemble minus the piano, effects a striking synthesis of Finnissy-like complexity and Feldman-like stasis. Its 14-minute span comfortably embraces strident instrumental antagonisms and passages of almost absurdly simple accord. Even at its most texturally elaborate it is lucidly devised; all the notes tell, and it was a pity that some of them were inevitably scamped on this occasion — a spontaneous inspired piece of ultra-modern jazz. It made an electrifying end to a most substantial concert.

Paul Driver

Camden Jazz Festival

TOWN & COUNTRY CLUB

A night with Blue Note, a showcase of the label's newest talent, closed Camden's 17th and somewhat diminished jazz festival on a high note.

The biggest delight of the night was talented French piano player Michel Petrucciani. A yard high (he suffers from the condition gouttous disease), Petrucciani is a huge romantic. He hails from Orange in the South of France where he was born into a jazz family to a father who played like Wynton Montgomery. Discovered by trumpeter Clark Terry at a local jazz festival, Petrucciani has gone on to pick up jazz critics' prizes from his base on the US West coast.

Playing a selection from his repertoire, which covers both Brazilian and a sort of funk, Petrucciani is easy to warm to. Always lyrical and with a sound soothed by synth accompaniment, this Sunday's outing found him in particularly happy and earthy form.

The energetic 27 year old, often seeming in danger of

toppling from his stool, enraptured the full house of the Town & Country Club. Playing with a warmth and sensitivity often associated with his idol, the late Bill Evans, Petrucciani drew a huge repose from the crowd. Swinging with compositions like "Nana Oye" from his latest recording, *Music*, he even had them singing along. With "Round Midnight," he had them crying out for more.

Baldheaded, bearded and bespectacled does not usually describe a great jazz icon. It does John Scofield, and he is a Miles Davies sideman for the next three albums, the regular 35 years old. American has gradually developed a style all his own, melding (hard) rock with jazz — which doesn't quite come out as fusion.

Alongside his favourite saxophonist Joe Lovano, with Anthony Cox (bass) and John Riley (drums) making up the rhythm section Scofield played

a tough selection from his new (and first) Blue Note album, *Time on My Hands*.

Scofield and Lovano are old partners and it shows in numbers like "Wahash II" and "Big Fan." Lovano loud and pacy and Scofield meanwhile wringing out the chords.

"Nocturnal Mission" and "Since You Asked," both from the album, had them swapping more gentle solos.

Also pushing a new album, *A Walk for Grace* (Verve), is British saxophonist Steve Williams of the festival programme. In *Music Against Apartheid*, the ex-Jazz Warrior and one time Monkster, looked and sounded very sharp. Remindful of soul star Bobby Brown, with sax milked up to allow excursions around the stage, even Williams' sound has a hard soulful edge to it. One to watch.

Garry Booth

March 23-29

New York

Metropolitan Opera, Franco Zeffirelli's new production of *Don Giovanni* continues, conducted by James Levine with Carol Vaness, Karita Mattila and Jerry Hadley. James Levine produced *Die Walküre* at the Met in 1986. Zeffirelli will have its premiere with a first-rate cast led by Renée Fleming in the title role. *Faust* (Verdi), sung in French features Delovas Ziegler, Renée Fleming and Jean-Philippe Lafont. *Rousseau et Juillet* is also choreographed by John Neumeier.

To the slowly unfolding, astringent counterpoints of the first movement of Bartók's second quartet they brought the benefit of flawless intonation and a keen instinct for the distribution of sonorous weight. The texture was firm-bodied, lither, and a discreetly applied forward pressure ensured a satisfying delineation of the movement's formal shape. The harshly skittering Allegro middle movement was perhaps a shade mannerly, but the slow finale had an authentic bleakness of lament, through which a certain warmth was acceptably glowing by the end.

Paul Driver

Frankfurt Opera, Aristede, Karan Armstrong, Helene Doess, Hellen Kwan and Michael Sylvester. Johannes Schatz made a very successful opera debut as producer of Stravinsky's *Dievukas*. Excellent conducted by Oleg Caetano. Also offered *Rigoletto*.

Paris Opera, Simon Boccanegra, newly produced by John Dew with sets by Gottfried Fitts was well received, when it opened last week.

Washington Washington National Opera, *Brigadoon* and *A Birthday Offering*. American Ballet Theatre, Kennedy Center Opera House (467 4600).

Tokyo *Don Quixote* performed by the Asami Maki Ballet Company, Tokyo Bunka Kaikan. Tues (360 6251).

San Francisco Japan's leading butoh

dance troupe perform a new work entitled *Shōwa*. Bunkamura, Theatre Cocoon. Opens Tuesday.

Paris is firmly re-establishing itself as a major international art centre. On Sunday Guy Loudmin, one of the leading Commissaires d'entité to organise auctions, secured a record for an auction in Paris of \$16.8m (over £60m), setting numerous artist records on the

The highest price was the record \$1.5m paid for a Modigliani portrait of 1918 of a girl in a black blouse and blue skirt. But the most significant new highs were for two Faune paintings of around 1904, the \$1.3m for a Vlaminck of fisherman and the \$8.4m for a Degas view of the bridge at Chatou, which was claimed at the sale for the Modern Art in Paris, and which went for \$360 just after the war when Faune paintings were out of favour. There were also record prices paid for works by Picasso — \$4.4m and Faundier — \$3.5m.

The sale will have reassured Sotheby's and Christie's who are offering fairly important Impressionist and Modern art in London next week, and masterpieces of the genre in New York in May. Economic problems in Tokyo have sent a shiver through the market, but so far confidence is holding up.

This was apparent at Sotheby's tribal art auction in London yesterday which totalled 267,331, with 14 per cent unsold, a modest figure for a sector which has suffered a long period in the doldrums.

The Envisage Gallery in London paid \$29,500 for a stool in the form of a female figure, from eastern Zaire, and the same sum secured a Kongo male figure, probably used to ward off evil spirits.

Antony Thorncroft

ARTS GUIDE

OPERA AND BALLET

London

Royal Opera, Covent Garden. A newly staged production (in old sets) of *Die Meistersinger von Nürnberg* by John Cox introduces two remarkable Wotan portraits: *Beethoven's* Hans Saks and Hermann Prey's Beckmesser — to London audiences. Christopher van Dijkman's conducts. Final performances of the new production of Strauss's *Elektra*, a particular triumph for Anna Marton in the title role and the conductor Georg Solti, and of the *Eck's* (1989) revival, with Luciano Pavarotti, Daniela Mack, Rolando Panzica and Ingrid Wixell.

English National Opera, Coliseum. David Pountney's witty, sharp-edged production of Prokofiev's *The Gambler* is revived with Graham Clark once again in the leading role and the conductor (his debut) is Sian Edwards. Still in repertory: *The Mikado* (1988) and the *Gianni Schicchi* (1989) revival, with Luciano Pavarotti, Daniela Mack, Rolando Panzica and Ingrid Wixell.

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Teatro alla Scala, Pierre Boulez's excellent production of Mozart's *La Clemenza di Tito*, conducted by Riccardo Muti. Also first performance of Keita Asami's version of *Midsummer Night's Dream*, conducted by Giandomenico Belotti.

Teatro Nuovo, actress Valentina Cortese and ballerina Carla Fracci are the somewhat unlikely couple chosen to impersonate Eleonora Duse and Isadora Duncan in a sort of illustrated lecture based on the correspondence between the two, produced by Beppe Menegatti and Rita Ribordi (73.12.19).

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Teatro dell'Opera, lyrical and sentimental rendering of Massenet's *Werther*, conducted by Nicola Rescigno, with splendid performances by Renée Fleming in the title role and Marisa Mazzoni as Charlotte. Franco Manzoni's *Il Principe del Popolo* opens this week, conducted by the composer, in Sandra Seeger's excellent production from La Scala, Milan using sets and costumes with a strong Chiaravalloto overtones. The innovative and versatile Ensemble Luxemburgo (46.17.65).

Teatro Olimpico, three recent works by the German choreographer Susanne Linke: *Afrodisia* and *Afrodisia Humanus*. Opens Wed (383304).

Barbican Opera, *Coste e Parte* by Pierre Boulez's excellent production of Mozart's *La Clemenza di Tito*, conducted by Riccardo Muti. Also first performance of Keita Asami's version of *Midsummer Night's Dream*, conducted by Giandomenico Belotti.

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FINANCIAL TIMES

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Hungary votes for the right

The early results from Hungary indicate that the first fully free elections in Eastern Europe have produced a huge majority for those parties committed to pluralism and a free market. Mr Janos Kis, president of the Free Democrats, has been quoted as saying that "the rest is icing." It is a good beginning, but only the beginning.

The Free Democrats and the Hungarian Democratic Forum are close leaders, with the former currently polling around 20 per cent and the latter around 24 per cent. The Smallholders' Party is scoring in the mid-teens, the Socialists (formerly the ruling Communists) a surprisingly good 10 and the Young Democrats nearly nine. With the defenders of the old faith in the Hungarian Socialist Workers' Party going down predictably badly and the Social Democrats taking an unexpectedly low share, the vote for the self-confessed left of any kind is well below 20 per cent.

Yet this is not the mandate for radical free-market change it might seem. The ruling Socialists had already done much in the way of pro-market reforming — so much so that many, especially in the Democratic Forum, complained that they were selling off state assets too quickly. Indeed, if the Forum — which locates itself on the centre-right — now comes to power, its economic policies will in part be a reaction to what is seen as the over-enthusiasm of the Socialists for foreign capitalists.

Warring ideologies

The Forum, whose patriotic edge has done it no harm, has a mixture of warring ideologies and instincts within its ranks. Its president, Dr Jozsef Antall, has re-stated its firm adherence to the free market and adherence of a "third way" but this is a recent development in a party which a year ago was talking of relatively small-scale liberalisation and is temperamentally averse to the kind of "big bang" approach to economic reform pioneered by Poland.

These attitudes appear to strike deep chords in Hungarian society and are echoed in the Smallholders and other parties. They will thus be a

The politics of debt

At 68 per cent the rate of owner occupation in Britain is one of the highest in the developed world. But not high enough for the Prime Minister, it seems. In a weekend interview Mrs Thatcher declared in one and the same breath that inflation was unacceptably high and that home ownership was not high enough. The irony here is not just that the increase in home ownership was a factor in the present upsurge in inflation. In the aftermath of the Mid-Staffordshire by-election the case for more home ownership is beginning to look like bad politics as well as bad economics.

The problem lies in the fact that the government's enthusiasm for home ownership has done as much to turn Britain into a nation of owner occupiers. According to a recent survey by the National Consumer Council Britain has the unenviable distinction of leading Europe in personal borrowing, with households that owe seven times as much as their Dutch or Italian equivalents thanks to disproportionately large mortgage, as opposed to consumer, debt.

Perhaps that is an inevitable consequence of the country's post-war inflationary experience. But it also reflects the enthusiasm of successive governments for tax relief that fuel the house price spiral — notably mortgage relief and the exemption from capital gains tax. These fiscal distortions help explain why the personal sector's holdings of UK ordinary shares were valued at only £15bn at the end of 1988 compared with £30bn in residential property.

Unlocked savings

So, too, does the opening up of financial markets under the Tories. The removal of credit controls in the early 1980s unlocked savings that had hitherto been confined to the housing market. And the resulting ability to cash in on housing values through the process known as equity withdrawal is at the root of the collapse of net personal savings in the 1980s — a slide which was in turn reflected in the growing deficit on the current account of the balance of payments.

The housing market still has the capacity to generate recurring deficits for British monetary policy. The prime minister's failure to confront that fact may ultimately hasten her departure.

"IT IS without doubt a very good thing to provide the Germans with a more solid European roof," said Mr Helmut Kohl in Brussels last Friday.

Before he dropped in on the European Commission, the West German Chancellor knew that the vast majority of his EC partners wanted — indeed expected — a pledge that he had not forgotten Europe in his quest for pan-Germany. And he gave it.

Brushing aside previous German equivocation about economic and monetary union (EMU) in the European Community, he said that monetary negotiations, due to start in December, should be accelerated next year to take account of events in Germany. More than that, he suggested that at the end of this year EC leaders should think about holding another inter-government conference on political union. The chancellor's effusiveness came as music to the ears of Mr Jacques Delors, the Commission president, who went out on an early limb in favour of welcoming East Germany into the EC fold.

However, if this is to be the trade-off — Community help in return for grateful Germany sinking itself deeper into a united Europe — it will not be easy. Absorbing East Germany will be an enlargement of the Community like no other. It is not just that a cornerstone of Comecon/Warsaw Pact is merging with a cornerstone of the EC/Nato. The politics and economics of East Germany's EC entry are unlike those of ordinary membership applications. For a start, there is no question of enlarged Germany being refused admittance to the club; some states might have qualms, but none would dare to try to blackball her.

Regardless of when the new German polity is constitutionally created, East Germany will enter the Community's bloodstream the minute it joins West Germany in an economic and monetary union. Sure, there will be many transitional arrangements phasing East Germany into the rights and obligations of Community membership, but there will be no normal border along which to police such arrangements.

The general mood in Brussels and among Bonn's partners is to be as generous with it as possible — if not always in providing hard cash, at least in not nit-picking about rigidly applying 35 years' worth of EC rules to a state that has lived for 45 years under a quite different system.

But so far there has been precious little genuine consultation between Bonn and Brussels — even though Mr Martin Bangemann, the senior German commissioner, has had a stand-

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ing invitation to attend Bonn cabinet meetings on German unity issues. It is only now, after the East German elections, that the hard bargaining between Bonn and Brussels as much as between Bonn and East Berlin, must go on.

• Macro-economics. The first issue on which Brussels wants to be consulted is the Bonn-East Berlin negotiation over the terms of monetary union. If the two Germanys can find a route to monetary conversion that ensures that wages in East Germany are low enough to be competitive without being too low to drive still more East Germans westward then the picture is rosy.

The twin effect of an investment boom for West German companies rebuilding East Germany's capital plant and something of a spending spree by 1m extra (East German)



Tying Germany to a united Europe

David Buchan and Tim Dickson examine the consequences for the EC of the merger of the Germanys

holders of D-marks will turn Germany into a locomotive of growth, pulling the rest of the Community behind it. Growth in West Germany and the EC will, according to Commission economists, rise to 4.5 per cent and 3.5 per cent respectively this year, and 4.3 per cent and 3.6 per cent next year, before falling back under the impact of higher interest rates in 1992 to 2.7 per cent and 3.1 per cent.

• The Budget. West Germany is the EC's biggest net contributor. It paid Ecu 11.5bn (28.62bn) into the EC budget in 1988 and got only Ecu 5.4bn back. Its contribution will diminish with the addition of relatively poor East Germany. The gap can only be closed by other net contributors (like Britain) paying in more, or net receivers like the Mediterranean south setting for East Germany depends how the region is defined. "If there is one EC region which looks like East Germany, it is Northern Ireland with its mix of agriculture and declining industry," says one expert. Because of its special problems, Northern Ireland is lumped in with economically backward regions of Spain, Eire, Greece and Portugal as a recipient from the relatively large Regional Fund, although its precise allocation of funds has been determined by the fact that it is part of a relatively rich member state. If East Germany were treated the same, it could expect Ecu 1.2bn a year. If, however, East Germans were to draw primarily on the smaller Social Fund (designed to combat industrial unemployment) its receipts would be halved, between Ecu 700m and 1.5bn a year.

"Basically, you have to take a political decision on what money to offer East Germany and then work out the technicalities later," says one official. But the Commission is clear that extra money is needed for East Germany, which cannot be helped by raising existing funds without causing a major revolt among poorer EC countries. All but Ecu 1m of these funds amounting to Ecu 16bn spread over 1992-93, has already been committed. If extra cash can be drummed up for East Germany, then some payments might be made in advance of East Germany's actual EC entry, as was done in the case of Portugal.

• Agriculture. Making the CAP (Common Agricultural Policy) fit a bigger Germany will probably be the trickiest task as rules account for four-fifths of EC legislation. Two, culture very different, farm sectors will shortly have to share the same guaranteed prices. Aligning costs and

reducing subsidies will be painful. Take milk, for example. East German producers get DMs 1.71 (20.62) per kilo, compared with a consumer price of DMs 0.68 and a West German producer price of DMs 0.73. The difference — as with a whole range of other commodities — is made up by expensive subsidies which will disappear when the two countries become one.

One possible solution, suggested by a West German expert, is to fix common prices from the outset, topped up in East Germany with declining income payments over a period of, say, four years. This would give East German farmers time to start reducing costs, and avoid the need for two "green" currencies in a single Germany. Another battle will centre on how to accommodate East German staples, such as cereals, within EC thresholds and quotas imposed to limit spending. How much to add to the maximum guaranteed quantity for cereals? East Germany's current or anticipated increased output? The choice matters, because once the limit is breached automatic price cuts come into play for all EC farmers.

Yet a major problem will be East Germany's high density livestock production — a major pollution cause — and its very low animal health and slaughterhouse standards. The latter is the reason why all the meat that West Berlin buys from surrounding East Germany is on the hoof.

• Environment. Though widely recognised as a major problem across East Germany, the most immediate Community concern is to clean up one of the country's most mobile sources of pollution — the two-stroke engines of its Trabant and Wartburg cars.

These emit 10 times more carbon

oxides than allowed by EC rules. Brussels's assumption is that, with all the new joint ventures involving Western firms, East Germany will stop making new two-stroke engines. As for those on the road, the EC is considering funding research into the fitting of basic (DM 1,000 each) converters to Trabants and Wartburgs.

• Competition/state aids. Brussels will be keeping closely at any mergers and state aids which give either part of Germany unfair advantage over, or cause damage in, the rest of the Community. Until East Germany becomes EC territory, Brussels has no control over what subsidies East Berlin gives its companies (though it is counting on Bonn to curb these subsidies in the monetary union negotiations). But the Commission has already told Bonn it wants new incentive schemes for investment in East Germany, such as interest rate rebates, opened to all EC companies, not just West German ones. Bonn's Economics Ministry has agreed.

But a West German diplomat warns: "There is no question that simply because the EC doesn't approve we don't give aid." The level of regional aids may also cause trouble, although one simple solution would be for Bonn to move the special aids it gives to Berlin and frontier areas further east into East German territory.

• Trade. However soon the political line between the two Germanys disappears, some kind of "administrative" frontier must remain, at least until the end of 1992 (when all intra-EC borders are due to vanish). What needs to be "administered" is the two regions' different standards in environment, agriculture, competition policy and so on.

Supervision of the post-war protocol, regulating inner-German trade and protecting other EC countries from free flows of East German goods, depended on barter, Ostmark convertibility, and the small number of East German foreign traders. German monetary union will change all this.

Brussels accepts that there is a political imperative for Germany to take over the legal obligations of East Germany to the Soviet Union (with which it does 40 per cent of its trade), if not to other Comecon partners, at least for a period. But Brussels will want to know the terms of this so-far-secret trade — quantities, prices, qualities — to ensure that the 1989 EC-Soviet trade accord is not undermined and that Soviet goods are not getting back-door favouritism on the EC market.

Will negotiations on all these points hold up German unity? Probably not, because in the end none of Bonn's EC

partners or the EC Commissioners will dare quibble on a matter of such emotive importance to the Community's biggest state. Will EC business be held up?

In fact, settling the issue of German unity has actually become an essential precondition of further progress on the 1992 programme.

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Perhaps, after all, the "wider or deeper" debate about EC integration is a false dilemma. Mr Delors certainly hopes so, and is counting on the German Chancellor to do what he has just said and put his weight behind the federalist wheel.

Church and media

■ Journalists and clergymen have become very popular in eastern Europe. Gallup Polls, admitted to Czechoslovakia for the first time in January, has found that 32 per cent of the population express confidence in the press. The Church, with 56 per cent, is in second place, but still way ahead of other institutions.

In Hungary last July the corresponding figures were 72 and 67, but by November the Church had overtaken the media in Lithuania, where the first poll was taken last month, the Church was in first place, with 68 per cent, followed by Lithuanian deputies to the USSR Supreme Soviet with 61, then Lithuanian press, with 52, followed by the Sajudis independence movement at 51.

Among personalities, Lithuania gave first place to Algirdas Brazauskas, leader of the breakaway Communist Party, with 69 per cent. The Pope was second (78), followed by George Bush 75, and Vytautas Landsbergis, the Sajudis leader who has since been elected Speaker of parliament. He was neck and neck with Margaret Thatcher 67.

The findings were given yesterday by Gordon Head, Managing Director of Gallup, at a press conference in Archbishop's House, Westminster, (residence of Cardinal Hume) to announce a conference on religious belief in eastern Europe, to be held in August at Ampleforth Abbey.

Heroes and heroines of the recent struggles are expected to attend. Father Leo Chamberlain, senior history master at Ampleforth, whose idea it was, hopes that "people in the world of business" will also take part.

Learning fast

■ When Deutsche Bank bought Morgan Grenfell in January, it invited the chairman, John

OBSERVER

Craven, to join its board or Vorstand.

Craven was the first foreigner to achieve such a position, and as such he is being vouchsafed some rare insights into the workings of corporate Germany — though it may be turning out to be more arduous than he bargained for.

From meeting once a month like British boards, the Vorstand meets weekly, fulfilling a role more akin to the executive committee. So Craven has to jump on a plane every week to Frankfurt, or Düsseldorf, or wherever the Vorstand chooses to convene.

Furthermore, under German company law, all board proceedings must be held in German, which means that Craven is having to pick up the language rather fast.

He is discreet about the Vorstand's proceedings, though he says he is struck by the strength of the Deutsche Bank "family" which, of course, includes not just the bank but the dozens of large corporations in which Deutsche has a direct shareholding.

The direct introductions he has received "have bought us five to 10 years' worth of relationships", he says.

Far and few

■ What is the largest electoral constituency in the world? It must be Australia.

Although the country is the size of the US, it has a population only as large as New York State. There are 145 constituencies with about 75,000 electors each. The variations are enormous.

In the Antarctic, which is double the size of Australia, there are about 30 voters at three separate polling stations, receiving their voting papers by fax and sending them back by code to their headquarters in Hobart, Tasmania.

The Kalgoorlie constituency



to the Getty Museum in California if a matching sum can be raised in Britain by April 4.

■ Clifford can rally the heritage lobby, it will be in the eye for his old employer, the V&A. To date it has supervised the Camova appeal, but raised less than £50,000.

Treaty of Rome

■ My view of the Church of England can be briefly expressed: I think that it should return to the Church of Rome.

The separation in the first place was entirely political. It would be wrong to blame it on Henry VIII and his wish for a male heir. The partition of the world would probably have happened in any case, and had a great deal to do with the development of the nation-state, which was arguably desirable at the time.

But that is all over now. Europe is uniting again. The Church of England and the Church of Rome have more in common than they have been dividing them. They are both international and strong in the third world: Rome in Latin America and Canterbury in Africa and the Caribbean.

Reunion would stop the absurd business of the British Prime Minister having a say in the appointment of cardinals and I dare say that Robert Runcie, the retiring Archbishop of Canterbury, would agree with every word I have just written.

It may take a little longer to persuade the rest, but it is time to start trying.

Last pub

■ A man with a talking dog goes into a pub and orders a pint. The landlord doesn't believe him, so there is a bet of £50. The dog stays silent and the man is forced to pay up. After they leave, he scolds the dog. "Wuff," says Rover. "Imagine the odds tomorrow."

Only JAL have 17 flights a week from Europe to Japan.



Japan Airlines

LETTERS

Lithuania - not a question of carrot and stick

From P.A. Amery
Sir, Your editorial "Breaking up is hard to do" (March 23) suggests that Mr Gorbachev's approach to the Lithuanian question is an unavoidable mix of stick and carrot (unavoidable, as he is supposed to be trying to placate "conservatives" in the party, armed forces and KGB at the same time as trying to meet Lithuania demands).

You also argue that the Lithuanians might do best to take the carrot (Moscow's recently proposed "secession" mechanism).

You are wrong on both counts.

The "conservatives" argument should have been laid to

rest long ago: that it has not been shows how weak the Kremlin's spokesman has played it or, perhaps more importantly, how willing a large proportion of Western opinion has been to believe in it.

There has been simply no evidence in any of Mr Gorbachev's statements that he actually intends to grant freedom to the non-Russian republics of the USSR, and in this he is pursuing a policy perfectly in line with that of a party which has held together diverse nationalities by force since its seizure of power in 1917.

That this is so is proved by the nature of the "carrot" which you advise the Lithuania

republics to accept. The proposed bill on secession, recently put before the Soviet "parliament" in Moscow is, as is commonly the case with Soviet-speak, precisely the opposite of its name.

There is no realistic way that any republic agreeing to the present draft law would ever be able to secede from Moscow, as the innumerable decisions (referendum to be ordered by the republic's parliament or one-tenth of the republic's population, a two-thirds majority in the referendum, then approval by the Russian-dominated Moscow Congress of People's Deputies, and settlement of financial claims to Moscow's satisfaction) would make it effectively

impossible to do so.

A peaceful solution to the Soviet nationalities' problem, which has a long way to run, will only occur if the West stands up unequivocally for the principles of democracy and self-determination for all the Soviet peoples, to which it has so far paid only lip service. The West's present prevarication, which is supposedly in the interests of "helping" the unelected head of a dissident party, will in the long term only make things worse, as is always the case with appeasement.

P.A. Amery
Flat B,
53 St. Paul's Road,
London N1 2LT

Local income tax could provide best alternative

From John Thomson

Sir, Professor Jones (Finding a better way than the poll tax, Letters, March 23) is right to point out that site-value rating could be an alternative to the poll tax but he also highlights the one snag with site-value rating: the fact that only landowners are taxed. Under site-value rating, as under the rates, some citizens who benefit from local services would still not have to pay for their provision.

Surely a local income tax is the best alternative to poll tax. It meets all the criteria of being a tax graded strictly according to ability to pay, a tax for local services levied on all who benefit from them, and a tax with low costs of collection.

Site-value rating would make a much better replacement for the Uniform Business Rate. If site-value rating was imposed, it could restore the connection between local busi-



nesses and the local community which has been severed by UVR.

Moreover, if a suitable minimum land value cut-off point was established, site-value rating could provide much-needed relief for small businesses. The other benefits in terms

of land use, referred to by Professor Jones in his letter would also apply.

John Thomson
South Farm House,
West Overton,
Marlborough,
Wiltshire

of the proposed legislation is that it wants a "level playing field," this is some what cynical.

Regarding the tax on the sale of US shares by direct investors, Peter is right, the enforcement mechanism of the tax would be a 10 per cent witholding gains tax (34 per cent on corporate investors and 26 per cent on individual investors) on any gain realised by a non-US person owning 10 per cent or more of the equity of a US corporation. The 10 per cent witholding tax is merely a prepayment of the ultimate liability. Although bilateral tax treaties prohibiting such a tax would remain in force, it should be stressed the US/UK treaty does not prohibit a capital gains tax. This latter problem may be resolved in the legislative process, but as it stands today it is certainly a significant issue. Additionally, even where a tax treaty would protect the foreign investor, such relief will not be available unless the company is either

publicly traded in the treaty country or the owners are individual residents of the treaty country. This restriction on otherwise available treaty relief will significantly impact many UK multinationals who hold their US and other non-US investments through Dutch holding companies.

Finally, there is an aspect of the proposed legislation that Peter Riddell did not cover, and that is the creation of a rebuttable presumption that on intercompany sales between a US corporation and a non-US related party, not less than 50 per cent of the combined taxable income of the two companies is allocable to the US corporation.

It is too early to determine how this provision might work out in practice. If passed however, it would substantially increase the burden of non-US multinationals in dealing with the US Internal Revenue Service on intercompany pricing issues.

Rodney W. Burton
Arthur Andersen & Co
1 Surrey Street, WC2

ICI plans should be rejected

From Mr J. Cornyn

Sir, In response to ICI's share purchase plan, shareholders should reject the board's present proposals and demand that these surplus funds be distributed to them. Each individual should have the choice of investing these surplus funds.

The board should be reminded that buying shares on a mathematical formula carries many practical risks, as shareholders in GEC would confirm. If the board argues that this proposal is aimed at increasing the investment rating of ICI, a simpler way of achieving this would be to increase the dividend yield by distributing the surplus.

J. Cornyn
Aitken Campbell,
Glasgow

Awesome nature of proposed US tax legislation

From Mr Rodney Burton

Sir, Peter Riddell's article ("US tax plan rises foreign investors", March 23) does not really point out the draconian nature of the legislation being introduced.

He suggests that the proposal will give the US Internal Revenue Service power to secure additional information from foreign companies, and would impose a new 10 per cent withholding tax on the sale of US shares by direct (10 per cent or more) investors. While these two points are absolutely correct, the proposed legislation is a bit more awesome.

As to increasing the US Internal Revenue Service's powers to secure additional information, the proposed legislation would retroactively apply the dramatically increased powers granted to the IRS last year to all open years of current audits and to cases involving foreign branches. In effect, the IRS would be able to take powers which it only obtained in 1989 and use them in resolving tax

disputes with foreign multinationals going back many years. From a country that officially claims that it wants a "level playing field," this is some what cynical.

Regarding the tax on the sale of shares by direct investors, Peter is right, the enforcement mechanism of the tax would be a 10 per cent witholding gains tax (34 per cent on corporate investors and 26 per cent on individual investors) on any gain realised by a non-US person owning 10 per cent or more of the equity of a US corporation. The 10 per cent witholding tax is merely a prepayment of the ultimate liability.

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Rodney W. Burton
Arthur Andersen & Co
1 Surrey Street, WC2

Much to welcome in pensions amendment

From R.J. Walker

Sir, The Secretary of State's proposed amendment to the Social Security Bill ("Pensions increase", March 17) contains much that is welcome. I have always been opposed to the Surplus Regulations introduced by the Finance Act 1986 because of their detrimental effect on the security of pension scheme benefits. I believe that the interests of the Exchequer and scheme members can be reasonably protected with a one-way valve on pension schemes. (Once contributions have been paid into a scheme

they must be used to provide pension benefits, if possible.) It would appear that Mr. Newton is taking a similar view.

However, I am not convinced that the requirement to increase pensions in payment by 5 per cent p.a. (subject to an RPI limit) is necessary in the best interests of scheme members. For a given outgo, the provision of 50 per cent increases will reduce the initial level of the pension by around one third. Presumably the intention is to protect people from taking too much of their

cake when they initially retire

and not leaving enough for their later years. I assume that this protection will apply to members of money-purchase schemes and Personal Pension schemes as well as members of defined benefit schemes. This is in sharp contrast to the Social Security Act 1986, which gave people the option to have no cake at all. Striking a reasonable balance between protection and choice is not easy but we appear to be going from one extreme to the other.

R.J. Walker
EBS Management Pic
39 Finsbury Square, London

facturing output record of the present government is a favourable light compared with that of the last Labour government cannot go unchallenged - whilst fully accepting that UK manufacturing's deep-seated competitiveness problems have resulted in poor output growth rates stretching back many years.

Labour's 1974-79 period of office began with a sharp decline in manufacturing output - during the post OPEC recession - though UK decline was somewhat less severe than the 9 per cent fall in total OECD manufacturing output. The subsequent UK recovery was reasonably successful, to the point where, when Labour left office, manufacturing output was higher (and not lower, as Mr Oppenheim twice states) than when it came in (index numbers: 1985-100, 1974-105.5; 1979-102; 1985.6). The UK's share of world manufactured exports, measured at current prices, actually rose between 1974 and 1978, whilst the UK's manufacturing trade balance also improved.

Under the present government, manufacturing output fell by 14.2 per cent, 1979-81 (using annual data) as against 3.3 per cent for the OECD as a

whole. UK manufacturing output is now 18 per cent higher than in 1979 (compared with a total GDP increase of 24.3 per cent). But, that performance looks even weaker in an international context: comparing data from 20 OECD countries on the change in manufacturing output, 1979-89 - the growth of output, whether defined for the export or home market, being a better measure, in internationally-integrated markets, of comparative manufacturing performance than changes in the share of world exports - the UK comes in seventeenth out of 20 OECD countries. Moreover, the 13 per cent increase in UK manufacturing output (1979-89) compares with a probable increase in domestic spending on manufacturers of about 33 per cent - hence, the unprecedented manufacturing and overall trade and current account deficits. Finally, taking into account the recent decline in manufacturing Gross Domestic Fixed Capital Formation, investment in the sector is probably still not that much higher than in 1979 - 11 years on.

John Wells
Faculty of Economics
and Politics,
University of Cambridge

Decline in manufacturing a self-inflicted wound

From Mr John Wells

Sir, Philip Oppenheim's attempt to absolve Sir Geoffrey Howe, Chancellor of the Exchequer 1979-83, of all responsibility for the massive decline in UK manufacturing output, world market share, capital stock, investment and employment recorded during the 1979-81 slump and to lay the blame on a variety of other factors beyond his control - the industrial policies of previous governments, world recession and the foreign exchange markets - is not persuasive.

It is probably best to see the 1979-81 slump as a result of the interaction between monetary and fiscal deflation and the build-up of North Sea production (which Kaldor referred to as "Mrs Thatcher and North Sea oil coming on stream at the same time"). However, although the 1979-81 slump was largely a home-grown affair - the product of self-inflicted wounds, Mr Oppenheim is quite right to point to the accentuating role played by the deceleration in world trade and output growth - triggered incidentally, by the adoption, in other OECD countries, of the same kind of "monetarist" policies which proved so disastrous in the UK. However, this

facturing output record of the present government is a favourable light compared with that of the last Labour government cannot go unchallenged - whilst fully accepting that UK manufacturing's deep-seated competitiveness problems have resulted in poor output growth rates stretching back many years.

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John Wells
Faculty of Economics
and Politics,
University of Cambridge

FOREIGN AFFAIRS

Time for a new look at Unesco

Robert Mauthner on the case for Britain and the US rejoining the controversial UN agency

ing most of the pitfalls of the notorious and bitterly contested "New World Information and Communication Order."

Western countries have

always feared that any interna-

Mr Amadou-Mahtar Mbow, whose 13-year term was marred by nepotism, inefficient administration and political bias. Mr Mayor recently impressed the Commons Foreign Affairs Committee with his determination "drastically to change the structure and working of the organisation," and has at least made a start on a concentration of Unesco's major programmes and on decentralising and streamlining its overgrown bureaucracy. On the credit side, Unesco's budget has not been allowed to grow in real terms since Britain's departure; more than 800 posts have been eliminated since 1985 while many

reforms have been implemented.

Mr Mayor, it should be

stressed, is virtually in a "no

win" situation. He runs an

international organisation

where appointments must

show a proper balance between

member countries, which

means someone will always

be dissatisfied. He has been criticised for not moving fast enough in reforming Unesco. But when he finally takes decisions aimed at implementing the structural reforms which everyone agrees are necessary, he is accused of autocratic behaviour and financial incompetence.

The pretence for not rejoining

the organisation immediately

are therefore not difficult to

find. The Commons Foreign

Affairs Committee has already

proposed a 12-month delay to

see whether Mr Mayor can

deliver his much-heralded

reforms. It seems likely that

the Government will adopt a

similar position. Yet it is not at

all clear that this is the right

tactic to pursue.

By their very nature, interna-

tional institutions will never

be organised like well-managed

private companies. The opti-

mal moment to rejoin is not

necessarily when reforms are

completed, but when they are

being worked out and when

their author and executor

most needs American and British

support and advice to over-

come internal opposition.

Though Washington and Lon-

don have done a good job

shouting from the touch-lines,

there is a real danger that the

momentum of reform and the

weight of their influence will

Brussels says EC status at risk

Greece told to act on economy

By Keri Hope in Athens

THE EUROPEAN Commission has warned that unless Greece adopts drastic economic measures without delay its international credit standing and future status in the Community will be endangered.

The warning came in a sharply worded letter earlier this month to the Greek Prime Minister, Mr Xenophon Zolotas, from the Commission President, Mr Jacques Delors. The text was made available to reporters yesterday by officials of the conservative New Democracy party.

If Greece fails to act quickly, the letter said, "the size of and increase in both the public debt and the foreign debt risk damaging Greece's creditworthiness."

Greece's public sector borrowing requirement for 1989

reached almost 20 per cent of GDP, while inflation reached 15 per cent, three times the EC average. The current account deficit last year totalled \$2.57bn, about 5 per cent of GDP.

The letter also noted that economic development in

Greece was lagging behind the rest of the Community to the point where its "course towards the single market, monetary union and European unification is in danger of being permanently undermined."

It recalled that Greece received a \$1.7bn EC emergency loan in 1985 on condition that both and inflation would be sharply reduced over a three-year period, adding "the Commission finds itself in the difficult position of having linked its own credibility with

a loan whose terms were not kept by the borrower."

"We think it indispensable that drastic measures be quickly taken to make clear the country's willingness to reduce these imbalances to reduce these imbalances," the letter concluded.

Successive coalition governments over the past year have postponed taking realistic measures to curb rising deficits, while a growing lack of confidence in the economy has triggered a sharp rise in imports and a decline in foreign currency inflows.

E German Social Democrat leader resigns

By David Goodhart in Bonn

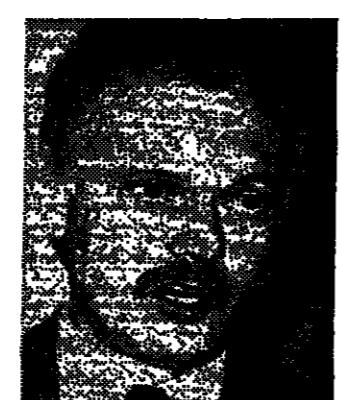
MR IBRAHIM BÖHME, chairman of the East German Social Democrats, stepped down yesterday following allegations that he had collaborated with the secret police.

He is the latest victim of accusations about widespread links with the now disbanded Stasi, which have cast a shadow over the country's young democracy.

Mr Böhme, who is alleged to have passed on information about dissident groups through intermediaries, has denied the charges. But he said he would resign his party chairmanship and his seat in the newly elected parliament until his name was cleared.

The chairmanship will be temporarily taken over by the deputy party leader, Mr Klaus Meckel. The Social Democrats lost out to the conservative Christian Democrats (CDU) in East Germany's elections on March 18.

There have also been suggestions that Mr Lothar de Maizière, the CDU leader and Prime Minister designate, was



Ibrahim Böhme: denies allegations

involved with the Stasi. According to some reports a large proportion of the 400 new members of parliament are, to differing degrees, tarnished with Stasi collaboration, but others dismiss these reports as being themselves Stasi-in-spired.

The ruling West German Christian Democrats said that the Stasi accusations must not delay East German attempts to form a government.

"All chances should be used to form a grand coalition government in East Germany," said Mr Volker Rühe, CDU Secretary-General, after a meeting of the party leadership.

It would be a success for the dirty methods of state security if people allow delays in forming the first democratic government in East Germany," he said.

Meanwhile, investigations have been dropped into whether Mr Erich Honecker and other former East German leaders should face trial for high treason, the East German state prosecutor said. Investi-

gations into other possible crimes or misuses of office continue.

In West Germany, Mr Kohl's Christian Democrats, allied with the Christian Social Union, appear to have been boosted by the Christian Democrat success in the East German election. The latest opinion poll puts the CDU/CSU

on 45.7 per cent (up from 41.7 per cent the previous week) with the Social Democrats down to 36.7 per cent from 38 per cent.

The CDU/CSU has done less well in recent communal elections in West Germany, but it will be relieved that the number of East German immigrants has continued to fall off sharply since the election there. Only 477 immigrants had registered yesterday.

Some Bonn Social Democrats initially welcomed the failure of their East German sister party as an opportunity to avoid association with a potentially unpopular transitional government. They are now taking a more positive line about a junior role in an East German "grand coalition".

However, a small extra headache for the SPD is that the East German PDS (former communists) looks set to organise in West Germany and could become a small, but effective, irritant on the far left, attracting left-wing social democratic voters and some Greens.

US current account deficit may widen

By Anthony Harris in Washington

THE US current account deficit may widen in money value over the next two years and will improve only slowly in real terms, according to the US Treasury.

In its annual trade projection, prepared for Congress, the Treasury says that it expects the US economy to grow by 2.4 per cent in 1990, accelerating to 3.2 per cent in 1991.

rate movements and... price trends. In the light of projections for 1990 and 1991, the current account could improve further in 1990-91, although the improvement is not likely to be as significant as in the 1988-89 period.

"But achieving additional reductions in the US current account deficit will be a function of a wide array of factors, including (but not limited to): foreign growth and its composition... future exchange

movements and... price trends. In the light of projections for 1990 and 1991, the current account could improve further in 1990-91, although the improvement is not likely to be as significant as in the 1988-89 period.

"But achieving additional reductions in the US current account deficit will be a function of a wide array of factors, including (but not limited to): foreign growth and its composition... future exchange

Japan may scrap satellite to avoid US clash

By Robert Thomson in Tokyo

THE Japanese Government yesterday indicated it was close to scrapping a plan to develop a communications satellite, the CS-4, targeted by the US in a row over access to Japan's satellite market.

Tokyo is under extreme pressure from Washington to produce concessions on the remaining claims against satellites and forest products under "Super 301", the punitive section of the US trade law, after an action against supercomputers was settled last week.

A Japan Science and Technology Agency official said a formal announcement on the future of the CS-4 would be

made early next month, but he indicated that the future of the satellite was in serious doubt.

The US has claimed that the involvement of Nippon Telegraph and Telephone in the CS-4 project showed the satellite would have commercial use that could be provided by satellites imported from the US.

Japan had argued that the partly government-funded project was designed purely for research purposes.

Mr Toshiki Kaifu, Japan's Prime Minister, recently ordered the ministries involved to propose a new solution after US officials had rejected a im-

ited foreign role in the project. The US Trade Representative's office is due to present a report to Congress on the subject next month. An announcement that the CS-4's fate is likely before then.

Signs that the project was in doubt surfaced last week when government officials said that NTT might be excluded because of the controversial commercial overtones.

However, the company was due to provide 75 per cent of the Y50bn (\$86bn) budget for the satellite's development, with the Government covering the other 25 per cent.

The Science and Technology

Agency official said they had been under enormous political pressure on the project which also involves the Ministry of Posts and Telecommunications and the National Space Development Agency.

If the CS-4 is scrapped, it is likely the government funds will be used to develop a less sophisticated data relay satellite, and NTT will be expected to buy a US satellite.

Under the original CS-4 plan, completed satellites would have been launched in fiscal 1994 and 1995.

US chipmakers seek '301' threat to Japan, Page 4

UK orders underwriting halt

Continued from Page 1

would have been sufficient to eradicate shareholders' funds. Insurance syndicates at Lloyd's of London, the insurance market, which reinsurance asbestos and pollution risks similar to those undertaken by LUL have also suffered heavy losses.

LUL's reputation has also been hit by continuing controversy over the so-called Russell Re affair, an LUL underwriting company based in Michigan which was set up by senior directors without the knowledge of the LUL board.

After the report from actuaries Tillinghast, Mr Wilson

to New York to see if Mr John Head, owner of Anglo-American was prepared to inject more capital.

Mr Head said he was unable to make the investment needed by LUL.

Last night Mr Head was in London discussing the future of LUL.

The six subsidiary companies of Walbrook which have suspended payment of claims are: Desert Insurance, El Paso Insurance, London United Reinsurance Company (Bermuda), Kingscroft Insurance, Lime Street Insurance and Mutual Reinsurance.

US warns against Soviet action in Lithuania

Continued from Page 1

movement were yesterday expressing confidence that the Soviet leadership was ready to talk to him.

"There are very clear offers finally to have contact," said Mr Ronaldas Ozolaias, a Deputy Prime Minister. "I can say they are authentic and on a high level. That is real news."

Earlier, he said that a meeting with military officers in Vilnius had set up a permanent working group to provide regular contacts between the Government and the military, to prevent any deliberate provocation.

The Deputy Premier added, however, that there was still no information on why Gen Valentin Varenikov, commander of all Soviet land forces, had taken command of troops in the republic.

He said the army appeared to be worried at the possibility of deliberate provocation of violence. "If that is true, then it is safe to say that we have passed the most dangerous period."

However, he also accused the army of working openly with the remnants of the Communist Party, still loyal to Moscow (the majority has formed an independent Communist Party) and urged Lithuanians to remain on their guard.

So far, all the evidence suggests that the only provocative actions have come from the military itself, in the form of heightened and ostentatious military manoeuvres, and from the Communist Party loyalists who have seized control of several party buildings.

Armed soldiers were still patrolling the buildings yesterday, although not preventing entry to students in the Institute of Mathematics and the Communist Party high school.

The leaflets scattered over Vilnius attacked the new Government for suggesting that an independent Lithuania would swiftly win western recognition, bank loans, and new export markets.

"Will we be in a free country, where the right to property is in the hands of strangers? If it demands in an open attack on Squid's hopes for foreign investment."

Reuters reports from Moscow: Suspected Armenian extremists using automatic weapons attacked a bus carrying Azerbaijanis in the disputed region of Nagorno-Karabakh, killing one of them and injuring four. The official Soviet news agency Tass said on Monday. The attack brings to at least 13 the number killed in five days of violence in the Soviet Transcaucasus.

European credit card processing operation to be sold

By David Barchard in London

GINET, Europe's largest credit card processing operation, is being put up for sale by its owners, National Westminster Bank, Midland, Lloyds and Royal Bank of Scotland.

Among possible buyers mentioned are two US credit card processing companies - First Data Resources, which is owned by American Express, and Electronic Data Services of Dallas - and GZS, the German credit card bank.

Successive coalition governments over the past year have postponed taking realistic measures to curb rising deficits, while a growing lack of confidence in the economy has triggered a sharp rise in imports and a decline in foreign currency inflows.

GINET's reputation as an insurance centre to be spattered with mud.

The ugly-looking mess at London United has wider implications than the company's niche in the insurance industry would suggest. It is too early for alarmist talk about another Vodafone & General collapse, not least because LUL's 2700m-plus of liabilities come from the rarefied world of casualty insurance for US companies, an old London specialisation but politically far less sensitive than motor insurance for the man in the street.

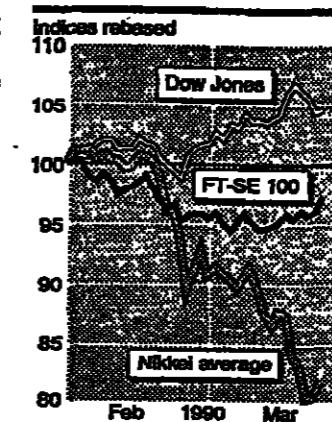
But with the first stage of a free European insurance market now less than three months away, this is a very awkward time for London's

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But with the first stage of a free European insurance market now less than three months away, this is a very awkward time for London's

THE LEX COLUMN

Another own goal from the City



equity is supporting \$375m of mezzanine debt and \$215m of senior debt, syndication of which proved difficult. So the banks will be only too happy if another £150m-\$200m of equity can be found to add an extra cushion.

Of course, to the extent that new equity is issued the return on the original stub equity will be reduced - to the misfortune of rival bidders Wasserstein Perella and A & P, who held on to a substantial stake. Although LUL's will end up as a larger business than planned, that is only because assets with below-average prospects have been retained.

The paradox is that by comparison with the likes of Lowndes Quayside, Gateway is a haven of safety for the banks - making stable and hefty operating profits. But the same qualities limit the scope for a vast improvement in margins, especially given the pressures on wage costs. So without disposals, the potential profits for equity investors are not as mouthwatering as they might have been. Thus the risk-reward ratio triumphantly reassesses itself.

Dutch Banks

There may be those who thought that European banking was about to be recast by huge cross-border mergers, but yesterday's news of marriage talks between Amro and ABN should have finished the job. There is no mistaking the climate of 1982-induced insecurity pervading some bankers and insurers in Europe's smaller countries, particularly Scandinavia and the Netherlands. But it is also increasingly clear that the most practical solution for banks perceiving themselves to be too small is to merge with domestic rivals, rather than attempt complex international combinations which risk legal and cultural differences.

This is not to say that the proposed Amro/ABN union is simply old-fashioned consolidation within an over-banked domestic market. True, the Dutch market is not one of Europe's most innovative, with returns on shareholders' equity of only about 10 per cent. One way of addressing that is to merge for greater economies of scale. But ABN's \$420m purchase of Exchange Bank of Illinois last year, and Amro's long but fruitless courtship of Générale de Banque in Belgium in 1989, suggest that ABN and Amro have every intention of channelling most of their energies abroad.

Our European Growth Trust didn't need to wait for Europe to break a few barriers.

While recognising the changing political and economic scene in some parts of Europe, our investment approach remains largely unchanged. We continue to manage the Fund actively relying on quality research, including some 400 company visits a year. This approach has driven the Fund to the top of its sector of 97 funds, up 139% since launch*.

Now as a part of Deutsche Bank Group, the largest German Bank, we are in an even better position to assess the potential in Europe. To find out more about Morgan Grenfell's European Growth Trust callfree 0800 282465.

European Growth Trust

*Source: Moneypedia, offer to bid, net income reinvested (13.4.88-19.3.90). The value of this investment may fluctuate and is not guaranteed. Past performance is no guarantee of future returns. Issued by Morgan Grenfell Unit Trust Management Limited, Member of Luton, IMRO and the UTA.

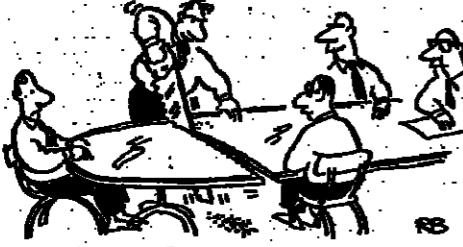
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INSIDE

The cutting edge of corporate finance



The move towards spinning off subsidiaries as independent quoted entities has become an increasingly dominant theme of UK corporate life. While the flow of corporate acquisitions appears to be temporarily stemmed, all manner of demergers, partial demergers, and minority stake flotations are emerging instead. Nikki Taft looks at the reasons behind such activity. Page 30

Argentina nets a better fish deal
Argentina has landed favourable terms on one of its most controversial trade agreements - licensing Soviet fishing operations in Argentine waters. The four-year-old accord expired last week, much to the relief of Argentines dissatisfied with the paltry yield from levies on Soviet catches. It is estimated that the new agreement could raise between \$2.5m and \$3m in 1990. Gary Mead reports. Page 38

The buck stops where?

7-ELEVEN
Another chunk of America's commercial heartland is turning Japanese. But US reaction to news that Ito-Yokado is to take 75 per cent of Southland, the parent company of 7-Eleven convenience stores, has been relatively relaxed - unlike the soul-searching which followed SONY's purchase of Columbia Pictures. The US public is becoming sophisticated in its assessment of Japanese takeovers. Most people believe that Japanese investment means high wages and good jobs. Page 25

A cracking pace
India's petrochemical industry is looking distinctly overcrowded. At least seven groups have secured government approval to build new or expanded naphtha-ethylene crackers - chemical plants which break complex molecules into smaller, more useful ones. However, constraints of demand and funding mean that no more than four plants will be viable in the next few years. Page 26

Happy is the man...

Luis Carlos Croceles (left) may be one of the few genuinely contented people in Spanish public life. The recently-appointed chairman of the Spanish stock market commission has neither suffered nor caused undue trauma in his bid to reform market practice. "We have come from a practically unsupervised market to be a very disciplined one. People have come to realize that the rules of the game have changed." Page 27

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LTV	21	Thermon	21	
Lumont	21	U.S. Steel	21	
Lancaster	21	Willkinson Sword	21	

Chief price changes yesterday

FRANKFURT (DM)				
Wiese	21	Crane-Car	405.8	+ 24.1
Hotel	21	Chrysco	1205	+ 557
Hoch	21	Cooper	1205	+ 557
Rheinmetall	21	Indepco	1163	+ 84
Siemens	21	Reisen	1057	+ 121
Bayer	21	Reit	1057	+ 121
Siemens & Gen Inv	21	Orbit	1035	- 67
Tokio	21	TOKYO (Yen)	1035	- 67
Carter-Wright	21	Wiese	1270	+ 200
Fluka	21	Wolmar	1250	+ 200
Tess. Int'l	21	Yaco Bank	1168	+ 100
Fluka	21	Yakco	1168	+ 100
Amer. Bank	21	Yakco	1168	+ 100
Axon Products	21	Yakco	1168	+ 100
Industrie Gute	21	Yakco	1168	+ 100
PARIS (FFM)	21	Yakco	1168	+ 100
Wiese	21	Yakco	1168	+ 100
DS	21	Yakco	1168	+ 100

New York prices as at 12.30pm.

LONDON (Pounds)				
Wiese	21	Fluka	1168	- 14
BAA	21	Reit	1168	- 14
EDC Corp	21	Reit (Wies)	1168	- 14
Block Lohm	21	Reit (Wies)	1168	- 14
Block Lohm	21	Reit (Wies)	1168	- 14
London	21	Reit (Wies)	1168	- 14
London	21	Reit (Wies)	1168	- 14
P & D Dair	21	Reit (Wies)	1168	- 14
Pearson	21	Reit (Wies)	1168	- 14
Reit (Wies)	21	Reit (Wies)	1168	- 14
Reit (Wies)	21	Reit (Wies)	1168	- 14

FINANCIAL TIMES COMPANIES & MARKETS

Tuesday March 27 1990



Robert Louis Dreyfus: Chief executive of Saatchi

Krief launches rival bid for Saatchi subsidiary

By William Dawkins in Paris and Nikki Taft in London

BERNARD Krief Consultants, the Paris-based head hunting and public relations group, has launched what appears to be a rival £75m (\$123m) bid for Hay Group, the biggest of the consulting units being sold by Saatchi & Saatchi, the troubled British-based advertising agency.

The offer, backed by Citibank, received a guarded response from the London group.

Saatchi announced last year that it planned to sell all of its 14 consultancy divisions to their own managers, keeping a stake in some of them.

Hay Group's 130 international partners, led by Mr Lucien Grand, president of its French arm, are already planning their own buy-out.

The unit, which employs 2,800

consultants in 30 countries and has a fee income equivalent to FF1.65bn (\$123m), is many times the size of Bernard Krief Consultants.

With its turnover of FF200m and staff of 150 to 160, operating in Paris, Brussels, Washington and Moscow, Bernard Krief Consultants was one of the first management consultancies to specialize in marketing. The group also works in sales promotion, staff motivation and recruitment.

Krief said the acquisition would help the group's international expansion.

Yesterday, Saatchi's only public comment was that the consulting division disposals were due to get under way in a matter of "weeks not months".

It then expressed further interest when Saatchi formally put the consulting arm of its business up for sale in June.

Given that negotiations on this front have been in progress for some time, the British group is understood to be cautious about entertaining anything other than a serious, fully-financed offer from any alternative party.

Under Saatchi's plans for a series of management sales, Hay was expected to be the first disposal completed, and a 100 per cent sale to management been in view.

Bernard Krief Consultants is seeking to have made an unsolicited approach over the consultancies to Saatchi in March last year. This approach drew no response.

It then expressed further interest when Saatchi formally put the consulting arm of its business up for sale in June.

Usinor in discussions with US steel group

By Anatole Kalotsky
in New York and
William Dawkins in Paris

LTV, the US conglomerate which owns the third-largest steelmaking business in the US, said yesterday it had received an approach from Usinor Seillac, the government-owned French steel group.

LTV and Usinor announced a deal involving J&L Specialty Products, LTV's stainless steel division, two weeks ago. This is to be acquired by Usinor's stainless steel subsidiary, Usinor ACG, in June.

LTV, which is operating under Chapter 11 of the US Bankruptcy Code, said Usinor had expressed an interest in buying a minority stake in LTV Steel, the group's main steelmaking division.

The US company stressed that Usinor's inquiry was unsolicited and that there had been no detailed talks. The only discussions now under way were on a confidentiality agreement, which would enable Usinor to receive no public information about LTV's operations, the company said.

However, Usinor yesterday played down suggestions that it had made an unsolicited offer for LTV Steel. The French group said it had long-standing technical relations with the US steelmaker, which could possibly be enlarged. But it added: "It is totally impossible to draw the conclusion today that these contacts could lead to Usinor Seillac taking a stake in LTV Steel."

While the proposed J&L acquisition would be the biggest US investment to date by a European steelmaker, its significance would be dwarfed if Usinor ended up buying a sizeable stake in LTV Steel.

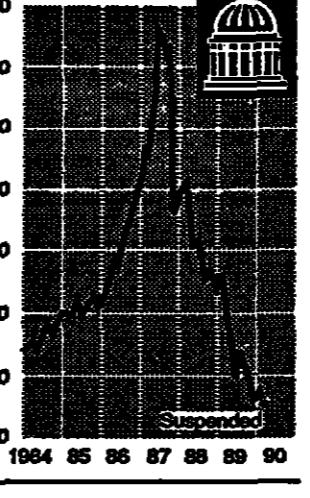
LTV's steel sales last year came to \$4.1bn, with specialty steels accounting for only \$345m. In volume terms, LTV steel shipped 7.6m tonnes of steel products. Most of its output consisted of flat-rolled and tubular products after the sale of its bar division in November last year.

LTV has frequently suggested that its long-term strategy for revival might depend on splitting off steel from its other operating divisions. Apart from steel, the Dallas-based LTV manufactures aircraft components, missile, military vehicles, defense electronics and oilfield services equipment.

Most of its operating income and revenues in the past two years have come from steel, but the company's management has been more aggressive in selling steelmaking operations, rather than other businesses.

London United Investments

Share price (pence)



Prince Michael of Kent, on the board of LUI

are obvious from a report by Mr Andrew Cram of CL Alexander Leing & Crouches, published in May last year: "In assessing US liability reserves, pinpoint accuracy is unsatisfactory and no margin for adverse deviation is taken. With reserves held against estimated outstanding claims of nearly £700m, a 10 per cent deficiency would be enough to eradicate shareholders' funds."

What this means is that LUI as a group is extremely vulnerable, even though yesterday's announcement made clear that problems were confined to a clutch of small subsidiaries, not the main subsidiaries. It is vulnerable because calculating reserves is an art not a science and an error of judgment - even a 10 per cent error - would not be too difficult to make; and vulnerable because of the litigation-blighted state of the US liability market.

For most people a quick glance at our trading floors would be sufficient for them to realize that they're looking at the most complete foreign exchange and money market operation in London.

But it's not just the scale of the operation that gives us this position. It's the range of products and services we can offer.

We have a global network, and equally strong national network that puts us right at the front of the investment banking market.

It will be the combination of established solutions, the continu-

INTERNATIONAL COMPANIES AND FINANCE

Gillette in US deal on Wilkinson purchase

By Anatole Kaletsky

GILLETTE, the Boston-based shaving products group, said yesterday that it had struck an agreement with the US Justice Department which would enable it to buy most of the non-European businesses of Wilkinson Sword.

Gillette agreed to buy the Wilkinson businesses in December last year from the Stora Group of Sweden. But the deal was challenged in January by the Justice Department, which charged that it would increase Gillette's dominant position in the US razor market.

The value of the deal to Stora was about \$70m.

Gillette argued that the effect of the merger on US consumers would be minimal since Wilkinson had only 3 per cent of the US market by volume and 1 per cent by value.

But the company also hinted that it would consider excluding Wilkinson's US business from the acquisition if this was necessary to allay the antitrust concerns.

This was essentially the arrangement announced yesterday.

Gillette said that it would not buy Wilkinson's US businesses, but would proceed with the acquisition of the other properties as agreed with Stora in December.

The main attractions of Wilkinson for Gillette are its businesses in Australasia and Latin America.

Saint-Gobain in glass-fibre move

By Our Financial Staff

SAINST-GOBAIN, the French building materials group, is paying more than FF100m (317.4m) to gain the know-how and commercial activities of Cemfii, Pilkington's alkali-resistant glass fibre.

The purchase, through Saint-Gobain's Spanish subsidiary Cristaleria Espanola, makes the French company's glass fibre reinforcement division the world leader in alkali-resistant glass fibres.

Italtel lifts earnings to L112bn after sales jump by 27%

By Haig Simonian in Milan

NET GROUP earnings at Italtel, the Italian public-sector telecommunications equipment maker, increased by 15 per cent to L112bn (\$36m) last year from L97bn in 1988, thanks partly to a 27 per cent jump in sales to L2.15bn.

Much of the rise in turnover stemmed from the heavy investment programme under way at Sti, Italy's telecommunications authority, in a drive to modernise the country's overworked telephone system.

By contrast, the financial benefits of Italtel's alliance with American Telephone & Telegraph (AT&T), announced last year, are still largely in the pipeline, the company said.

Mr Salvatore Randi, Italtel's managing director, said: "The

Bayer posts record year but slows in last quarter

By Katherine Campbell in Frankfurt

BAYER, one of the big three West German chemicals groups, suffered a fall in pre-tax profits in the last quarter of 1988, while still showing record profits for the year.

In a letter to shareholders the group reported sales for the year of DM43.3bn (\$22.5bn), up 7 per cent, and pre-tax profits of DM4.1bn, an increase of 5.7 per cent.

Profitability at parent company level rose particularly strongly - up 15.4 per cent at DM3.4bn - with high capacity utilisation favourably affecting costs.

However, pre-tax profits in the fourth quarter, at DM7.92bn, were 3.6 per cent lower than in the fourth quarter of 1988, signalling that the growth of previous years shared with the rest of the industry is abating. Group sales, valued at DM16.4bn, were up just 0.1 per cent.

This season has been very bad," says Mr Jean-Jacques Bompard, secretary-general at Rossignol. "Preliminary figures from the major trade shows this month suggest that sales in Europe have fallen between 30 and 50 per cent across the board."

Mr Bompard has warned analysts that Rossignol will incur a loss of about FF14m (\$174,000) next year when retailers with stocks still sitting on their shelves from last season reduce their orders.

Analysts reckon that although poor sales will adversely affect large companies such as Rossignol, the downturn will be more serious for the smaller companies in the market.

The European market for ski equipment manufacture has traditionally been characterised by fragmentation," explains Mr Francois Moury, an analyst at Gerard Dore, the Lyon-based stockbroker.

"There are still as many as 100 ski manufacturers. We are now seeing a rapid concentration which began 10 years ago, but which is now accelerating."

Five major groups are emerging. Two are private companies - Atomic of Austria and Head, an Austro-Japanese company. Two, Salomon and Rossignol, are publicly quoted French companies; the fifth is Benetton, the Italian clothing concern.

Meanwhile, Rossignol has acquired Lange, a boot manufacturer, and is understood to be searching for a binding supplier. Head owns Tyrolia, a binding company, and Mares, a clothing supplier.

Analysts point out that these large companies are likely to see through the downturn because they have internationalised their operations.

Mr Georges Salomon, direc-

Ski companies skid into a tangle

Paul Abrahams and Haig Simonian on moves to offset difficult times

WHEN Rossignol, the French company that is the world's largest ski manufacturer, announced its results yesterday, they indicated that the skiing business was in trouble.

Since the early 1980s the world skiing equipment industry has been showing all the symptoms of a mature market. But it now faces the dubious honour of being the first sector to experience restructuring or at least accelerated rationalisation, perhaps as a consequence of the greenhouse effect.

Demand for skiing products was slowing even before the last three seasons, when the snow failed to arrive in most European resorts. During the 1983/4 season, for example, only 5.5m skis were sold worldwide compared with 7m during 1979/80.

The lack of snow has exacerbated that slowdown. Salomon, the French boot and binding manufacturer, estimates that between 1987 and 1988 sales of alpine skiing products to retailers fell 10 per cent, while sales of products for cross-country skiing fell 30 per cent.

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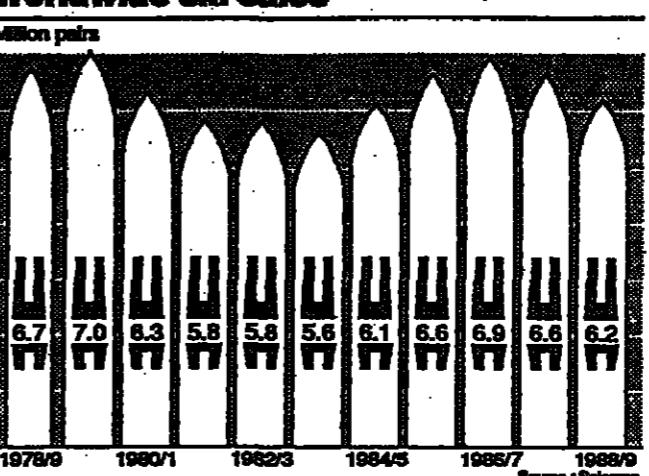
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Worldwide ski sales



Source: Salomon

BCI operating profit rises 26% due to cost control

By Haig Simonian

NET PROFITS at Banca Commerciale Italiana (BCI), the biggest of the three banks controlled by the IRI state holding company, fell to L602.5m (\$34.2m) from L801.3m in 1988, while earnings were inflated by the L431m one-off sale of shares in Mediobanca.

Operating profits, net of gains from the disposal of investments, slipped by 26.4 per cent to L10.61bn in 1988 from L16.25bn, thanks to improvements in the bank's dividend and tight cost control, it said.

BCI is raising its dividend by

Munich bank hit by costs increase

unhappy with a 6.5 per cent rise in administration costs, partly prompted by investments.

He said the bank's mean

postponing or even cancelling other investment plans. Analysts say German regional banks will exploit their advantages across the border - possibly at the expense of international growth.

The group balance sheet increased 6.8 per cent last year to DM173.6bn, the company said.

Analysts reckon that although poor sales will

adversely affect large companies such as Rossignol, the downturn will be more serious for the smaller companies in the market.

The European market for ski equipment manufacture has traditionally been characterised by fragmentation," explains Mr Francois Moury, an analyst at Gerard Dore, the Lyon-based stockbroker.

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INTERNATIONAL COMPANIES AND FINANCE

Japan devours an American totem

Anatole Kaletsky on the takeover of 7-Eleven convenience stores

So you guys gonna learn Japanese — that's what the customers have all been saying," said Ms Jeanette Nevins, a 7-Eleven shop assistant in small-town Virginia, after she had heard that another totem of Americans was being bought by the Japanese.

Mr Francesco Enza, a 7-Eleven clerk in Detroit, said: "I guess it's terrible, but it's really not surprising. They bought up all those buildings in New York, so now it's out, turn."

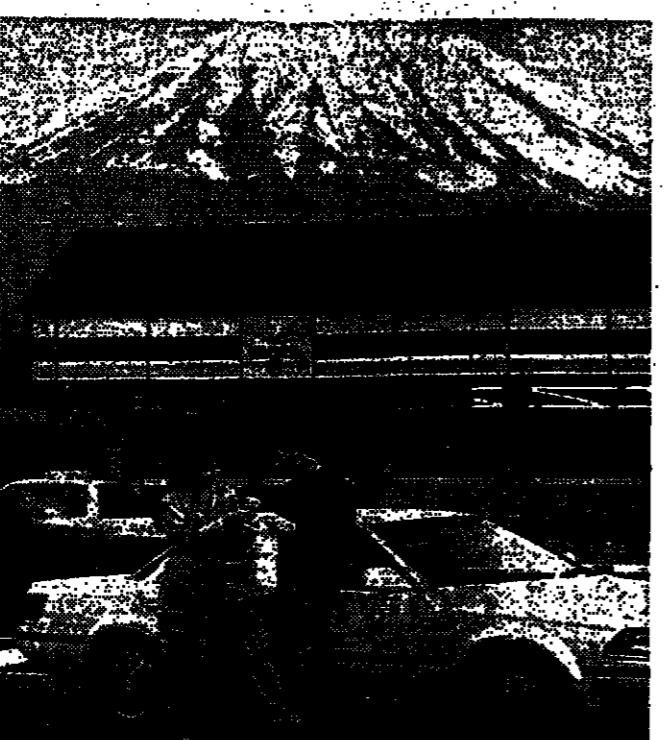
Similar quips could be heard last week up and down the country, following the announcement that Southland, the parent company of 7-Eleven, had reached an tentative agreement to sell 75 per cent of its equity to Ito-Yokado, the big Japanese retailer and Southland franchisee.

In spite of the mildly xenophobic fibre, however, there seemed to be little genuine hostility about Japan's latest decision to buy a slice of the American heartland — in fact the biggest such slice to date, since Southland's total capital value, including assumed debt, would probably exceed the \$34m paid last year by Sony for Columbia Pictures.

The relatively relaxed reaction to the proposed sale of Southland contrasts with the soul-searching which followed the Columbia deal and the Japanese acquisitions of CBS Records and the Rockefeller Centre.

In part, the difference in attitude is probably attributable to the mundane nature of Southland's business, although the company and its franchisees probably employ more Americans than all of the recent Japanese acquisitions put together.

But the US public is also becoming increasingly sophisticated in its assessment of Japanese takeovers. Most are aware that Japanese investment generally means high wages and good jobs. In the past, Japanese acquisitions have sparked more controversy than the even greater flood of British investment, which still exceeds Japanese inflows to America, even on a year-by-year basis.



7-Eleven in Japanese style under Ito-Yokado's ownership

But this is not because Americans detest the Japanese. Nobody much cares if British companies sell Shell petrol, own Burger King, or control SmithKline Beckman, because it is obvious that Britain's failure of foreign investment reflects the weakness, not strength, of its domestic economy.

Japanese takeovers, by contrast, reflect a huge and intractable trade surplus of which every American is aware and which many now see as America's own fault.

This is perhaps why US public opinion now seems to react with more cynicism than righteous indignation to the Japanese takeover threat: if anyone is to blame for "selling out America" it is seen as the politicians in Washington, the investment bankers on Wall Street, and the incompetent managers in boardrooms from Los Angeles to Detroit.

Fortunately for international economic relations, the case of 7-Eleven might have been especially devised to prove this point.

Southland, which owns or franchises no fewer than 12,000 garishly lit and sparkling clean convenience stores around the world, may once have been a paragon of American marketing and franchising prowess, but in the past few years it has become a case-study in the perils of financial speculation.

In fact, the deal to buy Southland, announced last week by Japan's Ito-Yokado, seemed like a perfect culmination for this typical hard-luck story of the late 1980s. What could be more appropriate than Southland being rescued from the consequences of Wall Street's blunders by its own better-financed franchisees in Japan?

Under the deal announced last week, Ito-Yokado would acquire 75 per cent of Southland's common equity in exchange for a \$400m cash infusion.

It would also put the company on a more secure financial footing by helping it to refinance the \$1.8bn of junk bond debt which Southland took on two years ago to pay for a singularly misjudged and badly timed leveraged buy-out. The LBO was completed two weeks before the peak of the bull market on Wall Street in the summer of 1987.

Like many of the deals done around that time, it turned out to have been based on absurdly over-optimistic financial projections. The Thompson family, whose father founded Southland, paid \$5.2bn for the company — a sum which was, in retrospect, far too generous to the old shareholders and impossibly demanding for the company's management and its debtors.

It added to the many ironies of the Southland story that the Thompsons were persuaded to pay this inflated price by two of the most conservative investment banks on Wall Street — Goldman Sachs and Lazard Frères.

The reason for the high price was simple. The Thompsons and their investment advisers believed that a lower offer would only invite hostile bids from the many corporate raiders who were then stalking every key retailing business.

Within months of the buy-out, the company was failing to meet its rosy projections of unfailing real growth of 3 per cent annually.

By the end of last year its junk bonds had fallen to between 15 and 35 per cent of their face value, in spite of their average nominal yields of about 17 per cent. It was increasingly clear that Southland could simply not sustain this crushing interest burden, however much it cut investment, trimmed expenses or sold off assets.

To any American populist who might be tempted to complain about the Japanese takeover, Ito-Yokado and Southland therefore have a ready-made answer. There may be an American route for 7-Eleven to follow — but unfortunately this would probably lead straight to the bankruptcy court.

It is this that makes the Japanese takeover of 7-Eleven such a case-study in the perils of financial speculation.

Mr John Rochon, a partner in the Chartwell group, will resign as vice chairman of the Mary Kay Corporation and become a consultant to Avon for one year. Mr Rochon is one of the key executives of Mary Kay, another door-to-door cosmetics company, which underwent a successful leveraged buy-out in 1985.

Avon's shares were trading 5% down at \$34 yesterday on the New York Stock Exchange. The company's stock fell as low as \$27 last September, before the Chartwell stake sent the shares up to the \$35 range.

The group, in which the Government is preparing to sell a controlling stake, showed an inflation-adjusted net profit of Shk153.8m (\$77m), compared with a 10% in 1988 of Shk244.000. The result was achieved in spite of reduced margins on non-index linked shukel loans, traditionally a key generator of revenue, which left net income from interest down 9 per cent at Shk1.600.

A rise in non-interest income — partly due to liberalisation measures in the Israeli capital markets — and a cut in expenses, coupled with the drop in bad debt provision, produced the turnaround.

Bank Leumi, the first of the big four Israeli banks to report, set aside Shk407.5m for bad loans, down 47 per cent on 1988, when huge write-offs were made by all the banks to cover a debt crisis in the kibbutz co-operative movement.

However, 1989 provisions still amounted to 1.7 per cent of the bank's total loan portfolio and were above 1987 levels. Mr David Friedmann, Bank Leumi chief executive, said they were attributable to the slump which has blighted the Israeli economy for two years.

Bank Leumi is controlled by the Jewish Colonial Trust through a minority but preferential shareholding. The Government owns the majority of its stock and is due to sell off a big portion, possibly later this year.

Total assets were down 3.5 per cent at Shk500m and total deposits and loans were little changed at Shk40bn and Shk24.5bn respectively.

Venezuelan oil group advances

PETROLEOS de Venezuela, Venezuela's national oil company, lifted net profit last year, writes Joe Mann in Caracas.

The company, which is one of the world's largest oil concerns, took 1989 net profit to more than US\$2bn on gross income of \$10.5bn, according to preliminary figures released by the Government. In 1988 the group recorded a profit of \$1.02bn, on income of \$9.5bn.

The company's export receipts rose by around 8% last year, and income from domestic sales of oil products also increased due to large price increases, decreed in early 1989.

Avon settles proxy challenge

By Karen Zagor in New York

AVON Products, the world's biggest maker of cosmetics and toiletries, which has resisted several takeover approaches in the past year, yesterday said it had settled a pending proxy fight with Chartwell Associates, a partnership which includes the wealthy Getty and Fisher families.

Chartwell, which holds about 7.5 per cent of Avon's voting shares, had planned to nominate four candidates to Avon's 11-member board.

Although Chartwell has said Avon's shareholders would be best served by the sale of the company, Avon has made considerable strides in improving its balance sheet since the company was first put into play last May.

The company recently sold

its stake in Avon Japan for \$33m. In 1989 Avon had net earnings per share of \$2.10 from continuing operations on revenues of \$3.3bn. Chartwell has not made an offer to purchase Avon.

Under the terms of the agreement with Chartwell, Avon's board will nominate two directors proposed by Chartwell and two incumbent Avon directors for election at the company's annual meeting on May 3.

The Chartwell nominees are Mr Anthony Fisher, of the Fisher real estate family, and Mr Marc Leland, representing Getty interests. The Avon candidates are Mr James Preston, Avon's chairman and chief executive, and Mr Charles Locke, chairman and chief executive of Morton Interna-

Bank Leumi up with reduced debt provisions

By Hugh Carnegy

in Tel Aviv

As part of the agreement the board will establish a committee "to consider alternatives to maximize shareholder value."

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The company's export receipts rose by around 8% last year, and income from domestic sales of oil products also increased due to large price increases, decreed in early 1989.

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In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 26th March, 1990 to 26th September, 1990 has been established at 8% per cent. per annum.

The interest payment date will be 26th September, 1990. Payment which will amount to US \$226.81 per Note, will be made against the relative coupon.

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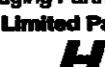
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March 19, 1990

INTERNATIONAL COMPANIES AND FINANCE

Goodman profits slashed by 71%

By Chris Sherwell in Sydney

A A\$30m (US\$22.42m) abnormal loss arising from last June's abortive takeover move against Industrial Equity (IE) has slashed interim after-tax profits by 71 per cent at Goodman Fielder Wattie, the Australian food giant.

Figures released yesterday for the six months to December showed earnings after-tax and minority interests of A\$40.2m, down from A\$139.4m in the previous corresponding period. Sales rose 15 per cent to A\$1.7bn, but other revenues were down 41 per cent to A\$60.1m abnormal loss.

Earnings per share, including abnormal items, were just 4 cents, down from 14.3 cents. However, directors declared an unchanged interim dividend of 5 cents per share, unfranked for local tax purposes.

Reinforcing the sense of dis-

appointment, the group offered no fresh indication regarding a new chief executive to replace Mr Duncan McDonald, who resigned last year.

A statement said the board expected to make an announcement soon.

According to a breakdown of the figures, the group's move on IE produced an A\$18.8m loss on the disposal of its initial 20 per cent stake and another A\$27.5m in interest charges.

Offsetting dividends and income tax benefits left an overall A\$60.1m abnormal loss.

The takeover, worth A\$1.8bn in cash and shares, was part of a deal agreed between Mr Pat Goodman, chairman of Goodman Fielder Wattie, and Sir Ron Brierley, another New Zealand entrepreneur, who had decided to sell out of his Australian interests.

However, it dismayed Goodman Fielder Wattie's principal institutional shareholders and was overtaken by an attempted management buy-out of IE which also failed. IE is now controlled by the Adelaide Steamship group, to which Goodman Fielder Wattie eventually sold out.

The move on IE also followed Goodman Fielder Wattie's successful fight against a A\$1.5bn (US\$1.05bn) takeover attempt by Rank Hovis McDonald of the UK, for which Goodman had bid, unsuccessfully, in 1988.

Goodman Fielder Wattie said yesterday: "As a result of divestments over the past 18 months of major equity investments, the company has emerged in a strong financial position."

Gearing - net debt as a per-

centage of shareholders' funds - was down to 79 per cent, it said, while investments in operational assets now exceed 90 per cent of total assets.

At a pre-interest and pre-tax level, earnings were still down marginally to A\$107m from A\$105m. But with net interest expenses cut to A\$30m from A\$41m and similar tax charges, after-tax profit before abnormal was up 12 per cent to A\$70.2m.

"Trading profits from the majority of core business operations showed substantial improvement in the half," the company said.

"This fuelled optimism that further gains in the level and quality of earnings will emerge in the second half of the financial year and into 1991."

**Mayne
Nickless
sells payroll
subsidiary**

By Chris Sherwell

MAYNE NICKLESS, the Australian transport and security group, yesterday announced the A\$120m (US\$83.6m) sale of its computer payroll services division to MLC Life, the financial services arm of the Leed Lease property group.

The sale will give the group a profit of around A\$80m, and follows a strategic review which showed that the subsidiary, called Mayne Nickless Computer Services, had limited opportunities for expansion at home and abroad.

MLC said it believed there was a growing market for specialist providers of payroll services and saw the acquisition as a strategic move to expand its range of financial services.

Mayne Nickless Computer Services had earnings before interest and tax for the year to last June of A\$17.5m on sales of A\$75m. Total assets were about A\$49m.

Mr Ian Webster, managing director of Mayne Nickless, confirmed his group would continue to focus on its core activities of security and transport and said it was reviewing opportunities to expand overseas, especially in Europe.

The cash received for the computer payroll division would be used to finance these and other moves and to reduce Mayne Nickless's present net debt to a minimal amount, he added.

The buyer, MLC Payroll Services, is a wholly owned subsidiary of MLC Life. It will acquire a nationwide network of branches, computer equipment, communications facilities and proprietary software used to provide computer bureau payroll services.

Turnover at Malaysia Mining up 20%

MALAYSIA MINING Corporation expects to perform satisfactorily in the current year after lifting group pre-tax profits 20 per cent to 120.5m ringgit (US\$44.1m) in the year to January. Agencies report from Kuala Lumpur.

Turnover rose 20 per cent to 776.5m ringgit. The group said higher commodity prices during the first half, in particular, as well as a rise in investment and interest income and improved results of associated companies contributed to the higher result.

There was also an extraordinary gain of 70.1m ringgit compared with 118.5m ringgit. The dividend is maintained at 30 per cent.

• Anamalai Steel Mills boosted pre-tax profit 52 per cent to 44.4m ringgit in the six months to December. However, attributable earnings fell 26.3 per cent to 22.1m ringgit.

Better sales aid Tan Chong Motor

TAN CHONG Motor, the Malaysian industrial and trading group, trebled pre-tax profit last year, due to improved motor sales at home and in Singapore, writes Lim Siong Hoon in Kuala Lumpur. Its core business is in the assembly and distribution of

Nissan cars and vans. Group turnover rose 75 per cent from 91.5m ringgit (US\$33.6m) to 1.5m ringgit. Profit before tax was 1.5m ringgit against 50m ringgit in 1988. Profit after tax and minority interests trebled to 10.7m ringgit, giving net earnings of 15.9 cents a share.

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NOTE: The same announcement will be published today in the following dailies: FRANKFURTER ALLGEMEINE ZEITUNG - LE FIGARO - ECO - THE WALL STREET JOURNAL - IL SOLE 24 ORE

Malaysian shipping line expands

MALAYSIAN International Shipping Corporation (Mics), the country's privatized shipping line, lifted pre-tax profits 10.5 per cent last year to 432.7m ringgit (US\$15.8m). Our Financial Staff writes.

It attributed the result -

which came on turnover up

only 3.3 per cent to 1.58m ringgit - to better contributions from the liner and bulk trades, full employment of its liquefied natural gas carriers, savings on operating costs and a reduction in interest payments.

The final dividend is 14 cents

against 10 cents.

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INTERNATIONAL CAPITAL MARKETS

Secondary market in LDC debt seen as inefficient

By Stephen Fidler, Euromarkets Correspondent

A UK-funded study into the secondary market for bank loans to less-developed countries has found little linkage between the solvency of a debtor country and the price of its loans in the secondary market.

This conclusion, which will not surprise close followers of the market, is one of several which suggest that the market is not efficiently pricing bank loans to third world countries.

This has potentially important conclusions for the international debt strategy, where official funds are being used to purchase bank loans at a discount.

The full results of the study by two professors of economics, Daniel Cohen of the University of Nancy, and Richard Portes of Birkbeck College, London, will be released over the next few months.

However, they gave some preliminary findings to a meeting organised by the Centre for Economic Policy Research.

Most developed markets in financial assets show an inverse relationship between

risk and yield: the higher the perceived risk of holding an asset, the greater the return that investors will expect. According to this study, there appears to be no evidence that this relationship holds good in the market for LDC debt.

This factor alone would suggest that an efficient market – one that values loans as near as possible to the discounted present value of future payments – does not exist in third world debt.

The study has found no link with the solvency of a debtor country and the price of the loans. Solvency – measured as the percentage of exports needed to use for debt service to insure that its debt service ratios will fall, rather than rise over time – does not correlate at all with the price of the loans. This is again not surprising, since for many countries, the transfer of resources needed to keep debt servicing current is incompatible with future growth.

Neither have the researchers found a strong link between the prices of most country's

main exports and the price of that country's loans. The Mexico price is not correlated to the price of oil, although Ecuador's is significantly related.

The only large debtor country where there is a strong relationship between the price of its commodities and the price of its debt is Brazil. Neither has the research established a link between the surpluses on the balance of trade and the price of debt.

However, there is a strong link with the prices of other countries' loans and therefore with the average market price for these loans. This suggests what Prof Portes calls a strong "contamination effect", such that it is thought likely that Brazil defaults on its debt when the chances rise significantly that Mexico will also default.

There is also a negative correlation between the price of the loans and interbank interest rates, above which the loans are priced. In other words, when US interest rates go up, the price of these loans

W German securities to be sold via auction

By Katharine Campbell in Frankfurt

THE West German Government will abandon the traditional distribution consortium in its next debt issue, and sell new securities to banks and brokers via an auction. Instead of paying a fixed-rate yield, the paper will be priced on a short-term floating-rate basis.

When the Bundesbank for the first time successfully employed a similar structure to raise DM50m at the beginning of the month, bankers correctly foresaw the move as paving the way for an experiment by the federal government itself.

The issue – scheduled for the beginning of next month – will raise at least DM500m and run for the usual 10-year period being callable by the bond from April 1995.

It is to be priced at 93.95 per cent, and fixed quarterly in relation to the three-month D-Mark deposit rate in Frankfurt (fibor).

Bids are therefore made on the coupon price, in the so-called Dutch style. Frankfurt dealers were yesterday estimating the coupon could be between 15 and 20 basis points below fibor. The interbank offered rate in Frankfurt yesterday stood at 8.4 per cent.

An important attraction to investors is that, as in the case of the Bundesbank floater, the securities are free of turnover tax.

Both domestic and international potential buyers greeted the novelty with enthusiasm, though bankers in London cautioned that fibor and libor, the London fixing, could vary as much as 30 basis points at times.

Meanwhile, the Bundesbank has for some while been publicly advocating reform of the domestic debt markets, bringing the techniques more into line with international practice.

Now it has become apparent that the Government's funding needs will rise sharply to accommodate the massive costs of East German reconstruction, further necessitating a modern functioning capital market.

Gold price slide boosts Treasuries

By Janet Bush in New York and Andrew Freeman in London

US TREASURY bonds moved modestly higher yesterday morning, reflecting the surge in the dollar against the yen and the collapse in the gold price.

In late morning trading, medium-dated issues were quoted as much as 1/8 point.

GOVERNMENT BONDS

higher and the Treasury's benchmark long bond was quoted up 1/8 point for a yield of 8.44 per cent.

The dollar was quoted at Y156.50 from an earlier low in New York of Y155.50.

The yen came under pressure in spite of a sharp rebound in the Japanese stock market due to sentiment that the results of the meeting on Friday between Mr Nicholas Brady, US Treasury Secretary, and Mr Ryutaro Hashimoto, Japanese Finance Minister, were thought to be too vague.

Mr Brady said after the meeting that the two would continue to "do in terms of policy co-ordination and intervention what we have done up to now."

Treasuries were also given support by a collapse in the gold market. The spot price of gold fell by about 6 per cent to close at \$863.50 an ounce in Zurich, amid rumours of selling from the Middle East and the Soviet Union. In New York, gold rebounded somewhat to around \$866 an ounce in late morning trading.

There was no significant eco-

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week Ago	Month Ago
UK Gilts	10.000	4/93	91-04	+14/32	13.32	13.11	12.28
	10.000	1/94	90-27	+23/32	13.43	12.27	12.27
	8.000	10/95	91-24	+23/32	11.28	11.27	10.93
US Treasury *	8.000	6/22/90	100-08	+12/32	8.47	8.55	8.55
	8.500	6/22/90	100-21	+14/32	8.44	8.57	8.58
Japan No 198	4.800	6/9/89	88-8517	-0.979	7.17	7.25	6.95
No 2	5.000	3/9/87	88-8321	-0.981	7.04	7.10	6.95
Germany	7.125	12/98	91-2000	+0.308	8.48	8.50	8.71
France Stan 8.000	8.000	6/28/90	94-9265	+0.144	10.34	10.30	10.33
OAT 8.500	8.500	6/30/90	92-5200	+0.228	9.70	10.00	10.06
Canada *	8.250	12/98	90-2000	+0.200	10.00	11.00	10.31
Netherlands	7.750	7/1/90	88-4800	+0.150	8.75	9.12	9.34
Australia	12.000	7/7/90	92-6209	+0.208	13.38	13.39	13.28

London closing. *denotes New York morning session. Prices: US, UK in 32nds, others in decimal. Yield to Local market standard.

Technical Data/ATLAS Price Source

With little domestic economic news due in the next fortnight, political and international factors will dominate sentiment.

The market appeared to pay little attention, however, to the Government's domestic problems. Long-dated gilts had a temporary respite and were marked a full point higher, with shorter-dated stocks up around 1/8 point.

The benchmark 11 1/2 per cent gilts maturing 2000 was trading at 95.45 to yield 8.44 per cent.

Most of the gain occurred early in the session as some investors switched further down the maturity curve, but later trading was subdued.

■ IN France, an anticipated cut in bank rates failed to materialise and the market was described by traders as vulnerable.

Most OATs were around 20 cents better on the day. The 8 1/4 per cent OAT was trading at 90.40 to yield 9.74 per cent.

Analysts pointed out that yields have dropped from 10 per cent to around 9.7 per cent in the last two weeks, leaving plenty of downside.

■ IN Japan, JGBs moved lower after the strong rally in London last Friday. The No 119 issue was yielding 7.13 per cent at the opening and closed at 7.18 per cent.

Trading remained volatile and dealers said there would be strong selling pressure if sentiment turns for the worse.

Interest rate doubts check new-issue flow

By Norma Cohen

UNCERTAINTY about the direction of worldwide interest rates has reached such a pitch that yesterday, not a single issuer ventured into the Eurobond markets. The absence of

most government bond markets is inducing investors to hold funds in cash. There is little reason to venture further along the maturity range when the best yields can be found in investments shorter than one year. While government bond markets in various currencies saw improvements, price movements have not convinced investors that rates have peaked or issuers that they have

uncertain, prices firmed in light trading with activity confined to professionals.

Friday's DM500m 8% per cent 10-year Eurobond for the World Bank, the first fixed-rate supranational issue in that currency since early January, has met good demand. The issue's size has made it a likely benchmark for the maturity, a feature deemed sufficient to overcome an initial market assessment of somewhat tight pricing. The issue closed near the day's high at 99.50, comfortably above Friday's close

and well inside its full fees of 1% per cent. At a discount equal to full fees, the bonds are yielding 8.83 per cent.

Also issued on Friday was a DM500 10-year floating-rate note for Kansai-Etsu-Osake-Pankki paying interest equal to six-month Libor. The floating-rate sector of the D-Mark market drifted lower yesterday with the West German government's launch of its own first-ever floating-rate note. KOP's issue closed yesterday at 99.80 bid, just outside combined underwriting and listing fees.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS

Figures in parentheses show number of stocks per section

EQUITY GROUPS

Monday March 26 1990

Fri Mar 23

Wed Mar 21

Mon Mar 20

Year ago

Index No.

Day's Change %

Earnings Yield %

Gross Div. Yield %

P/E Ratio

Adj. Net

Index No.

UK COMPANY NEWS

French bank may renew interest in Framlington

By Nikki Tait

THE COMPLEX and troubled situation surrounding Framlington, the UK fund management company, took a new twist yesterday.

Throgmorton Trust, Framlington's parent, announced that it was talking to Credit Commercial de France with a view to the privatised French banking group taking stake in Framlington.

CCF said that this might be either a majority or minority holding. Throgmorton, however, insisted that it intended to be associated with Framlington for "a long time to come".

Throgmorton also tended to play down suggestions of any significant shift of boardroom control at Framlington, although it did confirm that both majority and minority holdings by CCF were under discussion.

The irony is that it was CCF's desire to sell a 28.8 per cent stake in Framlington which led to Throgmorton's £70m offer for the fund management company - best known for its unit trusts - in 1988. This was a rare hostile bid for a fund management group, and there have been

problems ever since.

The fraught relationship began in 1986, when Framlington acquired Throgmorton Investment Management, the investment trust management group which ran Throgmorton Trust. Management styles subsequently clashed.

When it became clear that CCF was looking to sell its stake in Framlington, the Throgmorton camp - via one of the trusts which it managed - lobbied in an unsolicited offer.

Framlington then failed to find an alternative "white knight", and eventually recommended a marginally increased Throgmorton bid.

Yesterday, the French group maintained that its re-entry into the Framlington situation should be seen in the light of its general desire to invest in fund management expertise.

It said that there had been talks with other independent fund management groups in the past, and could well be more in the future. However, it added: "At this moment we are talking to Framlington exclusively."

It stressed that it would not get involved on anything other than an "amicable basis". It

also claimed that its original stake "was sold with regret". Throgmorton refused to elaborate on the talks, or the terms which might be under consideration.

Since Throgmorton took over Framlington, there have been various departures of senior staff - including the resignation of Mr Bill Stratford, Framlington's chairman.

Throgmorton's 1989 annual



Masters in the art of unbundling - Richard Giordano of BOC (left), BAT Industries' Patrick Sheekey and Sir James Goldsmith

Differing marks for separate quotations

Nikki Tait assesses reactions to the now frequent practice of spinning off subsidiaries

ONE MILDLY disgruntled fund manager pondering a recent spate of announcements from UK companies, suggesting that various subsidiaries could be spun off as independently-quoted entities, was heard to muse: "Sometimes, I wonder why it's worth bothering with these exercises - there's often more form than substance."

This has been a swelling theme.

In the past fortnight alone, Courtaulds completed the demerger of its textile interests, BAT unveiled details of its Argos spin-off, and BOC, BTG and Beazer talked of listing subsidiaries in the US.

Moreover, this highlights a trend already underway last year.

MB, for example, spun off its packaging interests into the separately-listed CMB Packaging, formed in conjunction with Carman of France. Hanson floated a majority stake in its US-based Smith Corona typewriter business; and other large companies - like Hillsdown over its property operations - made similar noises, but saw market conditions move against them.

Nor has such activity been confined to "alpha" stocks. BBA is a good example of a medium-sized diversified industrial group, which sought a separate listing for its Australian interests last October.

Companies have no doubts about why they are bothering - and many cite City attitudes as part of the problem.

Very broadly, their reasons can be divided into three: campus defensive; cash-raising; and managerial/promotional.

"Defensive spin-offs" derive either from a dissatisfaction with the parent company's rating or, at the very least, a belief that the spun-off busi-

ness(es) can attract a higher stockmarket multiple than that placed on the group as a whole.

Quite why the City cannot accept a correctly-weighted valuation which reflects varying growth prospects for diversified interests within a group has never been very explicable.

Nevertheless, it patently happens.

Indeed, when discrepancies become serious, the company can look vulnerable to a break-up bidder.

The classic case is BAT, which included two demergers in its defensive restructuring plans announced last September.

Analysts expect both these businesses to attract historic p/e multiples in the low teens, while the ongoing tobacco-plus-insurance combine is reckoned to be worth a 9-10 times rating. Prior to Sir James Goldsmith's intervention, BAT shares traded on a multiple of around 8 times historic earnings.

The second motive is cash-raising.

This does not apply in pure demergers, but a flotation of a subsidiary's shares can bring in new funds.

Such thinking was cited by Beazer, the construction group, where the balance sheet has looked strained ever since its £1.8bn acquisition of Pennsylvania-based Koppers in 1987.

Beazer's debts are currently about £1bn, and the idea is that part of its US operations, possibly with Smith Corona, could seek a separate market quotation.

The rationale put forward by BOC for possibly quoting its healthcare division was more subtle.

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This argument was extended to the issue of healthcare management's rewards. BOC acknowledged the panoply of remuneration techniques, but suggested that these did not equate to having readily-marketable paper in a company directly related to the employees' business.

The obvious snags are that a pure demerger raises no new money, and that the newly-independent vehicle can be vulnerable to takeover - witness the fate of Fleet Holdings, the Express Newspapers business, when it was spun out of Trafigura House in the early 1980s, or the speculation which already surrounds BAT's Argos subsidiary.

Seeking a quote for a majority of a subsidiary's shares is a fairly uncommon move. This is scarcely surprising, given that most companies, if they are willing to give up control, reckon that a trade buyer will pay a premium for this.

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UK COMPANY NEWS

Enlarged TT Group more than doubles to £8.4m

By Andrew Bolger

TT GROUP, the acquisitive industrial holding group formerly known as Tyack Turner, more than doubled its pre-tax profits from £3.5m to £8.4m in the year to December 31.

The group also more than doubled to £51m (£28m), helped by the first full year's contribution from Beaton Clark, the glass and plastics packaging manufacturer, which TT bought in 1988 for £2m.

Mr Timothy Reed, chairman, said the group had enjoyed another year of significant growth under the management team of Mr John Newman, an ex-Hanson Trust acquisitions manager, and Mr Nicholas Shipp, a former stockbroker.

TT now comprises three divi-

sions — packaging, building materials and industrial fasteners.

The group said it had negligible gearing, which put it in a strong position to improve profitability by further investment in its subsidiaries and to take advantage of suitable acquisitions when they arose.

The results also included a contribution from Newship Manufacturing, bought for £12.7m in May.

TT said Newship's subsidiaries, which supply products to the construction industry, experienced further growth and had not been affected by the downturn in the building and retail sectors.

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Lloyd Thompson sharply ahead to more than £4m

With a more than satisfactory growth in business, a stronger dollar and higher interest rates than those prevailing in the first half of the last financial year, Lloyd Thompson Group, a wholesale insurance broking and reinsurance broking company, pushed up pre-tax profits from £2.87m to £4.03m in the six months to December 31.

Mr Peter Lloyd, chairman, said the group had continued to maintain growth and profitability in all areas of its insurance and reinsurance business and that had been achieved against a background of losses suffered by the London insurance market, which had shown a little sign of increased premium rates.

Earnings per share increased from 7p to 8.1p undiluted and from 6p to 7.5p fully diluted after tax of £1.55m (£1.08m).

The interim dividend goes up from 1.5p to 1.8p per 50 shares.

Courtaulds sells BFF non-woven business

By Andrew Bolger

COURTAULDS, the international speciality materials company, has conditions agreed to sell its Bonded Fibre Fabric non-wovens business to Lamont Holdings of Belfast.

BFF, based in Bridgwater, Somerset, produces dry-laid non-woven fabrics and had a turnover of £21m in the year to March 31 1988.

Its largest business is the supply of wet and dry wipes to the retail trade.

BFF also makes a range of non-woven products for interiors, medical applications such as tampons and for use in industry.

Lamont will pay £2m for BFF and Courtaulds will also receive a further £2m from existing orders and creditors of BFF's 400 employees.

It was anticipated that Lamont would invest further in modernising and expanding the business.

technology-driven company, encompassing coatings, performance materials, packaging, chemicals, films and fibres.

BFF had few links with other businesses in Courtaulds.

Lamont had turnover of £9.7m in 1988, some 90 per cent of which was in textiles, with carpets and underlay predominating, followed by fashion and apparel fabrics, synthetic yarn and yarn spinning.

The purchase agreement is conditional on obtaining final consent from a third party to transfer a licence, which is expected to be forthcoming shortly.

Courtaulds said the contract with Lamont ensured the employment and pension rights of BFF's 400 employees.

It was anticipated that Lamont would invest further in modernising and expanding the business.

API sells last paper mill

By Andrew Bolger

ASSOCIATED Paper Industries has almost completed the reshaping of the group announced last December with the sale of its last paper mill for £2.5m to Eldridge Investments, which is expected to reveal its plans this week.

The mill has the capacity to make 20,000 tonnes a year of machine-glazed paper for posters and envelopes, and is based

Memec's decline to £6.7m reflects pressure on margins

By David Owen

MEMEC (Memory and Electronic Components), the Oxfordshire-based distributor of electronic components and microprocessor systems, yesterday reported a 19 per cent decline in 1989 pre-tax profits due to increased pressure on margins in the UK and elsewhere.

In spite of this and a £1.03m extraordinary charge, the share price climbed 11p to 165p. The group characterised current trading as "very strong". Pre-tax profits for the year to December 31 amounted to £6.7m from £8.3m in 1988. Turnover climbed 20 per cent to £97.4m (£91.2m). The fastest rate of sales growth, although profitability declined to just £180,000.

The results were hit below the line by the £1.03m extraordinary charge, which was related to the group's investment in Australia's Datomatic Holdings.

During the year, Datomatic revealed serious problems with a New Zealand subsidiary and was also hit by a downturn in the profitability of the core business.

As a result, Memec has decided to make no further investment in the business and has provided the full amount of its existing investment as an

extraordinary item. The group blames Datomatic's tribulations on both unfavourable market conditions and bad management.

Earnings per share dipped to 15.5p (15.3p). A final dividend of 4.5p is recommended, making a total of 6p (5.2p).

A combination of the extraordinary charge and the increased dividend payment cut retained profits by 59 per cent to £1.55m.

The management intends to further expand the company on a geographic basis. In November, the group paid FF748.2m (£5m) for 80 per cent of Newtek, a French supplier of semiconductors.

1989 FINANCIAL RESULTS OF BANCA COMMERCIALE ITALIANA

The Board of Directors of Banca Commerciale Italiana of Milan (Italy), in its meeting held on March 26, 1990, approved the accounts for the year ended December 31, 1989 which closed with a profit for the period of 420.3 billion lire. A dividend of 200 lire per ordinary share (180 lire in 1989) and 230 lire per preference share (210 lire in 1989) will be proposed, with the allocation to reserves of 204 billion lire.

The gross profit amounted to 1,151.3 billion lire. The operating profit, net of gains resulting from disposals of investments, amounted to 1,013.9 billion lire, representing an increase of 211.7 billion or 26.40% over the previous year's result, which itself saw an increase of 20.60% compared to 1987. All sectors of activity and careful control of costs have contributed to this latest favourable performance.

The level of provisions against loans to countries with debt repayment difficulties rose in 1989 from 50% to 60% (the effective level of provision may be estimated as approximately 75%, considering that part of the provision is taxable, and any eventual losses against such provision would be tax-deductible).

As at December 31, 1989 total funds deposited with the Bank amounted to 90,390 billion lire, total monies lent were 77,234 billion lire, and shareholders' equity was 3,681 billion lire.

The main figures of the Group Consolidated Balance sheet as at December 31, 1989 are: total funds deposited, 98,200 billion lire; total monies lent, 83,700 billion lire; shareholders' equity, 4,550 billion lire; total assets: 112,600 billion lire.

Rotork improves to £6.15m

By Andrew Bolger

ROTORK, the Bath-based controls and instrumentation group, lifted pre-tax profits by 20 per cent to £6.15m in 1989.

The outcome is up from £5.06m in 1988, when turnover was achieved on turnover of £28.2m (£24.05m).

Mr Jeremy Lancaster, chairman, said the activation saw a steady growth in both sales and profit, with a particularly good second half. It also benefited from increased spending worldwide on water and waste treatment plants.

Reorganisation of production facilities at the Protech Instruments subsidiary brought improvements in efficiency and profits, Mr Lancaster said.

Earnings per 100 share improved from 11.05p to 12.1p and the total dividend for the year is raised 0.75p to 8p via a proposed final of 4.5p.

Technology Project Services leaps 45%

By Andrew Bolger

Technology Project Services' profits of Technology Project Services' profits of 45 per cent from £1.15m to £2.12m (£1.72m in 1988) reflected a 20 per cent improvement in pre-tax profits.

Mr Dick Avery, chairman, said that on a global basis, the growth in the contract engineering industry was one of the fastest growing segments of the personnel business.

Technical skills and expertise would continue to be in high demand throughout the next decade, he said.

Earnings per 100 share rose 22.3p, against 18p, after tax of £0.65m (£0.45m) and the dividend goes up from 5p to 7.2p total with a recommended final of 5p.

All-round growth as BPP advances 90%

By Andrew Bolger

All-round growth helped BPP Holdings, the financial training and publishing group, lift pre-tax profits by 90 per cent from £1.1m to £3.25m in 1989. Turnover more than doubled from £10.25m to £21.0m.

The company said that significant overseas earnings were accrued from the July acquisitions of Language School Holdings, better known as the LinguaMara Group, which has 50 language schools in nine countries, and a 67.7 per cent stake in Markus (UK) Ltd, an Amsterdam accountancy school.

Earnings came out at 13.5p (10.8p) per share and a final dividend of 3.25p has been recommended, for a total of 5.52p (4.2p adjusted) for the year.

Epwin increases 32% to over £3m

Epwin Group, the USM-quoted specialist window manufacturer, reported pre-tax profits

up 22 per cent from £2.31m to £2.65m for the year to December 31.

Turnover rose 26 per cent to £42.6m (£34.5m).

Mr Jim Rawson, chairman, said the group now had an excellent spread of business in the commercial, trade and retail markets and had gained market share in all sectors during 1989.

After tax of £2.81m (£2.00m (£200,000) undiluted earnings per share emerged at 14.1p (11.3p), the proposed final dividend is 4.5p making a total of 6p (5.3p).

A recommended final dividend of 6.75p brings the total for the year to 10p (9p).

Net interest forces Ramar into red

By Andrew Bolger

Ramar Textiles, a manufacturer and distributor of ladies' and children's clothing, incurred pre-tax losses of £262,000 in the six months to November 24 compared with a profit of £263,000 in the corresponding period of the previous year.

Mr Colin Howell, managing director, said the seating division, which manufactures suspension seats for the vehicle industry, had again increased its share of the market.

Of total turnover of £28.05m, this division accounted for £24.05m (£24.05m) and exports accounted for 67 per cent of sales, he said.

With the acquisition in February of CAP Products, the specialist engineering division was now grouping of five small companies.

Sales in this division totalled £4.5m and this arm would, said Mr Howell, provide the group with further areas for growth in the current difficult trading conditions.

Net interest payable increased to £364,000 (£158,000) and after a reduced tax charge of £88,000 (£120,000) and an extraordinary credit of £1.5m (nil), earnings per 50 share came out at 24.1p (18.2p).

A proposed final dividend of 3.5p makes a total for the year of 5.75p.

New Cavendish back in black with £1.26m

By Andrew Bolger

New Cavendish Estates, a property investment and development concern, reported pre-tax profits of £1.26m for the six months to December 31, compared with a loss of £70,266 last time.

Mr HE Schep, chairman, said the Quadrant development at Bristol was satisfactorily concluded last December. Part of the profit was recognised last year with the balance of £1.1m being brought into the first half of this year, directors explained.

A surrender of the short-term leasehold interest of the company's own office has been agreed with Sun Alliance and New Cavendish will be shortly be moving to new offices in London's West End. In June, the company will receive a premium of £500,000 for its lease which will be a further benefit in the second half.

Net rental and other income was £1.65m (£1.45m). Earnings were 5.61p (loss of 0.51p) after tax of £475,000 (nil). The company forecast a return to the dividend list, subject to a satisfactory outcome for the second half.

Group turnover rose 18 per cent to £26.03m (£25.94m). Interest charges rose from £365,000 to £383,000. Earnings per 50 share rose to 29.5p (£23.75p) and the recommended final dividend of 4.5p (nil) the total to 6p (5.75p adjusted for the scrip issue last May).

McLaughlin & Harvey just ahead

By Andrew Bolger

McLaughlin & Harvey, the County Antrim-based building, civil engineering and property development

Copies of the interim statement are available from: The Secretary, OSSORY ESTATES PLC, Headcroft House, 20 Savile Row, London W1X 1AE.

By Andrew Bolger

TT GROUP, the acquisitive industrial holding group formerly known as Tyack Turner, more than doubled its pre-tax profits from £3.5m to £8.4m in the year to December 31.

The group also more than doubled to £51m (£28m), helped by the first full year's contribution from Beaton Clark, the glass and plastics packaging manufacturer, which TT bought in 1988 for £2m.

Mr Timothy Reed, chairman, said the group had enjoyed another year of significant growth under the management team of Mr John Newman, an ex-Hanson Trust acquisitions manager, and Mr Nicholas Shipp, a former stockbroker.

TT now comprises three divi-

sions — packaging, building materials and industrial fasteners.

The group said it had negligible gearing, which put it in a strong position to improve profitability by further investment in its subsidiaries and to take advantage of suitable acquisitions when they arose.

The results also included a contribution from Newship Manufacturing, bought for £12.7m in May.

TT said Newship's subsidiaries, which supply products to the construction industry, experienced further growth and had not been affected by the downturn in the building and retail sectors.

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PARINTER BOND FUND S.A.

Société Anonyme
R.C. Luxembourg B 8649

NOTICE OF MEETING

Notice is hereby given that the twenty-first Annual General Meeting of

PARINTER BOND FUND S.A. will be held at the Registered Office in

Luxembourg, 10A, Boulevard Royal, on

for the purpose of considering the following Agenda:

- To receive and adopt the Management Report of the Directors for the year ended 31st December, 1989.
- To receive and adopt the Report of the Auditor for the year ended 31st December, 1989.
- To receive and adopt the Annual Accounts for the year ended 31st December, 1989.
- To approve payment of Director's Fees.
- To grant discharge to the Directors and the Auditor in respect of the execution of their functions to 31st December, 1989.
- To appoint the auditors and appointment of one Director of the Company.
- To transact any other business.

On or about
J. P. Parinter
Secretary

The resolutions will be carried by a majority of those present or represented. The shareholders on record on the date of the meeting are entitled to vote at the meeting. Proxies should arrive at the Registered Office of the Company not later than twenty-four hours before the meeting.

By order of the Board of Directors

J. P. Parinter
Secretary

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UK COMPANY NEWS

Fund raising will eliminate debt and help expansion Brown & Jackson reports sharp rise to £9.5m

By Maggie Uriv

BROWN & JACKSON, the discount retailer and security alarms group, yesterday announced a sharp rise in profits, a £31.4m fund raising and the purchase of some shops from Lowndes Queen-sway, the loss-making furniture and carpet retailer. Brown & Jackson shares were unchanged at 61 1/4p. Lowndes shares fell 1 1/4p to 4p.

Brown & Jackson bought Poundstretcher, a discount retail chain, from Lowndes in March last year, for £72.2m. At the time the deal was worth many times the market value of Brown & Jackson. The deal was financed in part by bank debt, on which the group is now paying 17 per cent interest rates.

Mr Bryan Duffy, Brown & Jackson's chairman, said that although group debt has been reduced from the original level of £42m to under £20m, the group is still highly geared.

He said that at the time of the original deal equity backers had proved hard to find since Brown & Jackson had yet to prove itself and was highly geared.

However, he felt that now investors would be more ready to buy new shares, particularly following the rise in group pre-tax profits in 1989 to £9.5m (£2.2m) on sales up from £24.4m to £47.5m. Interest charges were £6.1m (£12.000) reflecting the high level of debt.

Earnings per share rose from 4.19p to 7.22p on an undiluted basis. Fully diluted earnings per share were 6.79p. The final dividend is 1.2p (0.4p) to give a total of 1.7p (0.5p).

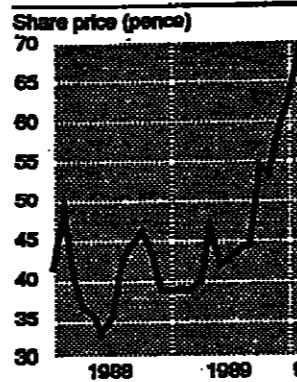
Within total trading profits of £15.7m, retailing contributed £9.5m. Premier Construction, a building business sold at the end of the year for £5.6m, made £1.1m (£612,000).

Advanced Technology, the security alarms business, made a pre-tax profit of £1.3m (£1.04m). E&G Harris, a lottery wholesaler, made £548,000 (£360,000).

Mr Duffy said that in the current economic climate discount retailers should fare better than others. Poundstretcher is expanding from its northern base into the south of the UK.

The new funds being raised will eliminate debt initially and be used to expand the

Brown & Jackson



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Poundstretcher chain, and the group's other retail activities at a time when shop sites are more readily available because of difficult trading conditions, Mr Duffy said.

Poundstretcher has bought 38 shops from Lowndes since November last year, for a total price of £1.65m. The cost of refitting these shops, which were mainly high street furniture stores, at Poundstretcher, will be around £12m, Mr Duffy said.

Lowndes said the sale was part of the move to reduce store numbers, particularly the 148 high street stores, announced in January when it agreed a refinancing package.

The money is being raised through placings of ordinary shares and cumulative convertible preference shares. Existing shareholders can take up an open offer of one new ordinary share at 58p for every three held and one 10.75 per cent convertible preference share at 52p for every 10 shares held.

The issue is subject to shareholders' approval at a special meeting to be held on April 18. Lowndes, which holds 20 per cent of Brown & Jackson's equity, plans to vote in favour of the issue but will not take up its entitlement.

The issue will take shareholders' funds from being negative when goodwill is excluded to a positive £1.1m.

The issue is being arranged by Guidehouse Securities and UBS Phillips & Drew.

GrandMet's US offshoot sees room for growth

By Phillip Rawsthorne in Connecticut

PEARL, the US-based spectacle retailing subsidiary of Grand Metropolitan, is to expand its operations in continental Europe and the Far East.

The company, with nearly 1,300 stores and annual sales of \$750m in the US, already has 100 stores in the Netherlands and Belgium.

It intends to open two stores in Düsseldorf and Cologne next month and plans eventually for a chain of some 200 outlets in West Germany, where the potential market is estimated at \$1.85bn.

Plans are also being made to open stores in France and Spain.

Mr Howard Stanworth, chief executive officer, said here today: "The European market has great potential for our branded retailing of eye-care products."

Pearl had no intention yet, however, of opening stores in the UK. The Government's withdrawal from eye-testing last year and the squeeze on consumer spending had largely led to a 30 per cent reduction in sales of spectacles, Mr Stanworth said.

In the Far East, Pearl has formed a joint venture with Japan Optical. 18 stores have been opened and the number will be increased to 50 by 1993.

The first store is to be opened in Taiwan in the summer and will be followed by another 24. Opportunities are also being investigated in South Korea and Hong Kong.

BAT still formulating reply to Goldsmith

By Nikhil Tait

BAT INDUSTRIES, the tobacco-based conglomerate which has been under bid threat from Sir James Goldsmith's Hoylake consortium, said yesterday that it was still formulating a reply to a letter from Sir James, in which the financier questioned the cost of BAT's defence and its current share buy-back programme.

There have been suggestions that this could be a prelude to legal action against BAT directors. The stock market prices paid were around the 800p level, but Hoylake has alleged that the "true" cost, given the tax problem, could be nearer 10.20.

The issue was raised again by Hoylake in the context of BAT's results last week, announced after Sir James' letter was sent.

The company said that share buy-backs had cost £213m in 1988, although it confirmed that actual stock market expenditure was only around £15m - the difference being the ACT write-off. It also revealed defence costs in the UK and US totalling £53m.

Estates & General shows 19% advance to £3.65m

ESTATES & General investments, a property investor and developer, raised taxable profits by 19 per cent from £3.06m to £3.65m in the year to December 31.

The rise would have been sharper had there been an exceptional profit this time (£300,000). Net asset value increased to 269p (267p).

However, the company had utilised its remaining tax losses in 1988 and consequently its 1989 tax charge rose steeply

to £1.09m (£257,000). This left post-tax profits down at £2.56m (£2.7m). Indeed, after preference dividend payments of £1.89m (£388,000), attributable profits worked through at £68,000 (£2.34m).

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FINANCIAL TIMES SURVEY

Growing worries
about default have
reduced lenders' and
investors' appetites
for conventional
forms of risk, says Stephen Fidler.
This has prompted a surge of
interest in asset-backed finance, a
trend which provides extra comfort
but brings hazards of its own.

Relief for the bruised

ASSET-BACKED finance, an area of rapidly growing importance in the international financial market place, covers a huge spread of activity.

It includes business as traditional as the financing of ships. And it covers transactions as novel as the transformation of US bank problem loans into securities for sale to the most conservative of investors.

A number of threads run through all such financing. For one thing, recourse to an asset, whether real or financial, offers additional comfort to lenders and investors. The security of an aircraft provides a second line of defence for the lender in the event of the airline hitting financial problems.

In the market which "securitises" mortgages — that is, repackages bundles of mortgages and sells these packages to investors — financial institutions are deriving the fees and benefits from the origination of loans but are shifting the costs and risks of funding those loans to investors.

Growing awareness of the

number of defaults on bonds and commercial paper.

Another element which links many such transactions is the separation of the risks and costs of ownership of an asset from the use of the asset. For example, one trend in aircraft financing is turning airlines into operators rather than owners of aircraft. The risks associated with ownership — the possibility of a downturn in the market for second-hand aircraft — is being borne by financial institutions. On the other hand, lending against the security of an aircraft provides a second line of defence for the lender in the event of the airline hitting financial problems.

In the market which "securitises" mortgages — that is, repackages bundles of mortgages and sells these packages to investors — financial institutions are deriving the fees and benefits from the origination of loans but are shifting the costs and risks of funding those loans to investors.

Growing awareness of the costs of capital — encouraged by the international agreements on capital adequacy negotiated under the auspices of the Bank for International Settlements — has fostered



Asset-backed Finance

this trend towards securitisation. Moving risks from banks' balance-sheets, thereby freezing scarce capital, has been a driving force in the markets for securitised assets.

The early emergence of a capital adequacy regime in the US has encouraged financial institutions there to lead the field in securitisation, the growth of which has been facilitated by developments in computer technology which have allowed for better tracking and analysis of financial flows.

As the US market continues to broaden — moving leveraged buy-out loans from banks' balance sheets to concentrate attention

on corporate finance, particularly on debt-financed mergers and acquisitions. The well-publicised problems of this business on both sides of the Atlantic has forced a shift in emphasis. Securitisation allows intermediaries to "add value" — in other words, charge high fees — but avoid high risks.

Since investors, too, are on the rebound from the consequences of the leveraged buy-out boom, many are receptive to the lower-risk securities created by the packaging of financial assets. The welcome that investors in Europe have, in recent months, accorded the

packages of US financial assets sold in the international market suggests that, if the product were there, it would find a ready market among investors.

But the question-mark about the growth of the market, certainly in parts of Europe, concerns the ability of intermediaries and investors to tease out supply of suitable paper.

In the UK, for example, where the market in mortgage-backed securities is the most developed in Europe, there is an established market with \$6.5bn in outstanding bond issues. The main factors limiting its growth are supply constraints.

Virtually all multinational corporations have the same problem.

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IN THIS SURVEY

- IN THE UK, rising mortgage rates and a variety of commercial restraints have deterred lenders from selling assets off their balance sheets and packaging them for resale to investors Page 2
- Leasing offers business a flexible means of finance 2
- Continental Europe; cross-border lending may spur securitisation 3
- Structuring the deal: specialist insurers help to cut costs 3
- The US: mortgage-backed securities are increasingly popular 4
- Aviation finance: the role of leasing 4
- Lending to the Third World: commodities as collateral 5
- Graphic: David Bromley

Editorial production: Martin Devine

The rise over the last year in UK interest rates has slowed considerably the origination of new mortgages. It has also increased the market share of the traditional mortgage lenders, which have not needed to use the market, and put under pressure the new specialist mortgage lenders, which are the most active market issuers.

If the market in UK mortgage-backed securities is going to exploit the benefits societies offer to traditional mortgage lenders with significant mortgage assets — need to start using it. But when big building societies get short of capital and most of them are not, it would be cheaper for them to raise subordinated debt to supplement capital than to securitise mortgages and thereby shrink their balance sheets.

Since the Bank of England issued guidelines early last year to cover the movement of commercial bank assets off balance-sheet, only one bank — Barclays — has made one bank — Barclays — has made one

This underlines that more needs to be in place than the enabling regulations. It is a point well illustrated in France, where legislation specifically addressed at securitising the assets of banks was passed into law in late 1988.

Only two issues under these rules have been announced so far, and bankers say the restrictions imposed will act as a deterrent to a significant number of would-be issuers.

In one sense, the US asset-backed market provides a laboratory for the nascent markets in the rest of the world. The number and spread of issues is broadening annually. Most important perhaps, less-than-prime financial assets have now been turned into highly-rated securities.

The newest assets to reach the market are commercial loans, mostly from so-called highly-leveraged transactions — bank loans usually provided to finance acquisitions or buy-outs. Continental Bank and Mellon Bank have securitised such loans in private placements, while Banque Nationale de Paris used loans from other banks' portfolios to make a public issue.

Even in the UK, problem mortgage loans have been securitised in a \$2.5m note issued for a vehicle company called MARS Private Funding No 1 — which has gathered an AA rating from Standard & Poor's. The relative safety of the investment is assured through insurance.

With the growth of the US asset-backed market started to create the best assets from the portfolios of US financial institutions, the banks were alarmed. They said they saw a trend which would leave banks and other financial intermediaries holding on to the worst-quality assets that could not be securitised.

If a significant number of lower-quality loans can be securitised, worries of this kind should be allayed. Such a development will also further blur the distinctions between the securities and banking markets.

But there is no doubt that the development brings risks of its own. In an overview of the asset-backed markets last year, Moody's Investors Service, the New York-based credit rating agency, noted along with their growth, another trend — towards increased risk.

More structured transactions during 1989 involved complex or unusual risks... complicated hedging instruments, new kinds of collateral... a greater variety of lower-rated tranches in some structures, and market value structured securities using assets traded in still-developing secondary markets.

It adds: "Other trends have also increased credit risk. Most important is heightened competition among transaction participants, including underwriters, trustees, lawyers, accountants and collateral credit enhancers. The potential pressure on credit standards is obvious."

Asset-backed finance, from funding aircraft to junk bonds, is an area of growing importance in the financial markets. But even the best of such structures do not reduce risk, they merely redistribute it and the worst potentially carry new risks of their own.

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For further details contact: Pan European Leasing: Ian Cott 747 4524; London: John Bennett 747 4588; London (Mid-Twiter): Dan Sewart 755 3402; Brussels: Alain Colombe 360 1035; Frankfurt: Horst Spindler 2545 301; Madrid: Federico Pugnelli 899 0231; Paris: Antoine Chalard 407 1702.

CHASE

ASSET-BACKED FINANCE 2

Structured finance in the UK

A home-loan hurdle

THE UK's asset-backed securities market, now just three years old, has fallen far short of the most optimistic projections made upon its inception by its boosters.

Rising mortgage rates and a variety of commercial restraints have combined to discourage lenders from taking assets off their balance sheets and packaging them for resale to investors.

Still, from the sellers' point of view, the securities have gained widespread acceptance among a variety of investors, suggesting that, if the volume of debt available for sale were increased, the market could mushroom. No longer are investors confined to the banking sector; pension funds and corporate cash managers are active investors as well. Since the collapse of the floating rate note market, investors have been seeking alternative paper and mortgage-backed securities to fill a niche.

So far, the asset-backed securities market in the UK has consisted overwhelmingly of mortgage-backed debt. Other receivables sold in the UK as securities — credit-card debt and highly leveraged loans off bank balance sheets — have largely been US assets packaged for sale to UK or Euro bond investors.

And because the mortgage-backed sector of the receivables market is the core of the business, growth has been limited. At the heart of the problem, underwriters of securities agree, has been the UK's record mortgage rates for the past year and the subsequent sharp drop in new mortgage lending. Moody's Investors Service, in a recent review of the sector in which it predicted "explosive" growth in asset-backed securities generally, said that growth in the UK was likely to be only flat, due to high mortgage rates.

"Last year, the absolute volume of new issues was down significantly," said Mr Mark Fisher, head of asset-backed securities at Samuel Montagu. Issuance of mortgage-backed securities peaked in 1988 at £2.2bn — up from £1.0bn in 1987 — but fell to £2.15bn in 1989. Issuance of new securities this year has been negligible.

And of those mortgages repackaged for sale last year, virtually all had been non-stan-

dard in some way, Mr Fisher noted. That is, the mortgages were either refinancings or were so-called "low-start" mortgages, in which home-buyers pay a lower rate of interest in the early years of the loan. The proliferation of non-standard mortgages is predictable when the current high interest rates are considered, but their existence has made the packaging of mortgage debt somewhat more problematic.

But beyond the — it is hoped, temporarily — high mortgage rates, UK lenders concede that the incentives to securitise home loans are simply not there in the way they are in the US. For one thing, mortgage lenders in the US were driven to asset sales by a solvency mismatch. That is, they funded 30-year fixed-rate mortgages with short-term deposits, whose rates rose and fell in line with the market.

With virtually all UK mortgages bearing floating rates, a rise in the cost of funding a mortgage portfolio can be shifted to home-buyers with relative ease. But it is a more subtle consideration that has often deterred UK mortgage lenders from securitising their assets in line with the trend in the US.

In the US, floating-rate mortgages are reset, usually annually, at a pre-determined spread over a key short-term interest rate. The lender has no discretion to enlarge or limit the year-to-year movement in the mortgage rate. But in the UK, lenders have far more discretion — and here is the rub. Should a lender sell the mortgage to a third party with no commercial relationship to the homebuyer, there is nothing to stop a precipitous rise in the mortgage rate. And neither clearing banks nor building societies would wish to incur the wrath of customers in that situation.

Significantly, only two banks — Barclays and TSB — have so far packaged mortgages for resale to investors. All other UK mortgages sold as securities have been originated by specialist lenders who have a greater incentive to sell assets. They, after all, rely exclusively on the wholesale markets, and do not have access to relatively low-cost retail customer deposits to fund their mortgages.

Meanwhile, the Council of Mortgage Lenders, together with the Department of Environment and the UK treasury, has come up with a code of practice on the transfer of mortgages which, as a practical matter, makes the transfer of debt unwieldy. The code has made the securitisation of any seasoned mortgages virtually impossible, because the borrower's permission for transfer of the mortgage must be sought first.

But even on recent mortgages, where general permission has been granted, the borrower must still give consent if the original lender is no longer responsible for setting the interest rate or for establishing policies to do with arrears.

Borrowers must be given specific information to help them decide whether they should allow their mortgage to be sold to a third party.

But even without the code of practice, building societies and banks have been notoriously reluctant to sell their mortgages, believing that to do so would cause them to sever a relationship with a valued client who could bring in other business.

The regulatory climate has also done little to stimulate the sale of mortgages for repackaging. Under EIS guidelines on international capital requirements, mortgages carry a risk weighting of only 50 per cent, unlike commercial loans which carry a risk weighting of 100 per cent. That means lenders can hold twice as many mortgages as, say, credit-card loans, for the same amount of capital.

And as a funding mechanism, off-balance sheet vehicles are still not as efficient as direct forays into the capital markets. Building societies can tap the markets with fixed-rate medium-term borrowings, and swap proceeds at rates well below London interbank offered rate (Libor).

Currently, the spread on mortgage-backed securities is between 25 and 30 basis points over Libor. When the cost of arranging a mortgage-backed security and the higher interest cost is compared with other capital markets borrowings, it is easy to see why so few lenders have opted for it.

Norma Cohen

THE LEASING industry is a fast-growing, highly competitive international business. In 1986, the UK equipment leasing market was worth £1.5bn. By 1989, including individual hire purchases, it had grown to an estimated £1.6bn.

In recent years, leasing of plant and equipment (excluding buildings) has exceeded 20 per cent of all UK fixed investment in plant and equipment.

The Equipment Leasing Association (ELA) is the main representative body of the UK leasing industry. Its member companies' leading business accounts for 80 per cent of all UK equipment leasing activity.

The largest volume of leasing business is in vehicles, computers and office equipment, although equipment leasing is diverse enough to include space satellites, printing presses, agricultural equipment, vending machines, shop fittings and medical and dental equipment.

Leasing offers businesses a flexible means of finance. A package is tailored to match the lessee's cash flow, which is particularly useful in seasonal industries such as farming. Finance is normally provided for the full cost of the equipment, and for most leases of up to five years fixed-interest rates apply over the length of the lease. Leasing is often one of several facilities used by a lessee to finance capital requirements.

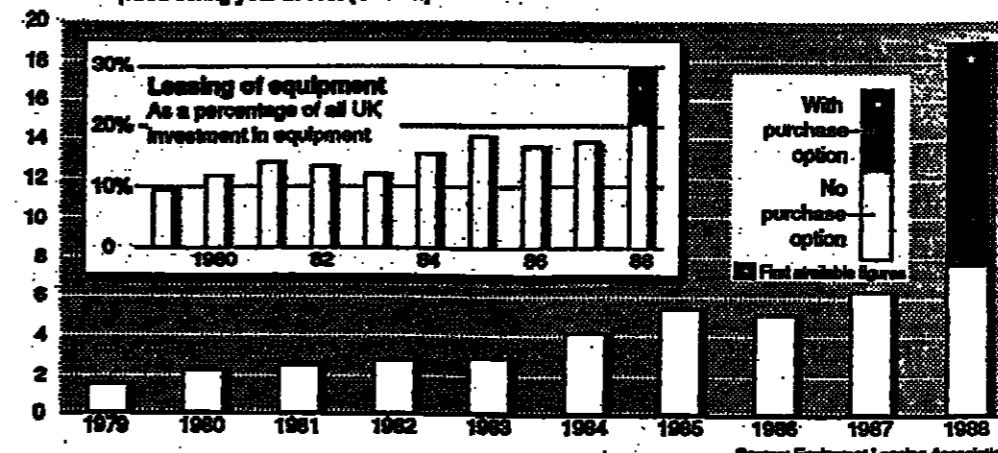
Much of the growth in the UK equipment-leasing industry, in the 1970s and early 1980s, was due to favourable tax breaks. The reduction in corporation tax since the 1984 budget and the abolition of 100 per cent first-year allowances have taken some of the shine off the industry, but there are still significant tax advantages.

Companies buying cars or equipment are eligible for an annual capital allowance, worth a quarter of total asset value, to cover depreciation, but this is restricted to a maximum of £2,000 per vehicle. So a car purchased for £2,000 would attract a £2,000 capital allowance in its first year. After the first year, the car would be worth £1,500, and so be eligible for an allowance of £1,500.

The disadvantage to companies of buying cars is that they must be capitalised on the balance sheet. Cars costing more

Leasing business in the UK

Assets acquired during year at cost (£ billion)



Source: Equipment Leasing Association

than £8,000 must be identified separately, and cannot be included within the main expenditure pool with other plant and machinery.

To overcome this, companies instead of buying can contract-hire. Contract hire has grown considerably at the expense of outright purchase — from 200,000 cars in 1982, to 317,000 in 1989, representing 26 per cent of the total company-car market.

The benefit of an operating lease, or contract hire, is that the company can claim annual tax relief on the total fee paid to the spot and post-incident management in the event of an accident or breakdown. The service is available free to Lex customers, 24 hours a day, 365 days a year, via one free telephone call.

The British Vehicles Rental and Leasing Association (BVRLA) represents about 220 rental and leasing businesses, which operate 70 per cent of the UK's leased cars, either under contract hire or as part of a fleet-management scheme. The BVRLA estimates that the UK has 1.6m cars, vans and commercial vehicles in leasing.

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ASSET-BACKED FINANCE 3

Stephen Fidler sees short-term constraints on growth in the markets of continental Europe, but...

Cross-border lending may provide a spur

HOPES ARE high for significant growth in the market for asset-backed securities in Europe.

As barriers to capital movements in western Europe crumble, the prospects are for greater uniformity among the now widely-different financial systems, and more opportunity for cross-border lending in mortgage and other retail markets. Those cross-border markets without access to domestic deposit credit provide a significant spur to securitisation.

But that prospect is a long time in the future. In the short-to-medium term, the constraints on growth are considerable. While an explosion is unlikely, significant expansion is probable. For that reason, markets outside the UK, which is the most developed of the European markets, are now beginning to attract the attention of many securitisation specialists.

In December 1989, the first European legislation to address the issue of the transfer and sale of financial assets was passed in France, paving the way for the securitisation of a pool of broker loans early this year.

Moody's Investors Service, the US-based ratings agency, forecasts that some \$1.5bn of

securitisation of financial assets is under close scrutiny, with some expectations that deals will emerge this year.

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securitisation of assets offers a way to shrink balance sheets and sidestep the constraints on the issue of new shares in some banking markets — for example, by the state-owned banks in France.

Start-up costs associated with such issues, only issuers ready and able to use the market on a regular basis are likely to find it cost-effective.

Financial institutions are often better capitalised in Europe than their counterparts in the US, and there is less necessity to lighten balance sheets. In other countries, sub-addition of mortgages makes them difficult to securitise.

The strength of traditional mortgage bond markets in some countries — for example, the 200-year-old market in West Germany and those in Denmark and Sweden — is likely to weaken prospects for a novel asset-backed securities market.

None the less, European financial institutions also

require to strengthen their capital under the auspices of the Basle capital adequacy regulations. Securitisation of assets offers a way to shrink balance sheets and sidestep the constraints on the issue of new shares in some banking markets — for example, by the state-owned banks in France.

Tenax, which has little bearing on the desire to securitise assets in the US, could drive some issuance in Europe.

All programmes must be closed-end; in other words, it is not possible to substitute other assets for those that mature. This can reduce significantly the average life of issues, thereby lowering the economic advantage of securitisation.

Some bankers have a amendment to the legislation will be necessary if a true domestic market is really to take off.

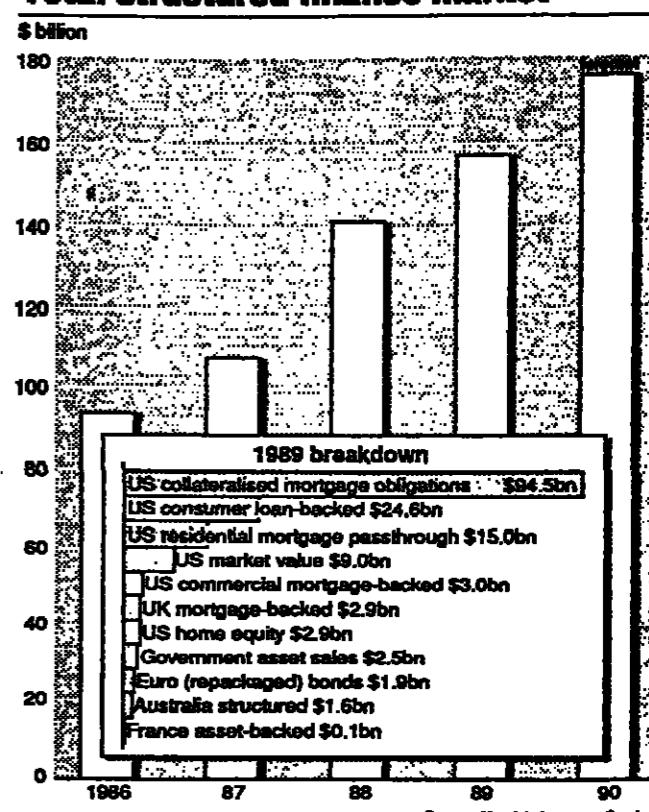
The different problem is somewhat different, a raft of complicated and sometimes archaic laws and practices, which is likely to mean that every deal brought to market has a singular character.

Citicorp was the first to overcome this problem, with its Chariots issue, increased after oversubscription to £220m from the originally proposed £100m. But others are in the market, including Salomon Brothers and Istituto Bancario San Paolo di Torino, which have established a joint venture.

"It's the government, rather than the market, that's deciding on the structure of these transactions," says Mr Fabio Salvaggio, a vice president in Citicorp's asset securitisation department in London. This is in contrast with, for example,

the UK, where the rules apply only to those in the banking system seeking to shift financial assets. Securitisation cannot be used to transfer assets of less than two years' maturity, eliminating the possibility of securing credit-card receivables.

Total structured finance market



Source: Moody's Investors Service

ciale Italiana's London branch.

But there are also notary charges and stamp duty to consider. Furthermore, Italian law does not allow for thinly capitalised companies — such as the specialist UK mortgage lenders — to securitise issues. Every lira of debt must be accompanied by a lira of equity.

Other conventions may be

more helpful. The average life of car loans in Italy is significantly longer than in most countries, because of the heavy penalties for prepayment. This means that further securitisation in this area is more likely in the short run than, say, in mortgages, the market for which is less developed than in most other countries in western Europe.

STRUCTURING THE DEAL

Specialist insurers help cut the cost

TURNING FINANCIAL assets into securities usually involves the creation of highly complex structures which may not reflect the often conflicting demands of such interested parties as investors, accountants, bank regulators, lawyers and credit-rating agencies.

Many investors are seeking securities that simulate the more conventional debt instruments to which they have been long accustomed. Yet achieving apparent simplicity can add significantly to the costs of structuring a deal.

Similarly, achieving the highest debt rating will certainly enlarge the range of potential investors for an issue, and reduce the yield that needs to be paid to attract buyers. But raising a credit rating

a notch or two can, in some circumstances, cost so much more that it wipes out the benefits. Some issuers decide not to jump through all the hoops required for a top-rating into the public markets, and either place securities privately, or even syndicate the

issue to other banks.

There is no single solution to these questions. Every user of the market has different requirements, and all labour under different regulatory and accounting requirements.

Typical of the decisions necessary is whether to opt for insurance from a top-rated company, to cover for the possibility of a shortfall in interest payments to bondholders, or whether to use a senior-subordinated structure, in which holders of subordinated debt are the first to lose out in the case of shorts, leaving the senior bondholders significantly protected.

Mr Stephen O'Leary, head of Merrill Lynch's international asset-backed securities group in London, says: "Where it's possible, we prefer the senior-subordinated structures." This, he says, is because it avoids the problems associated with third-party insurance — such as the downgrading of the insurance company, which would put the credit rating of any structure that it guaranteed in jeopardy.

For example, when a group

led by Sir James Goldsmith made an unsolicited bid last July for BAT Industries, the credit rating of BAT's Eagle Star insurance subsidiary was underwritten by the rating agencies. As a result, so were £2bn of UK mortgage-backed securities insured by an Eagle Star subsidiary.

Because of the limited number of potential guarantors with sufficiently high ratings, there has been limited capacity for insurance in the market, something which has made insurance expensive. Now, however, the cost advantages of the senior-subordinated structures have largely been eliminated, as a number of specialist financial guarantors have moved into the field.

For some users, senior-subordinated structures have disadvantages, and tend to be more complex than the insured issues. The subordinated tranches — usually unrated — are often illiquid and difficult to sell. Some issuers in the UK — for example, the specialist mortgage lenders — have been known to take the subordinated tranches back on to their own books. But this is not an option for banks which want to move assets from their balance sheet under Bank of England guidelines, since they would be left with some of the risk.

Attempts have been made to split up the structure further, with a lower investment grade rating being obtained for a second tranche, thereby providing it with some liquidity, and leaving a much smaller lump of unrated paper.

While having a significant potential impact on the financial markets, most such securitisations do not have much impact on the user. It matters little to an Italian car buyer to whom he is repaying his car loan.

But some structures can be potentially very significant — for example, the use of mortgage-backed issues as seen in the UK could help spread floating rate mortgages elsewhere in Europe, developing consumer choice.

In the UK, the first attempt to place fixed-rate sterling mortgage securities to finance fixed-rate mortgages was launched earlier this month.

Stephen Fidler

novel paper in the UK offer an interesting insight into the issues faced by those choosing to introduce new ideas. Bear Stearns's structure followed closely those of the so-called mortgage pass-throughs, which are so familiar in the US. These are often among the simplest of structures, the interest payments and capital repayments made by mortgage holders are simply passed through to the bond holders every month.

But this simple structure has its downside for investors — they do not know how much capital will be repaid to them every month. In fact, when interest rates are falling and other bond holders are benefiting, the repayment of mortgages goes up, leaving investors with capital to invest at the lower interest rates then prevailing. This so-called prepayment risk is something for which investors have to be rewarded, and it is why even the best quality mortgage bonds carry higher yields than equivalent quality corporate issues.

US investors are well accustomed to this, and they have rates of statistics to give them a good idea what will happen to prepayment given any shift in interest rates. But those statistics are not available in the UK, and Bear Stearns estimate that the bonds would have an average life of almost 10 years was met with some disbelief. The problem was that because of the UK's inverted yield curve — long-term interest rates are higher than short-term rates — if the average life turned out to be shorter, the yield premium over gilt-edged securities would narrow significantly. Many investors did not believe the yield premium, calculated at about 150 basis points, was sufficient for this launch into the unknown.

Indeed, the average life of the early floating-rate mortgage-backed deals in the UK mortgage market proved significantly shorter than was first thought, and the shorter the average life of these securities — other things being equal — the less worthwhile it is to securitise. Options to extend average life — allowing top-ups of mortgages without pulling them out of the pool and substituting for a certain period of new for maturing mortgages — were therefore introduced.

The structures now emerging, particularly in the US — for example, the securitisation of problem loans and loans to finance highly-leveraged transactions — show that the limits of what can be securitised are far from having been reached, and that the ways of manipulating cash flows into suitable securities have not been exhausted.

Indeed, there is a trend towards more complicated structures and more complex risks. The complexity of the transactions places a great deal of emphasis on the structure. Badly-structured deals which go wrong would risk frightening off investors, and do significant damage to the nascent markets of Europe and the rest of the world. This rightly places the rating agencies, with the skills to analyse difficult credit issues, at the centre of developments.

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ASSET-BACKED FINANCE 4

US mortgage-backed securities are increasingly popular: Janet Bush explains why

Safer bonds — and with a better return

THE ISSUE of securities backed by assets such as credit cards, mortgages and car-loans is well-established in the US. The 1990s will see the development of even more sophisticated techniques, but most important will be the expanded interest in asset-backed securities among international investors.

There are a number of examples that illustrate the increasingly established nature of these securities.

In the middle of last year, Citibank issued \$845m of seven-year securities backed by credit card receivables. In 1987, when the first credit card-backed securities were issued, the average maturity was around two years. The seven-year maturity of the Citibank issue provides evidence that these securities have swiftly won recognition and acceptance from investors.

According to Mr Michael Nugent, group treasurer for card products at Citibank, the issue sold out with between 50 per cent and 60 per cent going to investors who have never before bought an asset-backed issue of any kind.

In June 1989, Blackstone Financial Management, an arm of the Blackstone investment banking boutique, launched a fund aimed at Japanese investors which invests primarily in mortgage-backed securities issued by Fannie Mae, Salomon Brothers and Goldman Sachs, acting as agents, privately placed interests in the fund totalling \$570m.

Blackstone launched another fund investing in Freddie Mac mortgage-backed securities, in February. This fund, which attracted investment of \$331m, was the first to be sold globally to institutional investors rather than specifically to investors in Japan.

(Fannie Mae and Freddie Mac are both public companies chartered by Congress to provide a continuous flow of funds to mortgage lenders. They buy

mortgages from banks and savings institutions, package them and then sell them to investors).

International interest in US mortgage-backed securities is a very large market with around \$600bn outstanding at

Agencies, and also commercial and investment banks, continue to come up with a bewildering array of different types of securities, tailored to the needs of different institutional investors

ysis in the junk-bond market. Against this background, mortgage-backed securities look increasingly attractive, despite chronic weakness in some areas of the real-estate market and the prospect of further selling of mortgages secu-

ties, but there was enough demand from institutional investors to counteract this deluge of supply.

Mr Michael Grapé, a senior vice president with Kidder, Peabody, said in a study: "Despite concerns about thrift liquidations, investors simply could not resist spreads in excess of 160 basis points, and provided the marginal demand for mortgage-backed securities that maintained order amid thunks."

This year is likely to see more forced sales by thrunks:

according to analysts, they could liquidate more than \$100bn in the next three years, as regulators forced them to cut back their operations and so meet new capital requirements.

Fannie Mae set up a special

working group in February to help the Resolution Trust Corp, the agency overseeing the bail-out of the thrift industry, in disposing of mortgage assets.

The hope is that the strong demand for mortgage-backed assets seen last year and signs of an increasing commitment by international investors will help to absorb selling by thrunks.

A trend that has already emerged in the asset-backed market is the increasing participation of commercial banks. Last September, a federal appeals court ruled that commercial banks should be allowed to package loans off their own balance sheets. The ruling applied directly only to issues of mortgage-backed securities but was interpreted

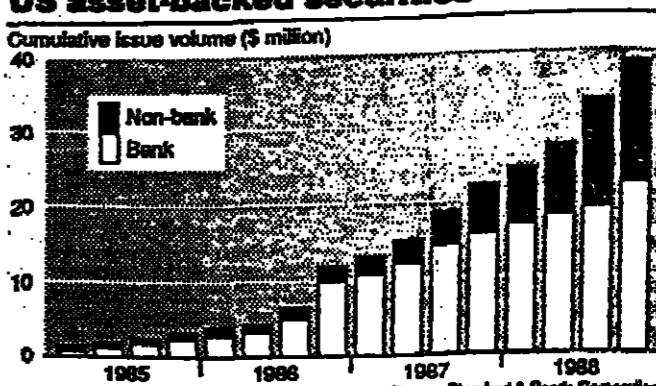
as covering issues of credit card-backed securities, as well as other forms of consumer and commercial loans.

No sooner was the ruling handed down, than Continental Bank announced that it was offering \$300m of floating rate notes backed by leveraged buy-out loans from 10 banks, the first issue of this kind. The securities were placed privately in the US and offered in bearer form in the Euromarket.

Banks have a strong incentive to securitise their assets and sell them, because this takes assets off the banks' balance sheets, freeing up capital. Banks have stepped up securitisation in response to more stringent capital adequacy requirements.

Agencies such as Fannie

US asset-backed securities



Mae and Freddie Mac, commercial and investment banks continue to come up with a bewildering array of different types of securities, tailored to the needs of different institutional investors.

Already quite familiar are stripped mortgage-backed securities, which separate principal and interest payments, and Real Estate Mortgage Investment Conduit (REMIC) securities, which are structured in

several tranches to suit different investors.

A California institution is developing a security that is backed by adjustable-rate mortgages, which float on the London Inter-Bank Offered Rate. This is likely to be one of many products to come to market, as US institutions cater to the increasing interest in asset-backed securities from overseas investors.

sures are more likely to drive out older stage 2 aircraft, such as the Boeing 707s, 727s, early 737s and McDonnell Douglas DCs, one final reason why the market for new aircraft may not experience too many difficulties, is environmental. These aircraft can be exceptionally noisy, and may well be banned after 1995. Because of this, many merchant banks now refuse to provide funding for stage 2 aircraft.

Even if there is a downturn in the US market, the growth in western Europe and the Pacific rim areas could compensate for it.

The eastern Europe market also looks as though it may be lucrative — GPA estimates that the market there could be worth as much as \$18bn over the next 10 years. The Shannon-based company believes that both central and eastern European airlines will need western aircraft, or at least western engines for Soviet aircraft frames, if they are to compete either financially, or in terms of service with western airlines for hard currency.

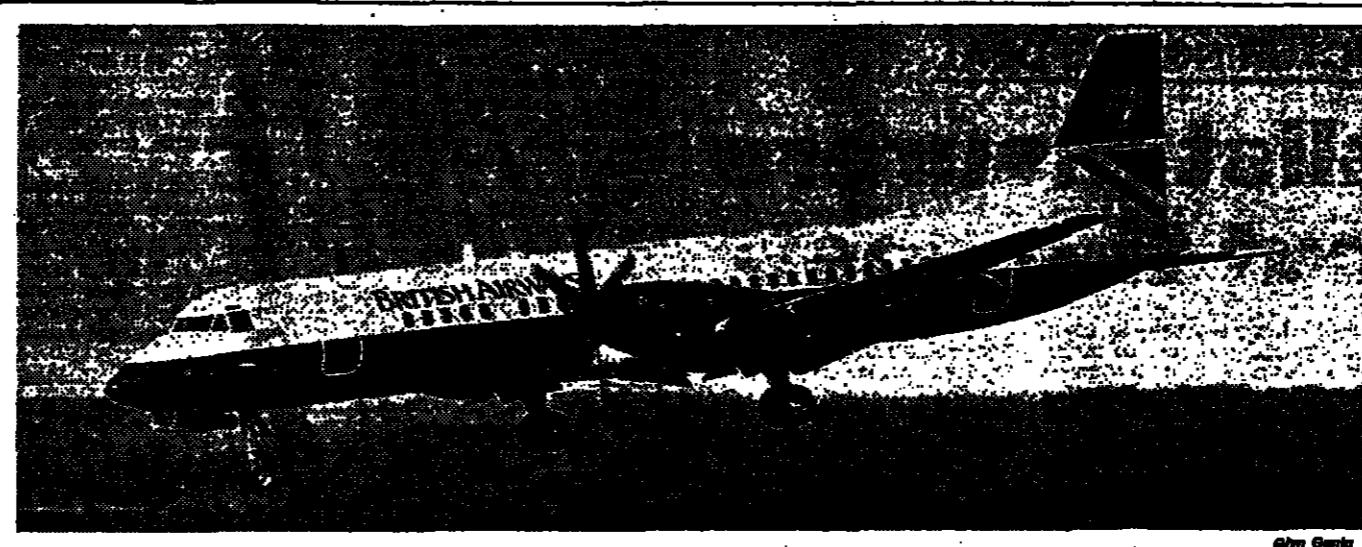
The short technical life of Soviet aircraft may mean that much of the Soviet fleet needs to be replaced before the end of the decade. GPA estimates that Aeroflot's alone could require between 300 and 450 aircraft.

Depending upon the length and seriousness of any downturn in world aviation, the future for aviation finance could be more than healthy. NCB Research estimates that, having a major downturn in passenger demand, there are likely to be 50 per cent more passenger jets aircraft flying at the end of the century than there are today.

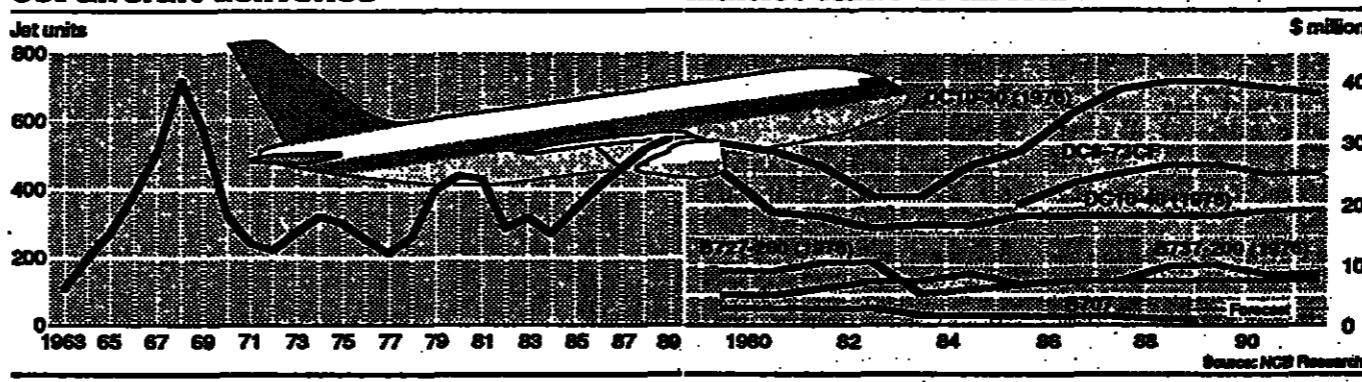
The company estimates at present there are about 3,200 commercial jet aircraft in service (excluding the USSR and China), and that 6,300 new aircraft — with more than 100 seats — will be needed to meet future demand and replacement needs.

With airlines able to fund only about a third of the necessary capital from their own resources, that should leave plenty of business for the banks and leasing companies.

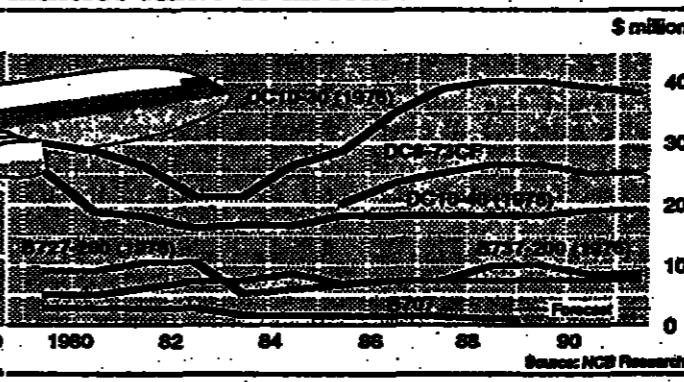
Paul Abrahams



Jet aircraft deliveries



Market value of aircraft



AVIATION FINANCE

Leasing boosts take-off

ingly realised that the rising cost of aircraft can present financial problems that have little to do with providing air services. The initial cost of a lease can be as little as a third of the cost of outright purchase.

By leasing, rather than buying, the airlines can also create a more flexible fleet, allowing them to mix and match their aircraft to routes, according to demand, and so maintain efficient loading levels.

A number of leasing companies have tried to meet the airlines' needs. They include GPA Group, International Lease Finance Corporation, Polarair Aircraft Leasing Corporation, and GATX, the Chicago-based leasing company.

The attractions to airlines of operating leases are considerable. Carriers have increasingly realised that the rising cost of aircraft can present problems that have little to do with providing air services

For the lessors, the market is attractive because the demand for aircraft is buoyant at the moment, and if the airline defaults on payments for an aircraft, the asset is mobile and can be quickly passed on to other customers.

Despite the growth of the leasing, traditional asset-based finance continues to play a significant role. A number of merchant banks, mostly based in London and New York, but also increasingly in Tokyo, specialise in aircraft finance.

The market has proved sufficiently interesting to attract merchant banks such as such as Security Pacific, which launched its aircraft finance and leasing division five years

ago, and Citibank which set up a new airlines/aerospace unit for Europe, Middle East and Africa in London to the end of last year.

A complete industry has built up, to provide services to the sector. Although the tax-benefits of cross-border deals have declined in recent years, explains Mr Peter Thorne, a partner specialising in aircraft finance at Norton Rose, the London-based solicitors, such units still require considerable legal and commercial expertise.

However, despite the historical growth of the civil aviation market, analysts are concerned about the vulnerability of both leasing companies and banks, if there is a downturn in the civil aviation market.

US and Canadian air carriers have recently been reporting poor results. Some, such as Braniff and Paramount, have collapsed, releasing large numbers of aircraft to the second-hand market, and in turn briefly driving down prices. The UK charter is also looking uncomfortable.

If there were a serious downturn in the market, US and Canadian carriers might try to off-load aircraft, flooding a market that is chronically short of new jets.

Such an effort by the airlines to rid themselves of excess capacity would have the effect of driving prices down. NCB Research believes a slow-down could create a 20 per cent fall in second-hand prices.

Last month, Lord King, chairman of British Airways, expressed amazement at the continuing strength of the market for second-hand aircraft. It could be that the aircraft market will follow a similar collapse to the one experienced by the highly cyclical shipping industry.

However, analysts currently see little evidence of maturation in the global air-transportation sector. If there is a

downturn, it is likely to be the peripheral players, which entered the market late and had to pay high prices for second-hand aircraft, that are most exposed.

The effect of a downturn might even be to accentuate the need for new aircraft. Modern jets have lower running costs, because they are more fuel-efficient than their older stage 2 counterparts. Fuel costs increased by as much as

35 per cent in the last quarter of last year.

Manufacturers also argue

that modern aircraft require less maintenance, and therefore spend more time in the air.

According to the Moscow Norodny bank, as many as two thirds of the 2,600 commercial aircraft in Aeroflot, the Soviet airline's fleet, are grounded at

any one time for want of spares.

Although economic pres-

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ASSET-BACKED FINANCE 5

Despite burnt fingers, banks still want to lend to the Third World, says Emma Walton, and...

Commodities can provide the collateral

THE INTERNATIONAL banking community has had its fingers badly burnt from lending to lesser-developed countries (LDCs). Many of the banks involved see little chance of ever recovering their money, and have effectively written off much of their Third World loan portfolio.

At the end of last month, four of the UK's largest high street banks - National Westminster, Barclays, Midland and Lloyds - announced a further \$4.5m in provisions for problem-country debt, thereby increasing total cover to an average of two-thirds of their outstanding LDC debt.

"Medium-term country lending is dead from the banks' perspective," said Mr Adrian Field, director of capital markets at Merrill Lynch, in London.

The commercial banks' reluctance to lend new money has meant that international agencies, such as the World Bank and the International Monetary Fund, have filled the gap in funding. But despite their bad experiences in the past, commercial banks, particularly those in the US, are increasingly seeking new ways to resume lending to governments in developing countries, in a way which stimulates economic growth and development within the debtor nations. This would reduce the risk of default on existing loans, and encourage the growth of export markets for the future.

Much of the existing LDC debt, at a nominal level, consists almost entirely of "general obligation" claims, in which debtor governments are committed to interest and principal payments that are unrelated to their current economic circumstances.

An alternative form of obligation is contingent debt, in which repayments are explicitly linked to a country's ability to pay. An example of this is the Giscard Plan, in which the Peruvian Government attempted to restrict its exports to a maximum of 10 per cent of Peru's export earnings.

Many middle-to-low income countries depend on commodity exports as their main source of foreign exchange and development funds. Overall, commodities account for 42 per cent of developing countries' exports.

One possible option available to LDCs is to use commodities as collateral to raise new funds. In a discussion paper, Mr Andrew Powell and Mr Christopher Gilbert, of the Centre for Economic Policy Research (CEPR), in London, argue that "diversification of debt portfolios to include commodity contingent debt is desirable. First, this will contribute to optimal risk sharing and second, it will reduce default risk."

Asset-backed finance is in its infancy, but the principle is not new. Ships, aircraft and any trading activity that generates a flow of income can be used to back the issue of new debt.

Asset-backed finance using commodities

is in its infancy, but the principle is not new. Ships, aircraft and any trading activity that generates a flow of income can be used to back the issue of new debt.

deals have been done, on the basis of projected future oil and metal exports. A private mining company in Mexico, with the help of Banque Paribas, has secured new credit based on its copper exports. Algeria has also recently secured new funds dependent on the price of oil from the state-owned Sonatrach hydrocarbons company. This type of debt portfolio to include commodity contingent debt is desirable. First, this will contribute to optimal risk sharing and second, it will reduce default risk."

Asset-backed finance is in its infancy, but the principle is not new. Ships, aircraft and any trading activity that generates a flow of income can be used to back the issue of new debt.

In addition, price instability in the world's oil and commodities markets can cause problems for those countries that depend on a limited number of commodities for the bulk of their export earnings. This has been the case in the Ivory Coast, which is facing economic crisis due to the sharp drop in world prices for its main exports, cocoa and coffee.

While believing that asset-backed finance will play a key role in the future, Mr Matti Nocera, vice-president of Bank

of America, says: "The use of oil as collateral for new loans. However, under the Brady Plan, many of these negative pledge clauses are being removed. This has already happened in Mexico, which has attracted substantial amounts of new money as a result.

Even if all countries are permitted to negotiate asset-backed finance in the future, banks may vary in lending. "You are still taking the production risk of the country," said Mr Michael Amsalem, managing director in charge of structured finance at Citibank in New York.

If commodities are to be used to secure new finance, then commodity-prices risk management is desirable. The futures and options markets may have a limited role to play. The feasibility of using financial market instruments has increased in recent years. Product innovations in the areas of futures and forward contracts, options, swaps and commodity-based bonds, as well as greater liquidity and market deepening, now make it possible to hedge against commodity exposures beyond one year.

The use of futures markets by LDCs could provide greater revenue security during the crop year, or over a metal's production period. This greater security may lower the cost of any future credit agreement.

In 1989, the World Bank's commodity risk management and finance unit started a technical development programme, to assist developing countries

in using international financial markets for risk management.

Other means of obtaining

fixed commodity prices could involve the use of a third party, such as Lloyds of London, who, for a fee, would guarantee the price. Or else, the lender, taking account of the risks involved, could provide funding at very high coverage ratios. For example, given an oil price of \$30 a barrel, an annual debt payment of \$10m is equivalent to 8m barrels of oil. However, if 8m barrels have to be pledged to secure the loan, then the bank is covered until the oil price drops below \$10 - an unlikely event, given existing forecasts for future oil demand.

The demise of the junk-bond

and leveraged buy-out market

means that asset-backed

finance could become the

banks' money-spinner for the

1990s.

In addition to the LDCs in

Latin America and Africa,

the newly-emerging democracies of

eastern Europe need international funding to restructure their economies. Last month, the World Bank approved loans of \$300m to Poland. The credit support industrial and agricultural exports.

"Macroeconomic Interactions between North and South" edited by David Currie and David Vines (Cambridge University Press).

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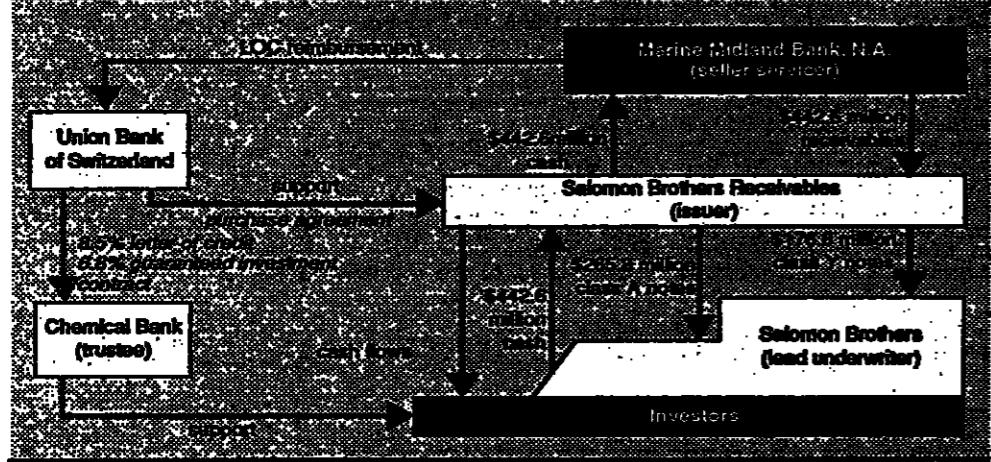
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Car loan securitisation: an example



THIS DIAGRAM shows the complex insurance arrangements built into an offering of securities backed by US auto loans so that investors can feel confident of receiving interest and principal payments on time. It allows a low AA-rated bank to raise funds in the capital markets as though it had an AAA credit rating.

At the heart of the vehicle is Salomon Brothers Receivables, which has purchased, for each \$442.8m in auto loans from Marine Midland Bank, which continues to service the loans. Ultimately, following a circuitous route, interest and principal from car-buyers are passed through to the investors in the notes.

It is Salomon Brothers Receivables which has issued two tranches of notes - one maturing in two years, the other in three years - for sale to investors.

Meanwhile, Salomon has purchased a letter of credit on 8.5 per cent of the portfolio from AA-rated Union Bank of Switzerland, to

cushion cash-flows if some car-buyers default on their loans. Based on past loan-loss experience, this should be sufficient to cover the entire portfolio's non-payment.

There is also a guaranteed investment contract to make sure that the notes do not mature early. Salomon has insured 6.8 per cent of portfolio in case interest rates fall sharply and car buyers repay their loans more quickly than expected.

Conversely, if interest rates rise, UBS has provided a so-called purchase agreement so that if no car buyers repay their loans early, investors in the two-year "X" tranche will still receive their principal repayments on time.

A similar policy has been provided for the three-year "A" tranche. The entire structure has been given an AAA credit rating, even though Marine Midland carried a credit rating below AA.

Norma Cohen

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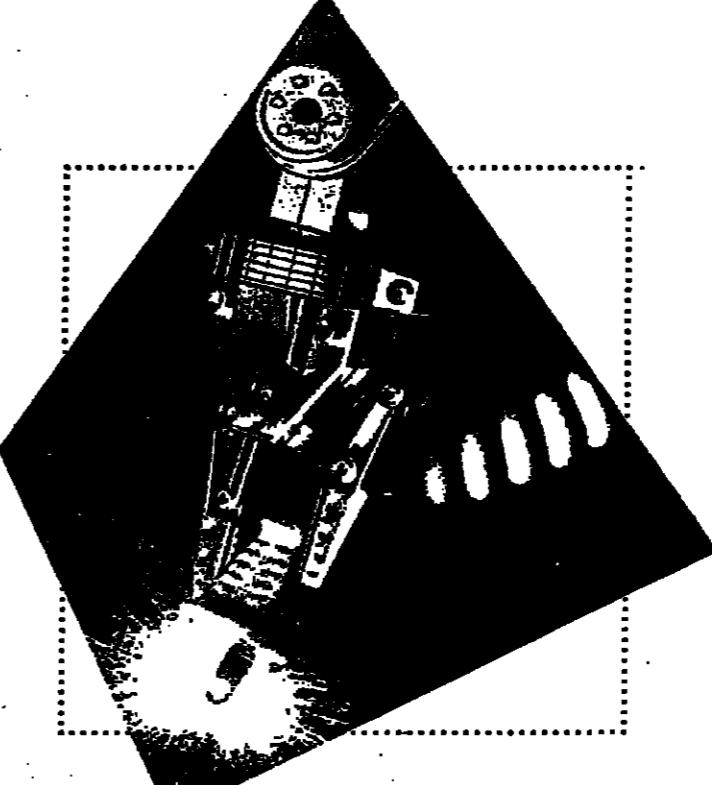
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COMMODITIES AND AGRICULTURE

Traders shell-shocked as gold price plunges \$20

By David Blackwell

THE GOLD price plunged by more than \$20 to \$368 a troy ounce on the London bullion market yesterday - in what one shell-shocked broker described as "a massive move on one day by any standards."

The fall began in the morning on talk that a Middle Eastern seller had off-loaded gold in order to purchase £500m worth of sterling. "That's enough to move the foreign exchange markets," said Mr Robert Weinberg, precious metals analyst with James Capel. "If the purchase was funded by bullion, it amounts to \$5 to 70 tonnes and that is one hell of a lot of gold, especially for London, which is a physical market."

The amount proved too much for the market to absorb, and the price tumbled rapidly through support levels as no buyers emerged. "These are very big tonnages," said Mr Andrew Smith of UBS Phillips & Drew. "It is possible there was some short selling - which would have been a very smart and very bold move. They may have had to buy the gold back at lower prices later."

The gold price, which last autumn started a firm upward

rally to \$425 after a two-year bear market, retreated below \$400 an ounce a fortnight ago, and last week broke below the important technical support point of \$385. "The bear-tem cut-off is bleak indeed," said Mr Michael Spriggs of Warburgs. "While the fundamentals should ensure \$360 an ounce, it will have a great deal of work to do before it regains \$400."

Mr Smith of UBS said the market was shocked to find itself in the new trading range and pointed out that any lingering bulls in the market had been well and truly shaken out. Speculators would be extremely cautious about any "no-one will be willing to pick it up and run with it."

Apart from the Middle Eastern selling - a special factor, according to one analyst - the strength of the dollar against the D-mark and the yen, as well as high interest rates, has tempted investors away from the precious metals markets. "The lack of performance above \$420 an ounce drove many investors into interest-bearing instruments," said Ms Rhona O'Connell, precious metals analyst with Shearson Lehman Hutton.

EC to tighten 'mad cow' rules

By Bridget Bloom, Agriculture Correspondent

THE "CATTLE madness" disease, bovine spongiform encephalopathy, which has killed more than 11,000 cows in Britain, is to be made a notifiable disease throughout the European Community. From April 1, all member states will be required to report weekly on outbreaks of the disease.

While so far the UK is the only country to have suffered in a major way from BSE, it has emerged recently that the Republic of Ireland has already reported 18 cases to the Commission.

According to officials at the Department of Agriculture in Dublin yesterday, the first Irish case was confirmed in late January 1989 and the latest on February 9 this year.

Although there is no positive proof, officials believe all the cases can be traced back to origins in the UK. Five of the affected animals were imported from Britain while the remaining 13 came from farms along the border with Northern Ireland, the officials said.

LINE WAREHOUSE STOCKS
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In addition, the Japanese have been selling gold to finance equity losses and raise cash before the end of their financial year on Saturday.

Yesterday's fall took the spot price through the line of the 200-day moving average (\$388.50 yesterday) - a move which has only happened three times in the last 10 years. Nevertheless, the 200-day average is still rising. "It may go flat for a few days, but basically we are in a bull market," said Mr Weinberg of Capel. "It has changed again, it would be unprecedented. It would have been the shortest, puniest bull market of all time. I just don't believe markets work that way."

Mr Smith of UBS, however, believed there never was a proper bull market by his definition - gold was not moving higher against every currency. "That's a bull market," he said, "when they dump paper for gold, and that hasn't happened this time."

• The New York Commodity Exchange (Comex) increased margins (deposits) for speculative trading in gold futures to \$2,100 per 100-ounce contract from \$1,700 from the close of business yesterday.

Farm Ministers cool on price compromise

By Tim Dickson in Luxembourg

AGRICULTURE Ministers of the European Community last night reacted with predictable coolness to a compromise on Community farm prices notably lacking in major concessions.

The first idea for breaking the current deadlock - tabled yesterday afternoon by Mr Michael O'Kearney, the Irish Farm Minister and current chairman of the EC Farm Council - included reductions in the so-called co-responsibility levies or producer taxes on milk and cereals (albeit offset, in part at least, by price cuts for those commodities), less severe price guarantee reductions than proposed by the Brussels Commission for clementines and satsumas, and the possibility of reduced payment delays for producers selling their goods into EC intervention stores.

Detailed, if mostly small modifications, were proposed for a wide range of sectors but there was no hint of any compromise on agri-monetary matters, expected to be a key issue for several member states including the UK.

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Mr Raymond MacSharry, the Farm Commissioner, who late last year tabled a broad price freeze, indicated last night that he could not name to whom of his fellow Irishman's idea. But he indicated that he was in

mood to be generous to farmers by insisting that any final settlement had to respect the February 1989 "budget stabiliser" agreement and protect the EC's position in the Uruguay Round (the current international trade negotiations).

He also pointed out that the world markets for milk and cereals were "deteriorating" and that it would therefore be irresponsible at this stage to give a false signal to EC producers.

The main points in the Presidency's package were as follows:

• A reduction in the basic co-responsibility levy by 1.5 per cent combined with an unspecified cut in the intervention price. (Mr MacSharry, however, made it clear that to be "budget neutral" a 4.5 per cent price cut would be required.)

• The proposal for a special aid to small arable producers would be modified in such a way that the farm size limit was set "higher than 20 hectare area." (The Commission later indicated flexibility up to 25 hectares.)

• On intervention payments the Presidency paper simply "invites" the Commission to examine "whether current delay periods are still justified having regard to interest rate changes and other circumstances." At the moment the delays are 110 to 120 days; some member states have asked that this be reduced to 30 days.

Mr Henri Nallet and Mr Gerrit Braks, respectively the French and Dutch Farm Ministers, were among those last night who criticised the new proposals. Mr John Gummer, the UK's Farm Minister, was reported to feel that the compromise was "vague."

British catch down 10 per cent

By Bridget Bloom

BRITAIN'S FISHING fleet landed 10 per cent less fish last year than in 1988, reflecting the imposition of tougher quotas on North Sea fishing imposed by the European Community.

Particularly badly hit were landings of haddock, which, at this point of view, the EC had been a bull market by his definition - gold was not moving higher against every currency. "That's a bull market," he said, "when they dump paper for gold, and that hasn't happened this time."

According to the UK Ministry of Agriculture, the EC's haddock quota was \$2,500 tonnes, but has been substantially reduced for the current year. Fisheries ministers meeting in Brussels late last year, persuaded by scientific evidence of serious depletion of North Sea stocks of most whitefish, cut this by a further 30 per cent to 41,700 tonnes for 1990. Britain's quota for 1990 is 36,200 tonnes.

Meanwhile, a further measure of control over BSE is expected to be approved by the Commission later this month when certain bovine offals from the UK will be prohibited for pharmaceutical use.

According to veterinary officials these will include placental tissue, serum and foetal calf serum and other lymphoid tissues. Ministry of Agriculture officials said yesterday that the UK pharmaceutical industry had already been "guided" not to use such offals.

The EC has also banned, from March 1, the import into other EC member states of live animals over the age of six months and of sole, herring, cod and haddock by between 100 and 113 per cent in certain locations.

Although in some areas Britain's landings were well under quota, they exceeded their quota allocations of mackerel by 381 per cent, and of sole, herring, cod and haddock by between 100 and 113 per cent in certain locations.

Key Indicators, 10 Young St, Edinburgh.

while scrapie was nothing like as prevalent in sheep in Ireland as in mainland Britain.

According to the UK Ministry of Agriculture, as of March 22, a total of 11,244 cases of BSE had been confirmed, a rise of 1,500 since early February, or more than the 500 cases a month which had been notified over the past year or so.

Officials accept that the rise in notifications could be related to the increase in compensation for affected animals announced by Mr John Gummer, the Minister of Agriculture, on February 13.

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Moscow pays up for Argentine fish

Gary Mead on a big rise in catch levies won by Menem's negotiators

ONE OF Argentina's most controversial trade agreements, on licensing Soviet fishing operations in Argentine waters, has been renegotiated on much more favourable terms to the host country.

The four-year-old accord, signed last week but not been ratified by the Soviet Union, was to be replaced by a new one.

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High hopes for grain and meat exports

Gary Mead on a big rise in catch levies won by Menem's negotiators

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LONDON STOCK EXCHANGE

FT-SE Index regains the 2,300 area

BETTER TIDINGS from both the domestic and international fronts brought a further advance in the UK stock market yesterday, helping the Footsie Index to challenge the higher end of its recent trading range. The Index broke through the 2,300 mark at mid-session, although this level was lost well before the close and turnover remained relatively low.

The session started well with trading strong on the back of encouraging comment from Mr John Major, the UK Chancellor, on the outlook for domestic interest rates and for full UK entry into the European Monetary System; also

Account Opening Dates			
First Dealings	Mar 22	Mar 23	Apr 2
Open Positions	Mar 22	Apr 5	Apr 22
Last Dealings	Mar 23	Apr 5	Apr 27
Account Days	Apr 2	Apr 17	May 3

Trade date closings may take place from Mar 22 to April 20.

Trade date closings may take place from Mar 22 to April 20.

swift rally from 2,211 since the beginning of this month has repaired some of the damage suffered by equity portfolios.

The market was also driven forward yesterday by a squeeze on positions in the Footsie futures contract which showed a premium of 20 points at 2,298.

At the peak of the day, the Footsie Index showed a gain of 24 points at 2,303.9, the level it had seen since February 24, but turnover was sluggish and share prices fell back after a spokeswoman for Britain's opposition Labour Party said that the future for the recently-completed water industry is bright, on the Party's agenda.

The final reading showed the index closing at 2,298.2 and the

Totally London was the Tokyo's powerful advance overnight.

Share prices were spurred on by technical factors which often reflected the approaching end of the first trading quarter of the year. The stock market closed the final quarter of last year at FT-SE 2,223 and the

FT-SE Index at 2,298, a net gain of 14.3.

The slowdown after lunch in part reflected the impact of yesterday's change in trading hours in the London equity market, which now officially opens at 8.30am and closes at 4.30pm. Lossing market-making firms switched off their screen price quotations promptly at the new time yesterday, raising some queries over the future trends of trading in the big transnational stocks in London. Yesterday's Seag volume figure of 388.3m shares indicated slow trading, but was not strictly comparable with Friday's 416.1m because of the changed trading hours.

London will now be officially closed even earlier in the New York trading session, although business in the international stocks is expected to continue off the Seag screens. Strauss Turnbull, the Societe Generale subsidiary which accounts for at least half London's turnover in American Depository Receipts (ADRs), is to quote on its 48 Footsie stocks until after 4.30pm.

The sharp fall in gold bullion

prices in London was quickly reflected in losses in the gold trading market, in which turnover is now light in the UK market, and also in the active mining heavyweights, such as RTZ.

Water stocks suffer

A hard-hitting speech referring to the possibility of re-nationalisation of the recently-privatised water companies, given by Ms Ann Taylor MP, Labour's spokeswoman for environmental protection, at the FT conference on the European Water Industry, gave a severe jolt to the water stocks.

Ms Taylor said "Labour are committed to public control and ownership of the water industry". The Labour spokeswoman added that "whatever form of public ownership is introduced shares will be bought at the market price."

One dealer said the speech triggered a bout of pressure which "brought on panic selling". Mr Andrew Stone of Stone Goffett said he thought a Labour Government would regard the possible re-nationalisation of the water stocks as "a low priority" and that "this is probably the low point regarding the political world".

At Smith New Court, Mr Keith Sykes said taking the water stocks back into public ownership would mean any government would "have to raise a hell of a lot of money over the next ten years", but he warned that "the political cage may be rattled a few more times." The Water Package dropped 243 to 2,156.

Deal falls through

Supermarket group Wm Low rose 12 to 2,329 following news that talks to buy a number of shops from Sainsbury's, the parent of the Gateway food retail chain, had broken down on Friday evening.

Investors thought they were going to be hit with a wall of paper and with the deal fallen through that isn't going to be the case," said Mr Bill Currie at Home Govett. "For William Low it was a good long-term deal and it's a pity it has fallen through. They will now have to grow organically."

Mr Philip Dorgan at Goldman Sachs said that whereas before the breakdown of talks he had advised investors to sell Wm Low, now they should hold their stock. He added that Sir Ron Brierley, the New Zealand businessman whose IEP Securities controls 17 per cent of Wm Low, may be tempted to top up his stake on any sign of weakness.

GEC downgraded

The spate of profits' downgrades for GEC continued yesterday when County NatWest

became the latest to cut its expectations. Several brokers, including UBS Phillips & Drew, Shearson Lehman and Kifcat & Atkin, have lowered their forecasts in the past two weeks.

County lowered estimates of 1990 pre-tax profits from 291.6m to 288.5m and for 1991 from 210.5m to 200.0m. Mr Ian Macleod at County said the result of a difficult year for GPT, the telecommunications company formed by GEC and Plessey. Also, the Plessey businesses acquired last year after the long-drawn out takeover battle, are not performing as well as had been expected.

But County re-emphasised its positive stance on the stock. "We're looking for 10 per cent earnings growth next year on the basis that GPT should perform better." GEC shares were 3 ahead at 205p on moderate turnover of 1.2m.

Berisford International added 6 to 140p on news that a 100m management buy-out of its UK property development arm is expected soon. "On the face of it, the results are not bad and another Berisford was also helped by an announcement that Mr Larry Goodman, the Irish businessman, had raised his stake to 13.1 per cent last Thursday when he bought 250,000 shares at 129p.

A County NatWest recommendation that investors switch into Banks Movic McDowell from Unigate caused the former to rise 7 at 2,000, while the latter, up 1 at 2,010, lagged the market.

Polyteck remained a firm market ahead of its final results on Thursday. Profits of 215.6m are expected against 212.6m last time. Polyteck closed 7 higher at 400p, 25 above the price prevailing at the same time last week.

Take & Go up 7 at 2,029 following weekend press reports that a European sugar company could join it in a bid for Berisford. Take said the suggestions were premature. Northern Foods climbed 8 to 177p as Kleinwort Benson put out a buy note. Kleinwort said it believed Northern Foods was the most fundamentally attractive stock in the food manufacturing sector.

The banks moved ahead strongly with sentiment said by dealers to have been boosted by news of the merger talks between AMRO and ABN which they said highlighted the attractions of the European banks pre-1992.

The suspension of London

United and possible implications had little or no effect on the insurance sector, according to one trader in the stocks. Financials were in demand and closed 10 higher at 2,06p ahead of today's preliminary figures which BZW expect to show pre-tax profits of 245.6m against last time's 230.6m.

Intersys' pre-tax profit from Lloyd Thring, the insurance broker, came out at 24.03m against a comparable figure of 23.7m and market forecasts which were generally in the region of 23.4m. The dividendidend was as expected. Lloyd's shares edged ahead to close at 3 higher at 271p.

EDC, the construction group, were outstanding with a rise of 10p to 169p on excellent preliminary profits of 5.3m compared with 5.15m and a total dividend payment increased from 6.75p to 8p.

"A bear squeeze on the back of the future market" is how one marketmaker described the rise in ICI where the shares closed 6 higher at 114p.

The prospect of currency gains on the back of a stronger pound helped British Aerospace recover some ground. After allowing for the 14.6p dividend deduction, the shares rallied from 490p to close up 9% on the day at 499p.

Also ex the dividend payment was Rolls-Royce but the shares remained a good market and settled 4% higher on balance at 190p after turnover of 7.6m shares. There was active buying of calls in the traded

shares.

Next and Storehouse both weakened against the market as dealers and analysts examined last week's chunky trade in the stocks. Close examination of these Seag trades had led some traders to the conclusion that at the start of yesterday's session, there were lines of up to 3m Next and 1.7m Storehouse overhanging the market. Next turned over 3.5m shares yesterday, which, said dealers, would have gone a long way to eliminate the overhang. Volume in Storehouse reached 1m shares as the price eased 2 to 119p.

Thorn EMI remained under pressure, dropping 2 more to 686p amid talk of more profits downgrades.

Weekend press suggestions that tomorrow's year-end figures from Kingfisher would be at the top of the analysts' range of forecasts at around 220m helped the shares. They climbed 8 to 289p.

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3pm prices March 26

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

COMPOSITION

Marlboro

NYSE COMPOSITE PRICES

12 Month
High Low Stock Div. Yld. E 100%High Low
P/ S/B Close Prev. Close Close
12 Month
High Low Stock Div. Yld. E 100%High Low
P/ S/B Close Prev. Close Close
12 Month
High Low Stock Div. Yld. E 100%High Low
P/ S/B Close Prev. Close Close
Continued from previous Page

NASDAQ NATIONAL MARKET

3pm prices March 26

AMEX COMPOSITE PRICES

Spin price

Pf 52a										Pf 52b										Pf 52c									
Stock	Div. E	1995	High	Low	Close	Chg/Chg	Stock	Div. E	1995	High	Low	Close	Chg/Chg	Stock	Div. E	1995	High	Low	Close	Chg/Chg	Stock	Div. E	1995	High	Low	Close	Chg/Chg		
AT&T	215	165	155	165	165	-14	AT&T	11	90	95	95	95	-15	AT&T	12	55	55	55	55	-15	AT&T	12	55	55	55	55	-15		
ATT F2.34e	16	55	55	55	55	+14	Cyber	6	54	54	54	54	-14	AT&T	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Action	3	13	12	12	12	-12	D-D	-	-	-	-	-	-	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
AirExp	8	3	16	16	16	-16	DI Ind	56	24	24	24	24	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
AlbertW	6	6	62	62	62	-16	DWG	3003	115	105	115	115	+14	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
AltIn	101	12	12	12	12	-12	DataFd	16	449	449	449	449	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
AltInt	15	12	12	12	12	-12	Delekmed	23	23	516	516	516	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Alphain	47	3	2	2	2	-2	Duplex	26	10	125	10	10	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Alta	71	46	304	304	304	+14	E-E	-	-	-	-	-	-	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Alzmet	.16	517	142	142	142	+14	EastCo	.25	21	15	15	15	-15	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Alzmet	.86	225	167	167	167	+14	EmpCo	.25	8	20	19	19	+14	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Alzmet	.84	4	16	16	16	-16	EcoTech	.37	15	45	15	15	-15	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
APFst	3.20	10	3	75	75	-15	Elanor	.34	55	55	55	55	-15	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
ArmMed	.456	8	476	94	94	+14	ENSCO	23	1151	457	457	457	-15	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Armst	.076	20	14	2	2	-2	Enzmet	.14	6	14	14	14	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Armst	.076	8	1	2	2	-2	F-F	-	-	-	-	-	-	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Armst	.076	8	1	2	2	-2	FausPr	1.00a	1441	8	87	85	+15	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Armst	.076	8	1	2	2	-2	Flame	.22	24	24	24	24	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Armst	.076	8	1	2	2	-2	Flame	.22	8	20	19	19	+14	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Armst	.076	8	1	2	2	-2	Ford	.22	520	250	250	250	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Armst	.076	8	1	2	2	-2	Ford	.22	15	13	14	14	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Armst	.076	8	1	2	2	-2	Ford	.22	37	14	14	14	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
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Armst	.076	8	1	2	2	-2	GTI	.22	21	4	4	4	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Armst	.076	8	1	2	2	-2	GlennFd	.50	15	32	32	32	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Armst	.076	8	1	2	2	-2	GlennFd	.50	61	61	61	61	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Armst	.076	8	1	2	2	-2	GlennFd	.50	61	61	61	61	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
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Armst	.076	8	1	2	2	-2	GlennFd	.50	61	61	61	61	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
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Armst	.076	8	1	2	2	-2	GlennFd	.50	61	61	61	61	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
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Armst	.076	8	1	2	2	-2	GlennFd	.50	61	61	61	61	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
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Armst	.076	8	1	2	2	-2	GlennFd	.50	61	61	61	61	-16	ProMed	12	55	55	55	55	-15	ProMed	12	55	55	55	55	-15		
Armst	.076	8	1	2	2	-2	GlennFd	.50	61	61	61	61	-16	ProMed	12	55	55	55	55	-15									

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AMERICA**Tokyo's rise and strong dollar give Dow a boost****Wall Street**

A STRONG rally in the Tokyo stock market and a substantial rise in the dollar against the Japanese yen helped the US equity market to make healthy gains at mid-session yesterday, writes *Janet Bush* in New York.

At 1 pm, the Dow Jones Industrial Average was quoted 14.64 points higher at 2,718.69 on low volume of 71m shares. The Dow had closed 0.56 points higher at 2,704.28 on Friday.

A notable exception to the rally in the broad market was the precious metals sector, which suffered sharp falls in response to the collapse in the gold price. In Zurich, spot gold fell about 6 per cent to close at \$363.50 an ounce amid rumours of heavy selling from the Middle East, South Africa and the Soviet Union. In New York, gold fell to a low of \$363 an ounce before stabilising in late morning trading at about \$366.

The stocks of gold mining companies fell sharply. Newmont Gold slumped 3% to

\$26%, Homestake Mining fell 1% to 17% and American Barrick Resources lost 1% to 17%.

In Tokyo, the Nikkei 225 index surged 4.8 per cent. However, the Japanese yen remained under significant pressure against the dollar, which jumped to Y156.55 at the New York mid-session from an earlier low of Y155.50. The dollar's strength as well as the plunge in gold prices helped US Treasury bonds to modest gains at mid-session which in turn buoyed equities.

Another factor helping stocks yesterday – and which is expected to remain a positive factor for the rest of the week – is the proximity to the end of the first quarter. Many portfolios are still heavily invested in cash and under-weighted in stocks, a situation which often leads to buying of equities as the quarter comes to a close. Portfolio managers don't like to be seen to be holding a defensively low proportion of their funds in stocks when they present quarterly

results to their clients.

Blue chips were generally higher. IBM added 5% to 106.5%. Coca-Cola added 3% to 75. General Motors jumped 3% to 247% and Philip Morris gained 5% to 304%.

Avon Products fell 3% to 34% after reaching a settlement in its proxy fight with Chartwell Associates. Avon agreed to nominate two directors proposed by Chartwell and establish a committee to consider alternatives to maximize shareholder value.

Texas Instruments jumped 3% to 37% on a US press report which highlighted the company's strengths.

Pfizer gained 3% to 359%. The company's genetically engineered form of the enzyme used to make cheese became the first bio-engineered food ingredient to receive approval from the Food and Drug Administration.

Curtiss-Wright jumped 3% to 61%. The company said it had received a memorandum from a third party expressing interest in acquiring the company.

Cautious view on Canadians

By *Antonia Sharpe*

THE OUTLOOK for Canadian equities is not bright, according to Deacon, Barclays de Zoete Wedd, the Canadian investment arm of the UK clearing bank, because of higher inflation, a marked slowdown in economic growth, falling corporate profits and a weaker dollar.

"I see little fundamental reason for the equity market to go up this year," Mr Robert Boaz, Deacon BZW's chief economist, said in London yesterday.

Deacon BZW forecasts a sharp slowdown in Canada's gross national product, to just 0.6 per cent in 1990, from a projected 1.6 per cent this year. Practically full employment, low inventories and rising unit labour costs left little scope for a drop in inflation, said Mr Boaz. He expected that Canadian inflation would reach 6 per cent in 1990 after a forecast 4.7 per cent this year, outstripping the US where inflation could fall to 4.1 per cent next year after 4.5 per cent in 1989.

Interest rates should stay

high, not only to curb inflation but also to support the Canadian dollar, and to control mortgage credit growth which has risen sharply since the middle of 1989. As a result, there seems little chance of liquidity flowing out of the bond market, where 90-day Treasury Bills yield around 13 per cent into equities.

High interest rates and the drop in natural resources prices, essentially metals and forestry products, were damaging corporate earnings and liquidity, Mr Boaz said. He forecast a drop in pre-tax corporate profits of 5 per cent in 1990 after an estimated fall of 4.3 per cent this year. "The Toronto Stock Exchange is trading on a price/earnings ratio of 15, which suggests that it is time for a downer."

Mr Boaz stressed Toronto's dependence on Wall Street and gold prices. He was cautious about Wall Street, as it was possible that the US Federal Reserve could tighten monetary policy, while gold was unlikely to trade much above \$450 an ounce given the dollar's strength.

He said, however, that a recovery in natural resources prices by the third quarter would make metals, mining and lumber shares attractive.

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Interest rates should stay

EUROPE**Individual shares seize attention**

INDIVIDUAL stocks seized the attention in European bourses, with, for example, Thyssen prominent in a record-breaking Frankfurt and Paribas in Paris, writes *Our Markets Staff*.

FRANKFURT edged into new high ground, the FAZ index rising 7.29 to 517.19 and the DAX gaining 7.41 to 1,929.53. Both were all-time closing highs, but the DAX was only 0.10 above its previous peak of February 5.

Thyssen was the individual feature of the day, perhaps reflecting a subdued nervousness about blue chip prices. Last Friday, leading a strong steel sector, it peaked at DM385, up 77 per cent from its 1989/90 low. Yesterday, it led the most active stocks in turnover of DM1.7bn but fell DM12 to DM323 amid analysts' arguments over prospects.

Volume rose from DM9.4bn to DM9.7bn. Thyssen was not the only blue chip to decline: Allianz fell DM40 to DM2,840 as politics interfered with its East German plans, and chemicals looked weak as Bayer reported a 3.6 per cent decline in its fourth quarter profits. Bayer

slipped DM1.40 to DM308.10. Blue chips in demand included the motor industry, Siemens and Deutsche Bank, the latter rising DM13.50 to DM22 as it acknowledged an interest in buying into the newly formed Deutsche Kreditbank in East Germany. But there was also a reported taste for second line, or specialty, stocks such as Schering, the pharmaceuticals group, up DM9.50 to DM574, which suggested that investors might be looking for alternative ways into the east European revival.

PARIS was dominated by Paribas, the bank and financial holding company, which saw 2.6m shares, or more than 2 per cent of its total outstanding shares, traded. There was speculation that Paribas, which failed to take over Navigation Mixte last year, would announce a restructuring and management changes at its board meeting on Thursday.

There were several block trades in Paribas, the largest being of 800,000 and 300,000 shares. The stock eased FFr2 to FFr700, after hitting FFr712, while Mixte gained FFr712 to

FFr2,257. Overall turnover was estimated at FFr1.5bn, compared with Friday's FFr1.3bn.

The other feature was sharp declines by the gold miners, depressed by the plumbing bullion price, but the CAC 40 index made a solid advance 0.86 to 257.27, but trading remained thin. Dragados, the construction company, gained Pts90 to Pts2,370 and Repsol, the oil group, added Pts8 to Pts2,345. BBV, the bank, dropped Pts1,000 to Pts6,000; it said that it would be traded on the continuous session from April 2.

BRUSSELS focused on GB-Inno, the retailer, which gained BFr16 to BFr1,248 in active trading of 42,200 shares following its results on Friday. The rest of the market was little changed in quiet trading, with the cash market index up 3.1 at 6,142.08.

MILAN was pulled up by speculative buying of Latina, the insurance company, and Montedison. Latina closed L800 higher at L15,550 on rumours that Mr Carlo de Benedetti was about to sell his controlling stake. Montedison firmed L350 to L39,150 in unusually heavy trading on talk of stake-build-

ing. The Counti index added 3.57 to 674.75 in moderate volume.

MADRID made a technical gain after last week's retreat, with the general index rising 0.86 to 257.27, but trading remained thin. Dragados, the construction company, gained Pts90 to Pts2,370 and Repsol, the oil group, added Pts8 to Pts2,345. BBV, the bank, dropped Pts1,000 to Pts6,000; it said that it would be traded on the continuous session from April 2.

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